

# MASILONYANA LOCAL MUNICIPALITY INTEGRATED DEVELOPMENT PLAN 2006/2007 IDP REVIEW CYCLE

REVIEWED INTEGRATED DEVELOPMENT PLAN FOR THE MASILONYANA LOCAL MUNICIPALITY IN TERMS OF SECTION 34 OF THE MUNICIPAL SYSTEMS ACT (ACT 32 OF 2000) AND THE IDP PROCESS GUIDELINES RELATING TO THE DEVELOPMENT FACILITATION ACT (ACT 67 OF 1995)



Prepared by the IDP Steering Committee of the

# MASILONYANA LOCAL MUNICIPALITY

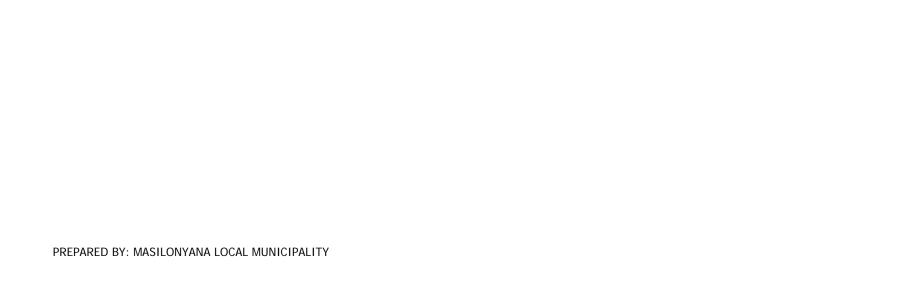
and

# ITHUTENG MANAGEMENT CONSULTANCY

FACILITATORS & STRATEGIC PLANNERS

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- θ Part 1: Process Plan
- θ Part 2: Analysis -Community Analysis & Objectives & Strategies
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# INTROD UCTION

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#### θ Integrated Development Planning and Revision Processes

Following the preparation of Interim IDPs, all Municipalities had to undertake an Integrated Development Planning Process during 2001/2002 to adopt an Integrated Development Plan. The Integrated Development Planning Process is endeavoured in terms of Section 25(1) of the Municipal Systems Act (Act 32 of 2000). Integrated Development Planning is a process through which Municipalities prepare a strategic development plan, for a five year period. The Integrated Development Plan (IDP) is a principal strategic planning instrument which guides and informs all planning, budgeting, management and decision-making in a Municipality. As the IDP is a legislative requirement it has a legal status and it supercedes all other plans that guide development at Local Government level. The new Council that came into office with the establishment of the new Municipality on 6 December 2000, following the 2000 Local Government elections, evidently had to prepare its own IDP which will guide them for the five years that they are in office. The IDP is therefore linked to the term of office of councilors. Integrated development planning is a very interactive and participatory process which requires involvement of a number of stakeholders.

The Municipal Systems Act (MSA), Section 34 is also clear in stating that "A municipal council (a) must review its integrated development plan annually according to changing circumstance and (b) may also amend an existing integrated development plan". Considering the Act, it is evident that the municipality should promptly consider procedures for reviewing the existing IDP. The IDP Revision will primarily deal with the following:

Comments from the MEC:

The MEC commented on the Council-adopted IDP and these comments should involve consideration of amendments to the IDP.

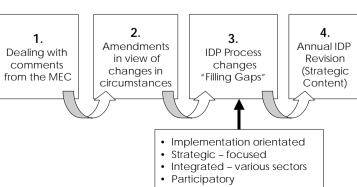
• Amendments in Response to Changing Circumstances:

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The MSA (section 34) makes provision for the amendment of the IDP to the extent that changes in circumstances require. This means that while changes in circumstances are taken into account as part of the annual review, Municipalities are not prevented from making amendments throughout the year if circumstances require it.

Improving the IDP Process:

Especially after the first round of IDP, many process related issues and prepared plans and programmes, may not be resolved or may require refinement. It may be necessary to effect



institutional, process or content related changes to ensure that the review process incorporates those changes or amendments that are necessary to ensure that the Integrated Development Planning Process is strategic, implementation orientated, participatory and integrated.

#### Annual IDP Review:

This annual process is required by section 34 of the MSA, and relates to assessing the Municipality's performance against organisation objectives as well as implementation delivery, and also taking cognisance of new information and changed circumstances. The IDP is reviewed in the light of this assessment, and any amendments required to be made to the IDP.

The annual revision of the IDP must inform the Municipality's financial and institutional planning and most importantly, the drafting of the annual budget. It must be completed in time to properly inform the latter. The annually reviewed IDP is a key form of the Municipality's rolling three year Medium Term Strategic (MTSF) and Expenditure (MTEF) Frameworks required by national and provincial government. The purpose of the IDP revision is summarized as follows:

- Ensure its relevance as the Municipality's strategic plan.
- Inform other components of the Municipal business process including institutional and financial planning and budgeting.
- Inform the cyclical inter-governmental planning and budgeting cycle.

Subsequent to the revision of the IDP, the MSA also confirms the necessity of implementing the IDP: "A Municipality must give effect to its Integrated Development Plan and conduct its affairs in a manner which is consistent with its Integrated Development Plan." (Chapter 5 – 36). The MSA specifies that each Municipality must ensure the implementation of the IDP by aligning the resources and capacity of the municipality with the implementation of the plan (Chapter 5 – 25). For the IDP to remain relevant to the Municipality, it needs to assess implementation performance and the achievement of its targets and strategic objectives. In view of this assessment the IDP is reviewed to reflect the impact of successes as well as corrective measures to address problems. The IDP is also reviewed in the light of changing internal and external circumstances that impact on the priority issues, objectives, strategies, projects and programmes of IDP. As the Municipality's strategic plan, the IDP informs Municipal decision-making as well as all the business processes of the Municipality.

In terms of Section 28(1) of the Municipal Systems Act (Act 32 of 2000), the Municipal Council needs to adopt a process set out in writing to guide the planning, drafting, adoption and review of their Integrated Development Plan (IDP). This written document on the IDP Process is the Process Plan that fulfils the function of a business plan or an operational plan for the IDP process. It says in a simple and transparent manner what has to happen when, by whom, with whom and where and it includes a cost estimate.

According to the guidelines of the IDP Guide-pack 2001, produced by the Department of Provincial and Local Government (DPLG) supported by the German Technical Co-operation (GTZ), the following issues should be addressed in the Process Plan:

- Distribution of Roles and Responsibilities
- Organisational Arrangements
- Mechanisms and Procedures for Community and Stakeholder Participation
- Action Programme with Timeframe and Resource Requirements
- Mechanisms and Procedures for Alignment

- National and Provincial Binding Legislation and Planning Requirements
- Budget Implications

#### θ Review Planning Cycle

The first phase of the revision cycle will aim to address the most critical aspects for review prior to March 2006 (see following diagram). The latter is in view of the time constraint from the date of appointment (November 2005) to March 2006. This will include the revision of the Strategic Phase (Priorities, Objectives and Strategies), revision of the Project List and alignment with the budget. It will subsequently aim to review the Performance Management System and to deal with the comments received from the MEC and amendments due to changed circumstances

Phase two of the review process will be a comprehensive review of the entire IDP to ensure a reviewed IDP prior to June 2005. This will again include the revision of the Strategic Phase, the Project List, and the Performance Management System as well as a revision of the Analysis Phase and a comprehensive community and stakeholder level analysis and feedback will again be endeavoured. This review process will be repeated annually in order to be completed prior to March 2006 and until a complete Reviewed IDP is compiled for 2006/2007.

## **PROCESS PLAN**

# COMMITTEE .3

#### θ Process Plan Committee

The Council appointed a Process Plan Committee to continue with the preparation of the Process Plan. This structure will finally also be entirely included as part of the envisaged IDP Steering Committee. The Process Plan Committee included the following members:

#### Councilors (Executive Committee):

Clr S Koalane

Crl J Silamashi

Crl P Mokgoro

Crl C Manyala

Crl Bosman

Mayor

Finance Committee

Human Resource & Governance Committee

Social & Community Services Committee

**Technical Services Committee** 

Officials:

Me Maboe-Phike S. Phera M Mokgoke J Mohlabane G Makaukau Municipal Manager
Manager Corporate Services
Manager Financial Services
Manager Social & Community Services
Manager Technical Services

#### External Support:

Ithuteng Management Consultancy - Strategic Planners and Facilitators

The IDP Revision Process Plan Committee initiated and compiled the Review Process Plan. The compilation of the Process Plan was exclusively guided by the principles of the IDP Guide-pack 2001 and therefore adheres to the requirements of the Municipal Systems Act (Act 32 of 2000). The result of the preparation process was thus not only the Process Plan, but also a well-prepared municipal management for the ensuing IDP Process. External support formed part of work sessions mainly to provide methodological guidance to prepare the Process Plan and to ensure the feasibility of the Public Participation Plan and the different components thereof.

## DISTRIBUTION OF ROLES AND RESPONSIBILITIES .4

The Process Plan Committee clarified the roles which external role players will play in the IDP Process (in line with Section 84 of the Municipal Structures Act). The roles and responsibilities of the Municipal structures are discussed under Chapter 5. External role players will have the following roles and responsibilities:

#### θ Civil Society

Apart from the Ward Committee representatives (see Chapter 5) it is also imperative to engage other legitimate civil society structures to form part of the IDP Process that will represent different civil society groups. It can be announced that not all individuals and groups will participate in the Ward Committee system and it is therefore essential to provide mechanisms for other civil structures and interest groups to participate during the IDP Process. To ensure legitimacy of the process it is therefore essential to engage with existing non-governmental organisations (NGOs), community based organisations (CBOs) and faith based organisations (FBOs) in each of the concerned towns in the area of jurisdiction. The basis of understanding is that all existing organisations will be invited to participate during the process. The civil society is responsible to represent interests and contribute knowledge in the planning process by:

- participating in the IDP Representative Forum to:
  - inform interest groups on relevant planning activities and their outcomes,
  - analyse issues, determine priorities, negotiate and reach consensus,
  - participate in the designing of project proposals and assess them,
  - discuss and comment on the draft reviewed IDP,
  - ensure that annual business plans and budgets are based on and linked to the IDP and to
  - Monitor performance in implementation of the IDP of the Local Municipality.
- Conducting meetings to prepare for and follow-up on relevant planning activities.

#### θ District Municipality

The District Municipality will be responsible to:

- ensure horizontal alignment with the IDP review process of the Municipality,
- ensure vertical alignment between district and local planning,
- facilitate vertical alignment with other spheres of government and sector departments and to
- Prepare joint strategy workshops with the Local Municipality.

#### θ Provincial Government and Corporate Service Providers

Although it is not compulsory to engage government departments throughout the process, it is advisable that government departments that are active in the area of jurisdiction should be consulted throughout the process.

#### Civil Society:

 Representing interests and contributing knowledge and ideas

#### IDP Manager:

- Day-to-day management of the drafting process on behalf of the Municipal Manager
- To ensure a properly managed and organised review and planning process

#### **Executive Committee:**

- Decide on planning process: nominate persons in charge: monitor planning process
- Overall management and co-ordination responsibility (to make sure that all relevant actors are involved)

#### Councilors:

- Linking integrated development planning process to their constituencies / wards
- Organising public participation

#### Municipal Officials:

- Providing technical / sector expertise and information
- Preparing draft project proposals

- It is essential in order to comply with the principle of integrated planning and also considering that the budget for potential projects rest with provincial and national government departments.
- It is also imperative that national and provincial priorities and policies are applied at local level and the respective departments will be able to provide the linkage between national and local priorities.
- On completion of the process it will also be essential to circulate the reviewed IDP document to all applicable
  government departments for comments before final approval by the Council. The latter process would, however,
  be the responsibility of the Provincial Government.

Primary service providers such as Eskom, Transnet and Telkom will furthermore be involved in determining capital development programmes for the Council.

- It is necessary to inform the planning processes for the above institutions and to ensure their 3 year plans are integrated with the 3 year capital programmes of the Municipality.
- Their participation should be done on an "as need" basis to ensure their participation in specific and relevant aspects of the IDP.
- As in the case with government departments, the final draft documents will be circulated to all relevant service providers, before final approval by the Council.

The roles and responsibilities of the Provincial Government and service providers are as follows:

- Ensuring vertical / sector alignment between provincial sector departments / provincial strategic plans and the IDP Review Process at local level by:
  - guiding the provincial sector departments' participation in and their required contribution to the Municipal planning process and
  - Guiding them in assessing draft reviewed IDP and alignment of sectoral programmes with the reviewed IDP.
- Efficient financial management of provincial IDP grants.
- Monitoring the progress of the IDP Review Process.
- Facilitation and resolution of disputes related to the IDP Review Process of the Municipality.
- Assist the Municipality in the IDP reviews where required.
- Co-ordinate and manage the MEC's assessment of the reviewed IDPs.
- Contribute relevant information on the provincial sector departments' plans, programmes, budgets, objectives, strategies and projects in a concise and accessible manner.
- Contribute sector expertise and technical knowledge to the formulation of the Municipal strategies and projects.
- Engage in a process of alignment with the District Municipality.
- Participate in the provincial management system of co-ordination.

#### θ External Support

External support was engaged as part of the Process Plan Committee to assist the Municipal Council with the preparation of the Process Plan. External support will also be engaged for:

#### Municipal Council:

- Final Decision-making / Approval of reviewed IDP
- Monitoring
- Implementation

#### **IDP Steering Committee:**

- Elaboration / discussion of contents of the reviewed IDP
- Providing inputs related to the various planning steps
- Summarising / digesting / processing inputs from the participation process
- Discussion / commenting on inputs from consultants or other specialists
- Deciding on drafts

#### **External Support:**

- Methodological guidance / facilitation of planning workshops / documentation / special studies
- Planning professionals fulfill the role of a "secretary" of the IDP Committee / Task Team

- providing methodological / technical guidance to the IDP Review Process,
   facilitation of planning workshops,
   documentation of outcomes of planning activities,
   special studies or other product related contributions,
   support to organised and unorganised groups and communities to more effectively engage in and contribute to the planning process and
   Ensure the reviewed IDP is aligned with provincial and national department's budget.

## ORGANISATIONAL STRUCTURE AND INSTITUTIONAL ARRANGEMENTS .5

The Process Plan Committee established a set of organisational arrangements to institutionalise the participation process effectively, manage the drafting of outputs and give affected parties access to contribute to the decision-making process. The organisational arrangements are based on the following principles:

- Public participation has to be institutionalised to ensure all residents have an equal right to participate.
- Structured participation must specify who is to participate, on behalf of whom, on which issues, through which organisational mechanisms and to what effect.

The following was agreed upon as the terms of reference, criteria for selection, persons and organisations to be represented and code of conduct where applicable for the respective structures:

#### θ Municipal Council

This is the ultimate political decision-making body of the Municipality, the Municipal Council adopted and approved the Process Plan and for the purposes of the IDP Review Process will:

- undertake the overall management and co-ordination of the planning process which includes ensuring that:
  - all relevant actors are appropriately involved,
  - appropriate mechanisms and procedures for public consultation and participation are applied,
  - the planning events are undertaken in accordance with the time schedule,
  - the planning process is related to the real burning issues in the Municipality,
  - it is a strategic and implementation-oriented process and
  - the sector planning requirements are satisfied.
- adopt and approve the reviewed IDP,
- adjust the current IDP in accordance with the MEC for Local Government's proposal and
- ensure that the annual business plans, budget and land use management decisions are linked to and based on the reviewed IDP.

#### θ Ward Councilors

Ward Committees are instituted in accordance with the Municipal Structures Act as democratic representative bodies. Ward Committees need to be instituted according to the prescribed legal framework to represent the views, needs and aspirations of the demarcated ward, as determined by the Municipal Demarcation Board. Each ward is represented by ward councilors and the Ward Committee system will be a critical element of the IDP participation process. Ward councilors are the major link between the Municipal Government and the residents. As such, their role will therefore be to:

- link the planning process to their constituencies and / or wards,
- be responsible for organising public consultation and participation

#### θ Executive Committee

As the senior governing body of the Municipality, the Executive Committee:

- submitted the Process Plan for reviewing the IDP to the Municipal Council for adoption,
- is responsible for the overall management, co-ordination and monitoring of the process and drafting of the IDP revision together with the Municipal Manager,
- has to approve nominated persons to be in charge of the different roles, activities and responsibilities of the process and drafting and
- has to submit the draft reviewed IDP to the Municipal Council for adoption.

#### θ IDP Manager

The IDP Manager will manage and co-ordinate the IDP Review Process. His responsibilities include to:

- ensure the preparation of the Process Plan,
- undertake the overall management and co-ordination of the planning process,
- ensure that all relevant actors are appropriately involved,
- nominate persons in charge of different roles,
- be responsible for the day-to-day management of the drafting process,
- ensure that the planning process is participatory, strategic and implementation orientated and is aligned with and satisfies sector planning requirements,
- ensure proper documentation of the results of the planning of the reviewed IDP document and
- adjust the current IDP in accordance with the MEC for Local Government's proposals.

#### θ Heads of Departments and other Key Officials

As the persons in charge for implementing the reviewed IDP of the Municipality, the officials will be fully involved in the planning process to:

- provide relevant technical, sector and financial information for analysis to determine priority issues,
- contribute technical expertise in the consideration and finalisation of strategies and identification of projects,
- provide departmental operational and capital budgetary information,
- be responsible for the preparation of project proposals, the integration of projects and sector programmes.

#### **θ** IDP Steering Committee

The composition of the IDP Steering Committee is explained in Chapter 6 as part of the Public Participation Plan. The terms of reference for the IDP Steering Committee includes to:

- co-ordinate and integrate the IDP Revision Process,
- ensure that key deliverables are completed within the time frames,
- provide guidance and support to the process,
- co-ordinate departmental responsibilities within the local government,
- oversee the implementation of key aspects of the IDP formulation and revision process including the participation, communication and empowerment strategy as outlined in the Process Plan,
- refer IDP disputes for mediation and arbitration to the Council,
- provide terms of reference for the various planning activities,
- commission research studies.
- consider and comment on:
  - inputs from sub-committee/s and study teams
  - inputs from provincial sector departments and support providers
- process, summarise and document outputs,
- make content recommendations,
- prepare, facilitate and document meetings,
- consult and establish sub-committees for specific activities and outputs which should include additional persons outside the Steering Committee.

#### θ IDP Representative Forum

The IDP Representative Forum is the structure, which institutionalises and guarantees representative participation in the IDP Process. The composition of the IDP Representative Forum is explained in Chapter 6 as part of the Public Participation Plan. The terms of reference for the IDP Representative Forum includes to:

- represent the interests of their constituents in the IDP Process,
- provide an organisational mechanism for discussion, negotiation and decision making between the stakeholders including the Municipal Council,
- ensure communication between all the stakeholder representatives including the Municipal Council and
- monitor the performance of the planning and implementation process.

The preparation, facilitation and documentation of meetings and workshops of the IDP Representative Forum will be done by external support. The code of conduct for the IDP Representative Forum will regulate the following issues:

- meeting schedule (frequency and attendance), agenda, facilitation and documentation of meetings,
- understanding by members of their role as representatives of their constituencies,
- feed back to constituents,
- required majority for approval.

#### PUBLIC PARTICIPATION PLAN & METHODOLOGY .6

Since the IDP Review Process involves participation of a number of stakeholders, it is crucial for the Municipality to adopt an appropriate approach and also put in place appropriate structures to ensure effective participation. One of the main features about the Integrated Development Planning Process is the involvement of the community and stakeholders. Participation of affected and interested parties ensures that the IDP addresses the real issues that are experienced by the communities of the Municipality.

#### θ Principles of Public Participation

- The elected Council is the ultimate decision-making forum on IDPs.
- The role of participatory democracy is to inform and negotiate with stakeholders and to give the opportunity to provide input on the decisions taken by the Council.
- In order to ensure public participation, the legislation requires the Municipality to create appropriate conditions that will enable participation as a minimum requirement.
- Community and stakeholder groups will be encouraged to get involved.

#### **Structured Participation:**

- A structured public participation process will be followed.
- The Municipality is too big in terms of population size and area to allow for direct participation of the majority of the residents in a complex planning process. Participation in the integrated development planning, therefore needs clear rules and procedures specifying:
  - who is to participate,
  - who will not directly participate, but must be consulted on certain issues (e.g. adjoining Municipalities) and
  - on which issues should direct participation or consultation take place.
- Existing public participation structures will be used.
- Nominated participants should at any time provide proof of their mandate.

#### Diversity:

- The way public participation is structured provides sufficient room for diversity within the Municipal area in terms of different cultures, gender, and language and education levels.
- Participation costs will be kept at an acceptable level.
- Participants will therefore be made aware that it is in their own interest to be involved in the planning process and it is not a task they have to be paid for.
- Access to the participation process will remain open ended, but newly registered participants will not be able to back track progress.
- Participants are responsible to give report back to the structures that they represent.

#### **θ** Conditions for Public Participation

- The residents and stakeholders will be informed on the Municipality's intention to embark on the IDP Review Process.
- Appropriate forms of media will be utilised in order to reach as many people as possible.
- All relevant community and stakeholder organisations will be invited to register as members of the IDP Representative Forum.
- An appropriate language and accessible venue will be used to allow all stakeholders to freely participate.
- The IDP Representative Forum meetings will be scheduled to accommodate the majority of the members.
- The community and stakeholder representatives will be given adequate time to conduct meetings or workshops with the groups, they represent.
- Copies of the reviewed IDP documents will be accessible for all communities and stakeholders and adequate time provided for comment.
- The Council meeting regarding the approval of the reviewed IDP will be open to the public.

#### θ Framework and Structures for Public Participation

The above figure explains the general principles to be followed regarding public participation in the study area. In broad, the general public will be represented in the **Representative Forum**. The latter will most probably be a large grouping of people also including the **Ward Committees**. A smaller vehicle, the **IDP Steering Committee** will be constituted to deal with the revision process.

The Process Plan duly explains the activities of the Steering Committee, Representative Forum and Ward Committees. In principle all proposals made by the Steering Committee will be discussed with the Representative Forum. The latter will convey information to the broad public, ensuring comprehensive participation of the community within the IDP Process. On the other hand, proposals by the public will be conveyed to the Steering Committee via the Representative Forum.

#### θ Public Participation Plan and IDP Process Methodology:

In considering an appropriate structure that will ensure effective participation, the following issues need to be considered:

- That the principle of exclusivity needs to be applied and no stakeholder group should be excluded.
- That in determining the plan and programme for the Municipality it should be informed by local communities and a detailed research and study.
- That the principle of representation should be applied to ensure effective planning.
- Those feedback mechanisms are applied in order to ensure feedback to the broader community.

It is essential to apply mechanisms that will consider the above issues and allow for the representative views of the communities but at the same time are able to progress with the formulation and review of the IDP. Due to the large geographical area of the Municipality it is essential to provide mechanisms whereby all communities will be able to provide input to the IDP.

#### **IDP Representative Forum:**

Since all Community Based Organisations (CBOs) have been invited to the Registration Session, constituting the **IDP Representative Forum** will come to pass during the Registration Session. The forum will finally be constituted comprising all delegates present representing amongst other business, agriculture, industry, and faith based organisations, trade unions / labour, sport / culture and disabled (See Annexure 1). The above elected community representatives will also include women and youth representation. Specific identified and delegated councilors and officials will naturally form part of the structure as duly explained in annexure 1. The forum will be requested to nominate members to be co-opted in the **IDP Steering Committee.** The number of the members to be nominated will be determined by the community present.

#### θ IDP Review Process Methodology:

The proposed methodology is based on the following points of departure:

- The present IDP Process guidelines served as primary base to determine the methodology.
- Although it is not required, implementation support will be provided to the municipality, linked to their current Performance Management System to ensure implementation of the Current and Revised IDP.
- The methodology, in general, will aim the broad improvement of the IDP Process and will also attempt to provide comprehensive and adequate baseline data to support the decision making process.

#### Process Improvement:

Both the Performance Management System and the IDP Review are tools to help the Local Municipality (LM) assessing its implementation. The proposed methodology thus aims to:

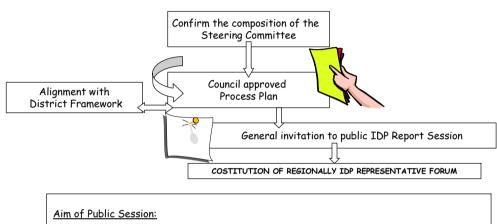
- check whether the LM is achieving its developmental objectives
- make adjustments and revisions to ensure efficiency and impact of its delivery is improved

In order to significantly improve the process, the following main themes will be addressed:

- Organisational Re-orientation : Organising and structuring the internal resources of the municipality for delivery
- Integrated Financial Management : A primary linkage of planning to delivery
- Maximising External Resources : Structuring in the best way to facilitate development
- Project Management : Making sure the priority projects are delivered
- Performance Management & IDP Review : Checking it all happens and achieving the Municipality's Objectives

# Initial Measures

Initial measures, will amongst other, include the following critical steps:



- Information on IDP Review Process
- Confirmation of former Community and Stakeholder Level Assessments
- Confirmation of strategic contents of the Current IDP (Priorities, Strategies etc)

Confirm the composition of the Steering Committee

- Confirmation of the Steering Committee to deal with the review of the IDP Process
- The preparation of a Process Plan that needs to be submitted to the District Municipality
- Ensure that the Process Plan align with the District Municipality's Framework for the IDP Review Process in the district
- Commencement of the review process according to the Process Plan
- The revitalisation of the IDP Representative Forum by scheduling a Report Session.

#### Report Session:

In order to commence and implement the Process Plan, a general notice will be submitted to all residents in the various units and stakeholders in order to give notice of the IDP Review Process. Representatives of Community Based Organisations (CBOs) will be invited to a **Report Session**, a separate session in each of the units of the Municipality. The general notice:

- will be published in Afrikaans and English in the local circulating papers
- and by means of invitation through the ward councilors

The aim of the registration session is to explain the IDP Review Process to the representatives of the broad public. During this session the following will be the points of departure of the IDP Review Process:

- Confirmation of former Community and Stakeholder Level Assessments
- Confirmation of strategic contents of the Current IDP (Priorities, Strategies etc)

#### Critical steps:

- 1. Review urban and regional analysis to provide accurate information on priority issues.
- 2. To confirm and revise community needs.
- 3. Revision of priority issues if required.
- 4. Revision of sector and specialized plans and programmes. The following plans need to be reviewed:
- 4. Confirmation and revision of remaining strategic phase outputs namely objectives and strategies if required. The latter revision will be linked to the current Performance Management System.
- 5. Based on the completion of the above steps, revise the current five year project list.
- 6. Prepare a project list for implementation for the next financial year, aligned with the annual budget revision.
- 7. Implementation support will be provided to the Council as part of the proposed methodology. The implementation support will be linked to the current Performance Management System.
- Continuous alignment with the revision process of the District Municipality.

#### Approval:

An advertisement will be published to give notice of the reviewed IDP to provide opportunity for comment by the broad public. The reviewed IDP will also be circulated to the Governmental Organisations and service providers for comment. Once all comments received have been evaluated and amendments made accordingly, the IDP will be adopted by the Council. The approved and revised IDP will then be submitted to the MEC for Local Government and Housing together with the approved Process Plan.

#### **Steering Committee Sessions:**

In an attempt to achieve the above-explained methodology, the IDP Steering Committee sessions will be held of which the aims could be summarized as follows:

#### Session 1:

- Agreement on Process Plan and significant target dates
- Confirmation of current IDP Priorities and revision if required
- Agreement on a project implementation

#### Session 2:

- Agreement on priorities for Sector and Specialized Plans and revision if required
- Agreement on detailed strategies for the plans

#### Session 3:

- Identification of additional projects as a result of the plans if required
- Compilation of comprehensive project list
- Agreement on Year 5 Project list and budget alignment of Project List

#### **Conflict Resolution:**

If an agreement cannot be reached within the IDP Steering Committee regarding certain planning and review issues, conflict will have to be resolved by means of a decision within the formal Council. The Council decision regarding the outcome will be conveyed to the Steering Committee for implementation. In severe conflict situations, irrespective of the structure (Council, Steering Committee or Representative Forum) special mediation measures will have to be implemented, utilising an external person or body as a mediator. The proper legitimisation of the public participation process by professional facilitators, as explained in the above Public Participation Plan, is envisaged to reduce conflict.

#### Monitoring:

The Provincial Government (Spatial Planning Directorate) will monitor compliance of the review process with the Process Plan.

#### **ALIGNMENT PROCEDURES .7**

Alignment is the instrument to synthesise and integrate the top-down and bottom-up planning process between different spheres of government. The alignment procedures and mechanisms will be arrived at between the Local Municipality and the District Municipality and all parties involved in the alignment will be informed.

#### θ Principles for Alignment

- Alignment requirements should be minimised to keep the co-ordination requirements on a manageable level.
- Different alignment mechanisms will be suitable for the different alignment needs and at different stages.
- This implies with regard to alignment mechanisms to keep the number of alignment events (such as workshops/meetings) to a minimum due to the financial and time resources required and to use bilateral communication as far as possible.
- Events with numerous participants from different sectors and spheres will require a competent facilitator. Alignment with Provincial Departments can also be achieved through provincial visits to the District.
- The Municipality may have to align on a bilateral basis with neighbour Municipalities for issues that affect both.

#### θ Role-players Involved in Alignment Process

The following role-players, as identified in the Public Participation Plan, will be involved in the alignment process:

- District Municipality's IDP Manager
- District Municipality's IDP Steering Committee.
- Local Municipality's IDP Manager
- Local Municipality's Steering Committee's elected members.
- Provincial Government Organisations
- Service providers: Eskom, Telkom and Spoornet

#### θ Alignment with Government Organisations

It will be evident to receive contributions from the different identified GOs through the process. Consultation will thus occur on a continuous base with relevant Departments which in some instances may also serve on the IDP Steering Committee. Governmental Organisations will be invited on national and provincial level that will attend these sessions or send regional office representatives.

#### Government Departments to be consulted

- Department of Finance, Expenditure and Economic Affairs
- Provincial Department of Water Affairs and Forestry
- Department of Sports, Arts and Culture
- Provincial Department of Environmental Affairs and Tourism
- Department of Local Government and Housing
- Provincial Department of Agriculture
- Department of Public Works, Roads and Transport
- Provincial Department of Education
- Department of Safety and Security
- Provincial Department of Labour
- Department of Health
- Provincial Department of Land Affairs
- Department of Welfare

# TIME FRAMES.8

STEPS	ACTIONS FOR THE IDP REVIEW PROCESS	TARGET DATE					
Phase 1: Initial Preparations for IDP Process							
	Alignment Session with District Municipality						
1	Constituting Steering Committee	Dec 05					
2	1 <sup>st</sup> Process Plan Planning Session	Dec 05					
3	2 <sup>nd</sup> Process Plan Planning Session: Steering Committee approval of Process Plan	Jan 06					
4	Submission of Process Plan to Lejweleputswa District Municipality	Jan 06					
5	General Notice	Jan 06					
	District Framework Adopted						
	Phase 2: Revision and Improvement						
6	Revision of urban and regional analysis to provide accurate information on Priority Issues						
7	Confirm and revise community needs based on a proper Community and Stakeholder Level Analysis	Jan 06					
8	Analyse and agree on <i>Priority Issues</i> (review if required and based on detailed analyses of priority issues)	3411 00					
10	1 <sup>st</sup> Formal Steering Committee Session	Jan 06					
11	1 <sup>st</sup> Report Session: IDP Representative Forum	Jan 06					
12	Analyse and agree on Objectives and Strategies (review if required and based on revised Priority Issues)	Jan 06					
13	2 <sup>nd</sup> Formal Steering Committee Session	Feb 06					
	Phase 3 : Project Selection and Budget Alignment						
14	Alignment Session with District Municipality	Feb 06					
15	Formulation of <i>Project Proposals</i>	Feb 06					
16	Preliminary Budget Allocations per project						

17	Screen, adjust, consolidate and agree on Project Proposals						
18	Completion of detailed year 1 projects						
19	3 <sup>rd</sup> Formal Steering Committee Session	Feb 06					
	Phase 4: Approval						
20	Alignment Session with District Municipality						
21	1 <sup>st</sup> Draft Revised IDP	Mar 06					
22	Advertisement for comment on 1 <sup>st</sup> Draft Revised IDP.	Mar 06					
	<ul> <li>Opportunity for comment by Government Departments</li> <li>Opportunity for comment by public</li> <li>Incorporating / responding on comments</li> </ul>	Mar 06					
23	2 <sup>nd</sup> Report Session: IDP Representative Forum and Public Participation	Mar 06					
24	Final adoption of IDP by Municipal Council based on final assessment by Government Departments	Mar 06					
25	Submission of approved Revised IDP to Provincial Government	Mar 06					
	Phase 5: Implementation Support						
26	<ul> <li>Based on agreement with Council</li> <li>Implementation of Monitoring System</li> <li>Measurement against Performance Management</li> <li>Detailed project planning</li> <li>Project management and business plan application</li> <li>Alignment provincial and national level where applicable</li> </ul>	Continuous					

PART 2

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# MASILONYANA IDP

# 2006/2007 IDP ANALYSIS

THE MASILONYANA LOCAL MUNICIPALITY 2006/2007 IDP ANALYSIS IN TERMS OF SECTION 34 OF THE MUNICIPAL SYSTEMS ACT (ACT 32 OF 2000)

Prepared by the the Masilonyana Local Municipality and

# ITHUTENG MANAGEMENT CONSULTANCY

**FACILITATORS & STRATEGIC PLANNERS** 

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- **5. SAFETY & SECURITY**
- 6. PEOPLE DEVELOPMENT

## **COMMUNITY ANALYSIS**

The Masilonyana Local Municipality assisted Ithuteng Management Consultancy completed the Annual Review of their IDP of 2006/07 as required in terms of the Municipal Structures Act. The following information was reviewed.

## **POPULATION STATISTICS**

The following population statistics of Masilonyana was obtained from Statistics South Africa 2001 census during the 2006 review period.

Table 2: Population Statistics of Masilonyana per gender and group.

TOWN	GENDER		ON GROUP PE		R	
		BLACK/	<b>COLOURED</b>	INDIAN/	WHITE	TOTAL
		AFRICAN		<b>ASIAN</b>		
Theunissen	Male	253	8	0	549	810
	Female	206	5	0	647	858
	Total	459	13	0	1196	1668
Masilo	Male	7022	50	0	0	7072
	Female	7787	40	0	3	7830
	Total	14809	90	0	3	14902
Brandfort	Male	174	12	0	566	752
	Female	55	11	3	689	758
	Total	229	23	3	1255	1510
Majwemasweu	Male	4729	83	3	0	4815
	Female	5451	65	0	0	5516
	Total	10180	148	3	0	10331
Winburg	Male	1181	50	9	375	1615
	Female	1213	43	3	500	1759
	Total	2394	93	12	875	3374
Makeleketla	Male	3001	55	0	0	3056
	Female	3504	65	0	3	3572
	Total	6505	120	0	3	6628
Lusaka	Male	2913	24	0	3	2940
	Female	3146	22	0	5	3173
	Total	6059	46	0	8	6113

TOWN	GENDER	BLACK	COLOURED	INDIAN	WHITE	TOTAL
Soutpan/Ikgomotseng	Male	1041	27	0	0	1068
	Female	1167	19	0	0	1186
	Total	2208	46	0	0	2254
Verkeerdevlei	Male	23	0	0	55	78
	Female	6	0	0	64	70
	Total	29	0	0	119	148
Tshepong	Male	814	6	0	0	820
	Female	879	5	0	5	889
	Total	1693	11	0	5	1709
Biopatong	Male	718	7	0	0	725
	Female	763	7	0	0	770
	Total	1481	14	0	0	1495
SUB MASILONYANA	URBAN					
AREAS		46046	604	18	3464	50132
MASILONYANA						
Rural	Male	4876	112	0	424	5412
	Female	4438	97	0	361	4896
	Total	9314	209	0	785	10308
MASILONYANA MIN	ES					
Star Diamond Mine	Male	168	0	0	6	174
	Female	31	0	0	9	40
	Total	199	0	0	15	214
Beatrix Mine	Male	2233	3	0	26	2262
	Female	208	0	0	21	229
	Total	2441	3	0	47	2491
Joel Mine	Male	725	0	0	0	725
	Female	0	0	0	0	0
	Total	725	0	0	0	725
TOTAL MASILONYA	NA MINES	3365	3	0	62	3430
TOTAL FOR MASILO	NYANA	58725	816	18	4311	63870

Source: Stats SA Census 2001

# **ECONOMIC STATUS PER POPULATION GROUP**

Table 3 below indicates the economic status of the population per gender and group.

Table 3: Economic Status per population of Masilonyana

TOWN	ECONOMIC		POPULATION GROUP					
	STATUS	Black/	Coloured	Indian/	White	TOTAL		
		African		Asian				
Theunissen	Not applicable	144	3	0	427	574		
	Employed	156	3	0	393	552		
	Unemployed	32	3	0	16	51		
	Not econ. Active	127	4	0	361	492		
	Total	459	13	0	1197	1669		
Masilo	Not applicable	5191	23	0	0	5214		
	Employed	2333	17	0	3	2353		
	Unemployed	3286	29	0	0	3315		
	Not econ. Active	4000	20	0	0	4020		
	Total	14810	89	0	3	14902		
Brandfort	Not applicable	42	6	3	577	628		
	Employed	87	10	0	280	377		
	Unemployed	15	3	0	16	34		
	Not econ. Active	84	6	0	382	472		
	Total	228	25	3	1255	1511		
Majwemasweu	Not applicable	3729	48	3	0	3780		
	Employed	1576	13	0	0	1589		
	Unemployed	1925	48	0	0	1973		
	Not econ. Active	2950	39	0	0	2989		
	Total	10180	148	3	0	10331		

TOWN	ECO STATUS	BLACK	COLOURED	INDIAN	WHITE	TOTAL
Winburg	Not applicable	878	39	0	338	1255
_	Employed	356	15	5	299	675
	Unemployed	441	16	3	17	477
	Not econ. Active	718	22	3	221	964
	Total	2393	92	11	875	3371
Makeleketla	Not applicable	2337	43	0	0	2380
	Employed	888	11	0	0	899
	Unemployed	1221	34	0	0	1255
	Not econ. Active	2059	31	0	0	2090
	Total	6505	119	0	0	6624
Lusaka	Not applicable	2291	14	0	3	2308
	Employed	775	6	0	3	784
	Unemployed	1368	14	0	3	1385
	Not econ. Active	1625	11	0	3	1639
	Total	6059	45	0	12	6116
Soutpan/Ikgomotseng	Not applicable	831	15	0	0	846
	Employed	213	3	0	0	216
	Unemployed	630	11	0	0	641
	Not econ. Active	535	17	0	0	552
	Total	2209	46	0	0	2255
Verkeerdevlei	Not applicable	5	0	0	50	55
	Employed	20	0	0	44	64
	Unemployed	0	0	0	5	5
	Not econ. Active	3	0	0	19	22
	Total	28	0	0	118	146
Tshepong	Not applicable	718	3	0	0	721
	Employed	121	4	0	0	125
	Unemployed	342	3	0	0	345
	Not econ. Active	512	3	0	0	515
	Total	1693	13	0	0	1706

TOWN	<b>ECO STATUS</b>	<b>BLACK</b>	COLOURED	INDIAN	WHITE	<b>TOTAL</b>
Boipatong	Not applicable	603	5	0	0	608
	Employed	172	0	0	0	172
	Unemployed	92	5	0	0	97
	Not econ. Active	613	3	0	0	616
	Total	1480	13	0	0	1493
SUB MASILONYANA	URBAN AREAS	46044	603	17	3460	50124
MASILONYANA						
Rural	Not applicable	3297	68	0	228	3593
	Employed	3607	77	0	387	4071
	Unemployed	996	25	0	18	1039
	Not econ. Active	1414	38	0	152	1604
	Total	9314	145	0	615	7664
MASILONYANA MIN	ES					
Star Diamond Mine	Not applicable	18	0	0	8	26
	Employed	168	0	0	5	173
	Unemployed	7	0	0	0	7
	Not econ. Active	6	0	0	3	9
	Total	199	0	0	16	215
Beatrix Mine	Not applicable	126	0	0	11	137
	Employed	2070	3	0	19	2092
	Unemployed	160	0	0	3	163
	Not econ. Active	85	0	0	13	98
	Total	2441	3	0	46	2490
Joel Mine	Not applicable	4	0	0	0	4
	Employed	715	0	0	0	715
	Unemployed	7	0	0	0	7
	Not econ. Active	3	0	0	0	3
	Total	729	0	0	0	729
TOTAL MASILONYA	NA MINES	3369	3	0	62	3434
TOTAL FOR MASILO	NYANA	58727	751	17	4137	61222

Source: Stats SA Census 2001

## **OBJECTIVES & STRATEGIES**

MASILONYANA LOCAL MUNICIPALITY	P 1.1	PRIORITY: Infras	tructure & Services: Water					
POWER AND FUNCTIONS: Potable Water Supply Systems According to the Minister's authorizations, Masilonyana (FS181) is responsible as per the legislation for performing the water and sanitation function for the municipal area.  NEEDS ASSESSMENT								
COMMUNITY NEEDS	CURRENT REALITY NE	EDS	KEY ISSUES					
<ul> <li>Theunissen/Masilo         <ul> <li>Bulk Supply to rural areas / urban (i.e. star diamonds).</li> <li>Quality of water in areas.</li> <li>Installation of taps.</li> <li>Upgrading of all pressure pumps.</li> <li>Awareness: water saving measures.</li> <li>Provision of metering.</li> <li>Free water policy should be implemented.</li> <li>Quality of water.</li> </ul> </li> <li>Brandfort/Majwemasweu:         <ul> <li>Water consumption is not metered in Majwemasweu</li> <li>Water needed for cattle on commonage land.</li> <li>Old age home needs subsidy for water account.</li> </ul> </li> <li>Sommersit informal settlement has no water connections-300 households:         <ul> <li>Rural Areas</li> <li>TRC projects are not finished yet-approximately 500 households still to be connected.</li> </ul> </li> <li>Verkeerdevlei/Tshepong:         <ul> <li>Existing boreholes do not have sufficient capacity to deal with the new expansion of Tshepong.</li> <li>Existing borehole at Tshepong dries up at times.</li> <li>Provision to new sites.</li> </ul> </li> </ul>	households in the rural areas  1) Theunissen/Masilo:	Phomolong no taps ctions needed sweu:  In no water tions needed a:  In Storage Capacity or system on is inadequate ong:  In for informal settlement rage and +/-40 out of storage ctions needed ong:  In Storage Capacity operation in Verkeerdevlei	<ul> <li>Each family should have access to clean drinking water.</li> <li>All connections in urban areas to be metered</li> <li>Concessions should be made towards certain uses.</li> <li>Future expansion of the urban area should be investigated in terms of existing water capacity of the area.</li> <li>Planned boreholes should be linked to create an integrated water network (Verkeerdevlei).</li> <li>Need for site connections.</li> <li>Bulk supply to urban and rural areas.</li> <li>Upgrading of old pressure pumps.</li> <li>Provision of water meters.</li> <li>Provision of water connections to new sites.</li> <li>Upgrading of water pipelines in Theunissen, Brandfort, and Winburg.</li> </ul>					

- Tshepong limited services in the informal settlement and scarce water at RDP houses
- Masilo and Makeleketla limited services in area and water is mostly closed
- Ikgomotseng no water at Palestina
- Brandfort the dam should be made safe for the people
- Water samples to be taken regularly and not when problems arise

MASILONYANA LOCAL MUNICIPALITY	P. 1.1	PRIORITY: Infrastructure & Services: Water
DISTRICT: LEJWELEPUTSWA	■ No	ne
LOCAL: MASILONYANA	<ul> <li>Bu</li> <li>Pui</li> <li>Vei</li> <li>Dis</li> <li>Int</li> <li>Sui</li> </ul>	Ik water supply Ik water supply to mines through service level agreement rification of bulk water rkeerdevlei purification of bulk water stribution of bulk water stribution to rural areas ternal distribution and metering of water pply water to all schools gistered Water Services Authority (WSA)
PROVINCIAL: SECTORAL DEPARTMENTS	• De	partment of Water Affairs and Forestry (DWAF) – Leading Department Control WSA Regulate Financing Evaluate Sanitation Plan Policy

MAS	ILONYANA LOCAL MUNICIPALITY		P 1.1 PRIORITY: Infrast	ructure & Services: Water
	OBJECTIVES		STRATEGIES	PROJECT
1.1	.1 To ensure that each consumer in the municipal area has access to portable, drinkable, sustainable water supply		To encourage people to use water sparingly through public awareness programs and the proper metering and billing of water consumption	
				1.1.1.2 Improved billing and credit control mechanisms (ongoing)
				1.1.1.3 Install meters at all un-metered connections (ongoing)
		1.1.2	Supply water connections to all un-serviced erven	1.1.2.1 Supply internal water connections (ongoing)
1.2	To ensure sufficient volumes of purified water to meet the medium term municipal needs	1.2.1	To review the water services development plan and identification of bulk water needs	1.2.1.1 Bulk water upgrading and investigate additional water sources in Verkeerdevlei and Tshepong (in process)
		1.2.2	To increase storage capacity to 72 hours by investigating possible water provision from the Water Management Plan and Sedibeng timines	1.2.2.1 Facilitate the process of establishing a reservoir at Winburg (Refer to Project 9.2). ( in process) - Water Management Plan - Increase capacity possible from Sedibeng to provide water for Theunissen, Windburg, Bloemwater – Verkeerdevlei, Soutpan and Brandfort
1.3	To create mechanisms / infrastructure to ensure sufficient storage and distribution of clean water	1.3.1	Bulk provision should receive preference over internal reticulation	er 1.3.1.1 Bulk water upgrading (ongoing)
1.4 Marc	To supply all connections with meters by end n 2007	1.4.1	To install and replace meters on all connection.	1.4.1.1 Install meters at all unmetered connections (ongoing)
1.5	To ensure proper and effective control measures regarding the supply and use of water	1.5.1	To comply with the minimum provision of free basic water (6 kiloliter per month) to indigent consumers by end of March 2007	1.5.1.1 Implement free basic water in compliance with list of indigent policy.
1.6	Refurbish, upgrade and transfer of existing Infrastructure	1.6.1	Municipality to liaise with DWAF and facilitat funding	e 1.6.1.1 Municipality to require refurbishment fund from DWAF
1.7	To create mechanisms to facilitate portable	1.7.1	Municipality to liaise with DWAF, MIG for to	1.7.1.1 Acquire funding from DWAF and MIG

	drinking water provision to the rural and mining areas.		fund projects through IDP		
1.8	To provide drinking water to all households in the rural areas	1.8.1	To conduct a survey to determine the water needs of the rural community	1.8.1.1	Provision of free basic water
1.9	Provincial Department of Agriculture to assist with water needed for agricultural projects on	1.9.1	Provincial Department of Agriculture to assist with provision of raw to agricultural projects	1.9.1.1	all towns of Masilonyana (ongoing)
	commonage land in Masilonyana			1.9.1.2	To request Department of Environmental Affairs, Sports and recreation and Arts and culture for funding
				1.9.1.3	Acquire funding from DWAF through Working for Water programs along river banks and sewerage ponds.

POWER AND FUNCTION:

MASILONYANA LOCAL MUNICIPALITY

#### **Potable Water Supply Systems** According to the Minister's authorizations, Masilonyana Local Municipality is responsible as per the legislation for performing the water and sanitation function for the district. Bulk sewage purification works and main sewage disposal that affects a significant proportion of municipalities in the district. CURRENT REALITY **COMMUNITY NEEDS CURRENT REALITY NEEDS KEY ISSUES** A total number of 8019 households in the urban areas and 4140 Theunissen/Masilo: All households to be supplied with proper sanitation. Provision of sewerage network including rural areas households in the rural areas are in need of water. Waterborne system is preferred option. Maintenance of sewerage system Theunissen/Masilo: Night Soil tank to be replaced and new tractors. No sanitation 90% - 4597 needed. Existing sewerage system cannot accommodate the new Provision of equipment and personnel expansion at Ward 3. Community awareness Brandfort/Majwemasweu: Brandfort/Maiwemasweu: 100% no storage system all buckets system removed -Additional buckets needed. Majwemasweu-Mountain View (300) and Sommersit 4020 needed. Provision of sewerage network including rural maintenance. (300) have no connections. Winburg/Makeleketla: Provision of toilets to rural households. A waterborne system is needed instead of buckets – the ■ Sanitation 100% bucket system – 2456 needed. Provision of equipment and personnel. Soutpan/Ikgomotseng: network is in place. Combination of water borne septic tanks and bucket Toilet structures and connections to network are system is employed - 400 needed. needed. Public ablution facilities near co-op should be upgraded. Waste is treated in oxidation ponds of inadequate **Rural Areas** capacity. TRC project still need to be completed – approximately Verkeerdevlei/Tshepong: Waste Treatment Works needed using boreholes. 500 toilets (VIP) 4) Verkeerdevlei/Tshepong: Only buckets system at present – 450 needed. • The night soil tank is leaking and poses a serious risk Rurals: should it burst +/- 2000 households in need of toilets **KEY ISSUES - 2006**

P 1.2

PRIORITY:

- Ward 5 sewage at Makeleketla should be closed as it poses a serious health risk to the nearby community.
- Tshepong more than 100 families within an informal settlement that are without basic services and are growing as a result of farm evictions. Collection is poor and poses a health risk to residents.
- People are renting their formal housing in all towns of Masilonyana whereas they use informal structures to stay in
- Ward 4 20 houses connected to one sewer pit (Makeleketla Phahameng)
- Ward 8 blockage of pipes. The bucket system should be eradicated and no VIPs wanted to replace buckets.
- Municipal Health Officer should inspect and monitor the process and managers should make follow ups.

Infrastructure & Services: Bulk Sanitation

MASILONYANA LOCAL MUNICIPALITY				P 1.2 PRIORITY: Infrastructure & Services: Bulk Sanitation				
DISTRICT: LEJWELEPUTSWA				■ None				
LOCAL: MASILONYANA				All aspects regarding sanitation				
SECTORAL DEPARTMENTS				<ul> <li>DWAF – Registration (Registration of dumping sites)</li> </ul>				
					■ DTEEA – Regulation			
	OBJECTIVES		STR	ATEGI	ES		PROJECT	
2.1	To replace all buckets by 2010	2.1.1	The introduction of proper sanitation will need to be phased over time due to the cost implications. Older sections should be serviced first			2.1.1.1	Replace buckets with proper sanitation before end March 2008 (ongoing)	
2.2	To supply all households with proper sanitation by 2010	2.2.1	Apply for basic sanitation funding from DWAF/MIG					
2.3			Apply for fundir to programme	pply for funding timeously and according programme		2.3.1.1	Upgrading and increase of oxidation ponds in all towns	
		2.3.2	Give preference	to bulk	infrastructure	2.3.1.2	Towns	
							Upgrade sewage treatment plans	
2.4	To deliver a proper interim sanitation sewer (buckets) until the installment of a proper sanitation system.	2.4.1	4.1 Maintain existing resources over the interim and until all areas have been supplied with proper sanitation		2.4.1.1	Maintenance of existing systems and working towards installing a water borne system in all towns where possible (ongoing)		
		2.4.2	Maintain equipment (e.g. vehicles and machinery) where needed			2.4.2.1	Maintain equipment where needed (ongoing)	
		2.4.3	Purchase new equipment			2.4.3.1	Purchase tractors and night soil wagons (ongoing)	
2.5	An acceptable system should be provided in rural areas	2.5.1	Apply to DWAF for proper sanitation for rural areas		2.5.1.1	Conduct a needs assessment to determine the need for VIP toilets in rural areas (5-10 VIPs per farmer unit an average) (ongoing)		
		2.5.2	research organ	isations table s	urces of funding and s such as CSIR to ystems for the rural	2.5.2.1	Implement other funding and research institutions (CSIR) (ongoing)	

OBJECTIVES		STRA	TEGIES	PROJECT		
2.6	Recycling sewerage and by-products	2.6.1	Focus should be placed on recycling during the design of new treatment works	2.6.1.1 Pilot recycling of sewerage in Theunissen		
		2.6.2	Investigate safety of dry sludge	<ul><li>2.6.1.2 Pilot recycling of water and dry sewage sludge possibilities</li><li>2.6.1.3 Grey water to water parks and soccer fields by means of underground dripping system</li></ul>		
2.7	To support Poverty Alleviation projects by providing sewage connections to the Masilonyana Craft and Tourism Information Site along the R30 in Theunissen	2.7.1	To provide acceptable sewage connections to the Masilonyana Craft and Tourism Information Centre	2.7.1.1 Sewage Connection to the Masilonyana Craft and Tourism Information Centre. (ongoing)		

MASILONYANA LOCAL MUNICIPALITY	PRIORITY:	Infrastructure & Services: Streets, Roads and
	Storm	water

### POWER AND FUNCTION:

Municipal roads that form an integral part of a road transport system for the area of the district municipality as a whole. Secondary roads are responsibility of

## **CURRENT REALITY**

## COMMUNITY NEEDS

5 Wards identified streets as a priority:

- Ward 3: Storm water & All streets be paved
- Ward 4: Storm water drainage, graveling of streets at Masakeng & culvert or bridge at Masakeng
- Ward 5: Storm water drainage, naming of streets, stops on roads / robots.
- Ward 7: Roads
- Ward 8: Roads
- 1) Brandfort/Majwemasweu:
  - Majority of streets to be upgraded, especially Voortrekker street in lieu of Toll road.
  - Majwemasweu- Bus and taxi routes to be tarred
  - Traffic signs to be upgraded
  - Sommersit and Mountain view to receive roads
  - Storm water should be upgraded with roads
  - Rural Areas
  - Proper fire protection necessary along roads
  - Fences should be maintained along all perurban roads
- Theunissen/Masilo:
- Provision of new gravel and tar roads
- General maintenance of existing roads
- Provision of storm water and maintenance of existing facilities
- Maintenance of connector roads
- Provision of equipment

## The IDP Committee identified 190km of streets in the urban areas that need maintenance or

upgrading and 850km of rural roads that need maintenance and upgrading urgently.

## 1) Soutpan/Ikgomotseng:

**CURRENT REALITY NEEDS** 

- Stormwater upgrading in Street Nthunya high way.
- Upgrading of main access routes to town and all bus routes
- 2) Verkeerdevlei/Tshepong:
  - New storm water system is needed
  - Upgrading of gravel road between Verkeerdevlei and Brandfort.
  - Verkeerdevlei Road to Phillip Sanders/Maselspoort.
  - Upgrading of all bus routes
- 3) Brandfort/Majwemasweu:
  - Mohofo Street needs upgrading of storm water.
  - Upgrading of main access routes to town and bus routes
- 4) Winburg/Makeleketla:
  - Streets and Storm water upgrading.
  - Street be renamed.
  - Masakeng Bridge.
  - Upgrading of main access routes to town and bus routes

## 5) Theunissen/Masilo:

## **KEY ISSUES**

- All residents should enjoy quality access
- Roads should be safe to use and should not be the cause of hazard in all areas
- Quality of access has direct impact on the economy
- Primary streets need to be tarred and secondary streets to be paved, to be seen as improvement of services and creation of jobs locally
- Upgrading of stormwater to improve quality of life for residents in townships
- Bridge between Masakeng and Phahameng
- Streets to be renamed
- Provision of stormwater and maintenance
- General maintenance
- Provision of new gravel and tar roads
- Maintenance of connector roads

<ul> <li>Upgrading of all street specifically bus route.</li> <li>Khatlake should no longer use of service that street.</li> <li>Upgrading of road between Theunissen and Brandfort.</li> </ul>	
<ul> <li>Upgrading of main access routes to town</li> </ul>	

## **KEY ISSUES - 2006**

- Tarring of Verkeerdevlei/Brandford Road (S/317).

  2<sup>ND</sup> toll gate at Brandfort will cut out residents within Brandford district that will have to pay when they want to go to town. All towns have serious stormwater problems on existing routes used by pedestrians.
- The roads to cemeteries are not in a good condition.

MASILONYANA LOCAL MUNICIPALITY	P 1.3 PRIORITY: Infrastructure & Services: Streets, Roads and Stormwater				
DISTRICT: LEJWELEPUTSV	The process of declassification of all roads will determine the level of involvement of the DM				
LOCAL: MASILONYANA	<ul> <li>National Roads N1, N5, R30</li> <li>Provincial Roads</li> <li>R30/P55 Brandfort Glen</li> <li>Soutpan Brandfort to Winburg</li> <li>Theunissen Winburg</li> <li>Bultfontein Theunissen</li> <li>Soutpan Bultfontein</li> <li>Internal Roads</li> <li>Municipality assist the Rural Community in addressing road issues at Provincial Level</li> <li>FSPG – Process of declassification of all roads that will determine the classification of district and local roads</li> <li>Free State Members of the Road Committee – (4 regional members, 4 emerging farmers, 2 that knows the road system, 1 valuation of land) It is not in operation currently</li> <li>P1.3</li> <li>PRIORITY: Infrastructure &amp; Services: Streets, Roads and</li> </ul>				
MASILONYANA LOCAL MUNICIPALITY					
	stormwater				
OBJECTIVES	STRATEGIES PROJECT				

3.1 To draft an integrated road transportation and pavement management plan that will include rural areas within a year	3.1.1	The drafting of the transportation and pavement management plan should enjoy the highest priority (get money from Road Agency)	3.1.1.1 3.1.1.2 3.1.1.3	Implement storm water management plan Implement storm water systems in all towns. Acquire funding from Roads Agency
3.2 To ensure that all roads are maintained	3.2.1	Obtain equipment for proper maintenance of streets  To ensure that all vehicles are road	3.2.1.1	Obtain funds for purchasing of equipment and maintenance. (ongoing)
	3.2.3	worthy and maintained  Primary streets need to be tarred and secondary streets to be paved, to be seen as improvement of services and creation	3.2.3.1 to Transpo	Upgrading of streets and storm water in Masilo according rtation Plan. (ongoing)
		of jobs locally	3.2.3.2	Upgrade entrances to Ikgomotseng, (done) Makeleketla, Masilo and Tshepong (ongoing)
	3.2.4 Get money from EPWP and P Infrastructure grant		3.2.3.3	Upgrade & maintain secondary routes in the rural areas (ongoing)
			3.2.3.4	Paving of streets to cemeteries in all towns. Acquire funding from Extended Public Works programme and PIG (Provincial Government Grant)
3.3 To ensure that all residents have access to the rest of the country	3.3.1	To implement the road transportation plan	3.3.1.1	Build a bridge in Makeleketla to integrate Masakeng and Phahameng (ongoing)
	3.3.2 To set aside sites for Truck Stops in Masilonyana		3.3.2.1	Facilitate the establishment of Service Stations or Truck Stop in other areas in Masilonyana e.g. Brandfort and Theunissen (ongoing)

3.4 To cater for pedestrians in terms of sidewalks	3.4.1	Introduce pedestrian crossing signs	3.4.1.1	I Identify important pedestrian crossings, walkways & important bicycle routes and fit
	3.4.2	Upgrade sidewalks and pedestrian walkways along major pedestrian routes as part of transportation plan		with necessary signage in all towns (ongoing)
3.5 To ensure naming of streets according to hierarchy	3.5.1	All new township establishments should include street names on the General Plans	3.5.1.1	Ensure that street name allocation policy is in place in all towns (ongoing)
			3.5.1.2	Amend town development plans in all towns (ongoing)
			3.5.1.3	Erect street name signs in all towns (ongoing)

MASILONYANA LOCAL MUNICIPALITY	P 1.4	PRIORITY:	Infrastructure & Services: Electricity and Lights				
POWER AND FUNCTION:							
Bulk supply of electricity that affects a significant proportion of municipalities in the district							

		Т					
MASILONYANA LOCAL MUNICIPALITY			P 1.4	PRIORITY:	Infrastruc	ture & Ser	vices: Electricity and Lights
DISTRICT: LEJWELEPUTSWA			■ None				
LOCAL: MASILONYANA		<ul> <li>Continue with supply to the towns excluding Soutpan</li> <li>Finalization and clarify role of REDS</li> <li>Clarification of REDS</li> </ul>					
SECTORAL DEPARTMENTS		• [	ESKOM				
OBJECTIVES		STRATE	GIES			PROJECT	
4.1 To supply free electricity to the indigent.	4.1.1	Liaise with Esko electricity conne				4.1.1.1	Liaise with Eskom on continuous basis for the supply of electricity to all consumers in Masilonyana (ongoing)
	4.1.2	Supply electric	ity conne	ections to even	in all towns	4.1.2.1	Supply of Electricity connections to households in all towns (ongoing)
4.2 To improve the quality of electricity supply	4.2.1	Apply for fundi other relevant of electrical ne	funding	institutions for		4.2.1.1	Apply for funding from Department of Minerals and Energy for the extention of electrical networks in all towns. (ongoing)
	4.2.2	To do a needs	assessm	ent of the qual	ity of service	4.2.2.1	Needs assessment of power stations in all towns of Masilonyana -Feasibility Study (ongoing)
	4.2.3	Create a comb areas to reduc			urban	4.2.3.1	Upgrading of old networks to improve supply of electricity to all towns (ongoing)
4.3 To maintain and upgrade existing networks in terms of current legislation	4.3.1	Continue with infrastructure	current r	maintenance of	electrical	4.3.1.1	Maintenance of electrical infrastructure by service providers (traditional white areas, Street Lights and High Mast Lights) (ongoing)
4.4 To ensure that all rural schools have access to electricity by 2006	4.4.1	Liaise with rele organizations t				4.4.1.1	Liaise with Eskom on continuous basis for the supply of electricity to all rural schools and clinics. Determine if a need exists as rural schools are to be closed this year.  Apply to the Department of Minerals and Energy to supply all schools with electricity. (ongoing)
4.5 To ensure that all households in rural areas have access to electricity	4.5.1	Upgrading of ru	ıral elect	ricity		4.5.1.1	Facilitate the subsidizing of installations in rural areas including use of solar power by
MASILONYANA LOCAL MUNICIPALITY				FEBRUARY	2006		providing a contribution of AR1,000-00 per household and R1,000-00 from ESKOM. (ongoing)
4.6 To supply sufficient high mast lighting and street lighting	4.6.1	Provision of hig and street ligh		lighting (area	lighting)	4.6.1.1	Supply area lighting to all urban areas

Community Needs	Current Reality Needs	Key Issues
<ul> <li>The community did not identify Electricity as a priority.</li> <li>Ward 1: High mast lighting</li> <li>Ward 3: Street Lights / high mast?</li> <li>Ward 4: Apollo lights</li> <li>Ward 5: Street Lights</li> <li>Ward 7: High mast Lights</li> <li>Theunissen/Masilo: <ul> <li>Area lighting.</li> <li>Upgrading of all overhead lights and head hear.</li> <li>Maintenance thereof.</li> <li>Maintenance of existing lights.</li> <li>Provision to rural areas.</li> <li>Shortage of qualified personnel.</li> </ul> </li> <li>2) Brandfort/Majwemasweu: <ul> <li>The quality of supply is insufficient and many power failures occur.</li> <li>Majwemasweu-Mountain View (300) and Sommersit (300) have no connections.</li> <li>Majwemasweu- high mast lighting necessary.</li> </ul> </li> <li>3) Rural Areas: <ul> <li>Houses and schools to be supplied with electrical connections-Cross subsidization necessary.</li> </ul> </li> <li>4) Verkeerdevlei/Tshepong: <ul> <li>A combined electricity network is needed for both Tshepong and Verkeerdevlei.</li> <li>An Eskom satellite branch for Tshepong is needed</li> </ul> </li> </ul>	1394 erven in the urban area and 214 erven in the rural are must still be connected to an electricity network.  1) Theunissen/Masilo:	<ul> <li>Each household should be supplied with electricity</li> <li>Schools in rural areas in desperate need of electricity</li> <li>Quality of supply should be upgraded</li> <li>High Lights for entire area is urgently needed</li> <li>Create a combined network between urban areas to reduce power failure in black townships during storms</li> <li>Eskom satellite branches in smaller towns</li> <li>Upgrading of overhead lights and head gear</li> <li>Maintenance</li> <li>Area lighting</li> <li>Provision to rural areas</li> </ul>

- Winburg street lights and high masts should be maintained. Not all houses have electricity. Extention 5: high mast lighting not been turned on. Soutpan high mast lighting not been turned on. Electricity is weak and dangerous.

MASILONYANA LOCAL MUNICIPALITY	P 1.5	PRIORITY:	Infrastructure & Services: Waste Management				
POWER AND FUNCTION:							
Solid waste disposal sites serving the area of the district municipality as a whole							

CURRENT REALITY									
Community Needs	<b>Current Reality Needs</b>	Key Issues							
1) Theunissen/Masilo: Provision of sub-dumping sites Planning of new dumping sites / maintenance More effective service Provision of dustbins Brandfort/Majwemasweu: Dumping site is illegal and unlicensed Medical waste is not treated separately Pollution and fire damage as result of dump Illegal dumping – collection points necessary No garden refuse removal Winburg/Makeleketla: System management poor Increase number of night soil workers Taxi ranks lack toilet facilities Waste management at clinic needed Verkeerdevlei/Tshepong: Upgrading of dumping site it is to close to the residential area of Tshepong A new dumping site is needed as it is already exhausted In urgent need of more workers		<ul> <li>Dumping sites should be upgraded and registered</li> <li>Medical waste must be treated separately</li> <li>Recycling plant must be introduced</li> <li>Proper waste management necessary</li> <li>Pollution must be avoided</li> <li>Proper and regular removal necessary</li> <li>Provision of dustbins in the CBD's of towns</li> <li>Waste Management Plan to deal with the collection of waste and disposal thereof</li> </ul>							

## **KEY ISSUES - 2006**

- Registration of Soutpan dumping site.
- New dumping site not yet identified (SDF) at Majwemasweu registration need to take place. Development of residential area to close to existing dumping site.
- Incinerators at all dumping sites to reduce the smoke from tires, plastic bags, animal carcasses etc. at all sites.
- In Winburg there are many illegal dumping taking place.
- Theunissen and Brandfort limited equipment to collect refuse.
- Establish an Environmental Health Forum to address awareness issues and legislative procedures

MAS	ILONYANA LOCAL MUNICIPALITY			P 1.5	PRIORITY:	Infrastru	cture & S	ervices: Waste Management
DIST	RICT: LEJWELEPUTSWA		<ul> <li>Waste Management Planning and monitoring for the district</li> <li>DEETA to look into mines in LM</li> </ul>					
LOCAL: MASILONYANA					Vaste Managem Solid waste dispo			
SECTORAL DEPARTMENTS					DWAF – Registra DEAT – Regulatio			
	OBJECTIVES			STRA	TEGIES			PROJECT
5.1	To ensure that the municipality has sufficient registered and fenced in dumping sites	5.1.1	Evaluate al shortfalls f		sites and determination	ie	5.1.1.1	Community Service to register existing and new refuse sites in Brandfort, Windburg and Soutpan,
								Engage the Dept of Environmental Affairs to assist in lentification of refuse sites.
Energy A studies a			Energy Affa	DWAF, Department of Mineral and Affairs and district in funding for and upgrading necessary for ion				
5.2	To ensure that a waste management strategy is established	5.2.1	To be inve	e investigated in the Waste Management			5.2.1.1	Draft a waste management plan that will deal with the collection and disposal of waste in all towns (ongoing)
5.3	Investigate the possibility of establishing recycling plants	5.3.1	To investig recycling p		ossibility of estab	lishing a	5.3.1.1	Facilitate the establishment of a recycling plant in Masilonyana e.g. wash plants, pressed paper, etc. (ongoing)
5.4	Introduce by-laws on refuse & littering	5.4.1	Introduce I dumping, r		gainst littering, ille ning, etc	gal	5.4.1.1	Introduce by-laws (8.6.1.1) Review and integrate by- laws (ongoing)
5.5	To facilitate testing, proper training and equipment for waste management staff to ensure the safety of staff working with waste management	5.5.1	manageme to perform their own h	ent worker their duti nealth. In	g programme for resthat would enables without unneces addition, such woazardous substances	ole them essary risk to rkers should	5.5.1.1	Train all municipal waste management staff in safety and health matters (ongoing)
				J			5.5.1.2 5.5.1.3	Introduce Occupational Health and Safety Act First Aid Kit
							5.5.1.4	To provide annual testing of waste management staff by District (ongoing)

		5.5.2	Equip waste management workers sufficiently to ensure their health and safety	5.5.2.1	Purchase proper safety clothes and equipment for waste management workers (ongoing)
5.6	To revise the existing collection system by ensuring an effective service and illegal dumping	5.6.1	To investigate alternatives to the use of black plastic bags that is in line with policy of Department of Economic, Environmental Affairs and Tourism	5.6.1.1	Sell bins (plastic – metal) to the community
5.7	To deliver a regular service to all urban users	5.7.1	The municipality should not remove refuse unless placed in the agreed upon refuse system and placed on pavement by residents. This measure is necessary to reduce the time spent on refuse collection	5.7.1.1	3 Ton Metal Container at strategic points for dumping
5.8	Remove garden refuse	5.8.1	Implement a system for the collection of garden refuse or encourage compost heaps	5.8.1.1	Equipment for the loading/removal of garden refuse
		5.8.2	To place proper signage at all sites (existing and new)	5.8.2.1	Proper signage at all dumping sites (ongoing)
5.9	The improvement of conditions at existing dumping sites.	5.9.1	To safeguard dumping sites by providing fencing and proper signage at all sites in Masilonyana	5.9.1.1	Fencing of dumping sites in all Masilonyana towns (ongoing)
				5.9.1.2	Provide proper signage at existing sites (ongoing)
		5.9.2	To improve the conditions at existing sites by also doing continuous rehabilitation		Rehabilitation of dumping sites every 6 months 0 (ongoing)
				5.9.2.2	Incinerators at each site. Proper equipment – bulldozer, roller, compacter, low bed lorry (ongoing)

MASILONYANA LOCAL MUNICIPALITY	P 1.6 PRIORITY: Infrasti	Infrastructure & Services: Cemeteries					
POWER AND FUNCTION: The establishment conducts and control of cemeteries and crematoria serving the district as a whole.							
CURRENT REALITY							
Community Needs	<b>Current Reality Needs</b>	Key Issues					
Ward 1: Fence for graveyards Ward 3: Graveyard sites Ward 5: Buying of graves must be abolished Ward 7: Graveyards (old)  1)	Inadequate sanitation and water facilities at active cemeteries in Masilonyana.  1) Theunissen/Masilo:	<ul> <li>Maintenance of cemeteries, including fencing</li> <li>Sufficient grave sites required</li> <li>Supporting infrastructure to be provided (running water and ablution)</li> <li>Integrated cemetery needed</li> <li>Land to be made available for an integrate cemetery</li> <li>Investigation of new site</li> <li>Toilet facilities / water</li> <li>Fencing and maintenance to secure sites</li> </ul>					

## **KEY ISSUES - 2006**

- Winburg: proper management of cemeteries so that it is known when the cemeteries are full In general: it must be known to the community when the cemeteries are full
- Proper registration system.

LETSEMENG LOCAL MUNICIPALITY	P 1.6 PRIORITY: Infrastructure & Services: Cemeteries
DISTRICT: LEJWELEPUTSWA	According to the Act, establish, conduct and control cemeteries and crematoria

LOCA	LOCAL: MASILONYANA Possible specific project							
SECT	DRAL DEPARTMENTS		DWAF, DOH, DLGH & DEETA – R	Regulatory function				
	OBJECTIVES		STRATEGIES	PROJECT				
6.1	6.1 To properly maintain existing cemetery sites in townships		Involve the community with the fencing and general maintenance of cemeteries	6.1.1.1 Involve community in maintenance of cemeteries through donation of time and money, etc (ongoing)				
		6.1.2	Plant trees	6.1.2.1 Apply for DWAF funded trees to plant on specifically arranged days (arbour and heritage day). Involve community in all towns (ongoing)				
		6.1.3	Establish grave registers	6.1.3.1 Keep registers of all new burials by Finance Department. Graves must have site numbers (ongoing)				
				6.1.3.2 Mark graves for easy reference by Technical Departments in all towns. Excluding the full cemeteries in Verkeerdevlei and Tshepong (ongoing)				
		6.1.4	Fencing around cemeteries	6.1.4.1 Fence cemetery (ONGOING) R400,000-00 per town				
6.2	To ensure sufficient grave sites at all cemeteries	6.2.1	Plan cemeteries according to DWAF regulations and the expected monthly burials properly	6.2.1.1 Plan new cemetery sites (8) Makeleketla, Ikgomotseng, Brandfort, Masilonyana				
6.3	To ensure facilities at cemeteries	6.3.1	Install taps at cemeteries in order to afford funeral goers with potable water	6.3.1.1 Installation of water and sanitation in all active cemeteries (ongoing)				
		6.3.2	Supply VIP toilets at cemeteries where the provision of water borne toilets are not cost effective					
6.4	Ensure sufficient burial space	6.4.1	To determine burial needs & investigate burial alternatives	6.4.1.1 Liaise with District Municipality to investigate the possibility of crematoria & draft business plan for the Masilonyana area (ongoing)				

#### **KPA - LAND DEVELOPMENT AND HOUSING** P 2.1 MASILONYANA LOCAL MUNICIPALITY PRIORITY: Land Development and Housing POWER AND FUNCTIONS: Co-ordinate the process of housing delivery and development **CURRENT REALITY Community Needs Current Reality Needs Key Issues** Provision of land for economic activity necessary and Ward 5: adequate land Housing: Ward 10: small scale agricultural projects commercial development 1) Theunissen/Masilo: Provision of RDP Houses in the following towns: Provision of land for residential dwellings Land for commonage Proper management of the commonage necessary Property owned by council should be utilized for small Theunissen/Masilo: Ensure that land reform is sustainable Need to commence with negotiations for agricultural land scale farming 500 Houses Land made available for residential purpose at affordable Brandfort/ Majwemasweu: Improve existing dwellings 400 Houses Land for commonage Land for commercial development Winburg/Makeleketla: Land for small scale farming Support for small scale farming projects Provision of land for recreational uses necessary 400 Houses Address housing backlog Soutpan/Ikgomotseng: RDP Housing not in good condition Provision for adequate housing in rural areas 100 Houses Housing Sectoral Plan Self sustainable housing projects Verkeerdevlei/Tshepong: People Housing process need to be reconsidered above Preference to local contractors and workforce 100 Houses Brandfort/Majwemasweu: Housing Support Centre will drive housing process 2) Need for new residential sites The provision of industrial and commercial erven for Great need for housing development is urgently needed in all towns. ■ The commonage has been let and is not available to local poor. A bigger commonage is necessary. Land Reform: Inoculation of animals in commonage should be coordinated by municipality Small scale farming: private land **Rural Areas** Commonages: municipal land 3) Sustainable land reform in rural areas necessary Verkeerdevlei Need agricultural land for emerging farmers Winburg/Makeleketla: 4) Renovation of dilapidated stone houses Land for farming Affordable land prices

Increase number of houses
Renovation of cracked RDP houses

#### MASILONYANA LOCAL MUNICIPALITY P 2.1 PRIORITY: **Land Development and Housing KEY ISSUES - 2006**

- In 3 years time no informal housing Roads must be provided with land provision People want their own land
- Municipality has a responsibility to provide housing and cannot provide housing without basic services.

  The Municipality must be pro-active towards addressing the land and housing shortages

MASILONYANA LOCAL MUNICIP	ALITY	P 2.1	PRIORITY:	Land Development and Housing
DISTRICT: LEJWELEPUTSWA	■ None	;	•	
LOCAL: MASILONYANA	control House comp Regulation	ol sing Sectoral Plan v leted during 2005)	vill provide co	y, provision of rental stock, monitoring of process and inspections & quality mplete updated figures of the housing shortages within Masilonyana (to be sture (permanent or temporary) within the municipal area and should provide ling inspections & control of operations and enforcement of contraventions of
SECTORAL DEPARTMENTS	<ul><li>DLGI</li></ul>	H - Co-ordinate CMIF	projects for an	n improved service deliver

MASILONYANA LOCAL MUNICIPALITY	P 2.1 PRIORITY: Land Devel	opment and Housing
OBJECTIVES	STRATEGIES	PROJECT
7.1 To ensure the availability of land for various economic uses.	7.1.1 Liaise with relevant stakeholders in order to ensure acquisition of land for housing and/or industrial development purposes.	7.1.1.1 Provision of erven for industrial, commercial, sport & recreation and open spaces for development in Masilonyana (ongoing)
7.2 To facilitate allocation of subsidies to the homeless by 2008	<ul><li>7.2.1 To prepare housing waiting list</li><li>7.2.2 To complete subsidy application forms for beneficiaries</li></ul>	7.2.1.1 Allocation of subsidies to qualify applicants through different housing programmes (ongoing)
7.3 Creating a mechanism for dealing with housing applications in a fair and indiscriminate way	<ul> <li>7.3.1 Ensure fair housing delivery and community involvement in the process by prioritizing in the allocation of subsidies.</li> <li>7.3.2 Establish a better co-operation with the Department of Local Government and Housing to assist the municipality in subsidies.</li> </ul>	7.3.1.1 Inform community of housing application procedures through consumer education. (ongoing)
7.4 To plan for future expansion of towns	7.4.1 Municipality should set aside land for future development after an assessment is made of existing land uses and existing lease contracts (functional list) to ensure the proper delivery of housing.	7.4.1.1 7500 erven over the next 5 years (ongoing)
7.5 To create a uniform land development strategy in order to manage land development costs.	7.5.1 Identify available land for various economical activities (housing, commonages, agricultural lots, business, etc.)	7.5.1.1 Drafting of a housing sector plan and a uniform land development strategy (to be reviewed annually
7.6 To ensure the objective/transparent management of commonage.	7.6.1 Facilitate the process of Land Reform by assisting beneficiaries in reform cases by obtaining information on their behalf. Make Municipal land available	7.6.1.1 Facilitate the management of commonages and municipal camps by creating an improved management structure to be included in the
7.7 To create a management structure (committees) for commonages (s) that will establish stable commonages.	7.7.1 Assist local community / communal groups in effective management of commonages in terms of:  - empowerment of community and - capacity building (e.g. establish community committees, valuable agricultural information – overgrazing of land etc.)	Institutional Plan(ongoing)
7.8 To establish disposal of agricultural land from mine houses	7.8.1 Facilitate negotiations for release of land between Dept of Agric and Dept of Land Affairs	7.8.1.1 Facilitate funding (ongoing)

MASILONYANA LOCAL MUNICIPALITY	P 3.1 PRIORITY: Local Governance							
POWER AND FUNCTIONS: Core competency of the Local Municipalities								
CURRENT REALITY								
Effective functioning of all municipal offices to provide a proper service to the people of Masilonyana	Amalgamation of 5 towns and 2 rural councils in terms of:  Human Resources  Equipment  Financial Systems  Administration Systems  Administration Systems  An integrated set of by laws to address issues regarding:  Waste management,  Land Uses (Town Planning Schemes),  Electricity, Sanitation, Cemeteries (investigate the erection of crematories),  Commonage and Environment  Culture of non payment							
KEY ISSUES - 2006								
<ul> <li>KEY ISSUES - 2006</li> <li>Winburg – System of employment is not in place</li> <li>Shortage of Personnel</li> <li>Privatization of services is not working</li> </ul>								

MASI	LONYANA LOCAL MUNICIPALITY		P 3.1 PRIORITY: Local G	P 3.1 PRIORITY: Local Governance				
LOCA	RICT: LEJWELEPUTSWA  AL: MASILONYANA  ORAL DEPARTMENTS  OBJECTIVES		<ul> <li>Project management units to</li> <li>PIMS centre (Planning Impler</li> <li>Core Competency</li> </ul>	<ul> <li>Project management units to assist local municipalities in driving their own projects</li> <li>PIMS centre (Planning Implementation Management Systems) - information sharing</li> <li>Core Competency</li> <li>DPLG - Local Government and housing</li> </ul>				
8.1	To fully integrate the municipality in terms of human resources, infrastructure, financial and other matters.	8.1.1	To improve organizational development.	8.1.1.1 To improve organisational development by reviewing the organogram, job descriptions and job evaluation to ensure performance oriented administration.				
8.2	To fully integrate all financial systems	8.2.1	To upgrade and/or review the existing financial management system	8.2.1.1 Implement the provisions of the Municipal Finance Management Act				
		To monitor and implement the relevant by laws and investigate the redesign of by-laws for curren conditions	8.3.1.1 Develop, monitor and implementation of the relevant by-laws  8.3.1.2 Integrate and redesign of all municipal					
8.4	To fully integrate personnel	8.4.1	To establish a new Services Contract that will take	systems				
0.4	To rany integrate personner	0.7.1	into account SALGA principles that is currently in the process	8.4.1.2 Review Skills Development Plan 8.4.1.3 Review Employment Equity Plan 8.4.1.4 To conduct Job Evaluations				
8.5	To fully delegate powers within the Local Municipality	8.5.1	To review the current set of delegation of powers to be in line with new legislation	8.5.1.1 To clarify roles and responsibilities within the structures of the municipality				

8.6	To establish an integrated set of By Laws to address:  Waste management, Land Uses (Town Planning	8.6.1 The municipality adopted policies in terms of credit control, debt collection, customer care and indigence policy and will work on proper monitoring of policies.	8.6.1.1	To redraft municipal policies in a form of a new set of by-laws.
	Schemes), Electricity, Sanitation, Cemeteries e.g. to investigate the erection of crematoria in the Infrastructure Plan, Commonage and Environmental issues that includes air pollution			
8.7	Ensure co-ordination of service delivery	8.7.1 To establish multi-purpose centres for integrated service delivery	8.7.1.1	To establishment a multi-purpose centre in Masilonyana
8.8	To capacitate both council and personnel on institutional procedures	8.8.1 To develop skills amongst Councilors and personnel	8.8.1.1	Review skills development plan to address the need for capacity building amongst Councillor and personnel
			8.8.1.2	Implementation of a skills development programme development plan to re-skill personnel of Masilonyana
8.9	Establishing new municipal buildings as part of the buffer zone/Sunrise Centre for development	8.9.1 New municipal buildings will be constructed to accommodate all relevant departments within the sunrise Centre for development	8.9.1.1	Construction of new municipal buildings within the Sunrise Centre for development
8.10	To upgrade the municipal buildings at Ikgomotseng and Tshepong	8.10.1 The upgrading of municipal buildings to accommodate relevant Departments	8.10.1.1	Upgrading of existing municipal buildings
8.11	To involve the community in terms of the Systems Act by establishing awareness campaigns for participation in financial matters	8.11.1 The municipality will abide by the Systems Act (Chapter 4) in terms of public participation to ensure that participation with the community is done.	8.11.1.1	Awareness Campaign - Refer project 1.1.1.1 that will include amongst others Land taxes in terms of new legislation of the rural areas

	8.12 To develop a culture of payment and effective debt collection mechanisms		Set up proper credit control mechanisms	8.12.1.1	.1 To establish an effective debt collection strategy	
		8.12.2	To establish a proper debt collection strategy			
		8.12.3	To set up a proper data base of SMME's in Masilonyana	8.12.3.1	Provide a notice with all water and lights accounts and at strategic places to request residents of Masilonyana to register as SMME's	
8.13	To enforce water restrictions	8.13.1	To restrict indigent consumers to 6 kiloliter per month	8.13.1.1	& 1.1.1.2 Improved billing and credit control mechanisms	
8.14	To improve communication between Municipalit and relevant stakeholders e.g. National Department of Housing, DLGH etc.	y 8.14.1	To establish an Information Technology System (IT) that will enable monitoring of projects by Province and internal monitoring of Departments	8.14.1.1	Improved Information Communication Technology System	

4. KPA - ECONOMIC GROWTH AND JOB CREATION							
MASILONYANA LOCAL MUNICIPALI	TY	Econo	Economic Growth and Job Creation				
POWER AND FUNCTIONS: Core competency of the Local Municipalities							
			CURRENT	REALI	ТҮ		
Unemployment and Poverty	Unemployment Rate:  • 21 – 64 years (24%-35%)  • 61% of households earn le  • 13.28% of households have No value added to the mining some Little value added to the agricul Impacts of larger centres around tendencies	ess than R ve no inco ector in M Iture.	me lasilonyana		<ul> <li>Economic Development</li> <li>The tourism potential of the area in terms of accommodation is not utilized properly</li> <li>A lack of tourism infrastructure exists</li> <li>Youth Development</li> <li>The youth form an integral part of job creation within Masilonyana and should therefore be incorporated in the economic growth and job creation strategy of the municipality.</li> <li>Agricultural Sector</li> <li>No value is added to the agricultural sector in terms of services and goods e.g. Game Farming and Guest Farms</li> <li>The main economic activity in the area namely agriculture is not fully utilized in terms of secondary products e.g. a maize meal factory at the existing silo's.</li> <li>Small Scale Mining</li> <li>No value is added to the mining sector in terms of goods and services</li> <li>Locality of the Mining Sector at Theunissen: Beatrix, Oryx, Star Diamond and Joel Mine not utilized by the municipality and community in terms of services and goods</li> </ul>		

MASILONYANA LOCAL MUNICIPALITY			PRIORITY:	Economic Growth and Job Creation	
CURRENT REALITY					
IDP 2002 REVIEW IDP 2006/07					
<ul> <li>61% of households earn less than R1,500 per month</li> </ul>	people in Theunissen/Ma	silo are une are unemp	employed. Table 3 bloyed, in Winburg	or to the report on page 5 for a detailed table) approximately 3366 3 further suggests that approximately 2000 people in g/Makeleketla approximately 1732, in Soutpan/Ikgomotseng is 641,	

MASILONYANA LOCAL MUNICIPALITY	P 4.1 PRIORITY: Economic Growth and Job Creation					
	<ul> <li>LED Officer</li> </ul>					
	■ Funding					
	<ul><li>Co-ordinate</li></ul>					
DISTRICT: LEJWELEPUTSWA	■ Support					
DISTRICT: LEJWELEPUTSWA	<ul><li>Planning</li></ul>					
	<ul><li>Strategy</li></ul>					
	<ul> <li>Monitoring on district wide projects</li> </ul>					
	<ul> <li>CMIP support</li> </ul>					
	■ LED Officer					
	<ul><li>Planning</li></ul>					
LOCAL MACHONIVANIA	■ Initiate					
LOCAL: MASILONYANA	<ul><li>Monitor</li></ul>					
	<ul> <li>Implementing on local level</li> </ul>					
	■ Funding					
CCCTODAL DEDADTMENTS	<ul> <li>All sectoral departments are involved in Local Economic Development together with</li> </ul>					
SECTORAL DEPARTMENTS	HIV/AIDS					

OBJECTIVES	STRATEGIES	PROJECT
9.1 To stimulate the <b>tourism sector</b> in Masilonyana to enhance job creation and conserve the rich history and culture of the area	9.1.1 Facilitate development of a tourism route serving 5 towns to link with the goldfields along the R60	9.1.1.1 Facilitate development of Masilonyana Tourism Route (ongoing)
	9.1.2 Investigate the history of Masilonyana and marketing thereof by co-ordinating all tourism efforts	9.1.2.1 Facilitate development of a Tourism  Development Plan in consultation with  district municipality which will identify opportunities for all communities in  Masilonyana (ongoing)
	9.1.3 Facilitate information sharing regarding entrepreneurship etc. for young and upcoming business persons e.g. transport company in the area, guest house operators, fishing operators etc.	9.1.2.1 Facilitate the establish an information desk to provide tourism information to tourists visiting the area (ongoing)
	9.1.4 To establish a Tourism Craft Centre and Information Centre along the R30 in Theunissen (Ubuntu Village)	9.1.4.1 To submit a Business Plan to National DEAT for the establishment of a Tourism Craft Centre and Information Centre along the R30 in Theunissen(ongoing)
9.2 To facilitate the establishment of tourism infrastructure	9.2.1 To provide proper access to the area by upgrading infrastructure	9.2.1.1 Facilitate the establish a taxi rank at Brandfort, Theunissen and Winburg to provide proper access to economic nodes(ongoing)
	9.2.2 Facilitate various levels of accommodation: camping, caravanning, lodges, game reserves, guest farms, game farms, wine farm (near Theunissen), guest houses, B&B, Hotels and casino's	9.2.2.1 Facilitate the process of establishing tourism facilities in all towns (ongoing)
	9.2.3 To investigate the potential of the Erfenis Dam as a Conference Facility with accommodation, fishing and bird watching	9.2.3.1 To facilitate the process of developing tourism facilities next to the Erfenis dam (ongoing)
	9.2.4 Investigate the development of tourism opportunities	9.2.4.1 Investigate the further development of Florisbad as a tourism resort to provide employment possibilities (ongoing)

9.3 To develop the economy to coopportunities by attracting I industries	ousinesses and	Adopt a procurement policy that will capacitate and empower the local community when tenders are awarded that will recognize local entrepreneurs and a competent local workforce.	9.3.1.1 Ensure involvement of local communities in the implementation of the Local Economic Development strategy (ongoing)
	9.3.2	Municipality will develop a local economic development strategy to create more jobs and will also engage various Government Departments and Service Providers for funding, training, skills transfer, etc.	9.3.2.1 Develop a LED programme that will be encompassing of all economic development issues together with a procurement policy (ongoing)
			9.3.2.2 Establishment of a regional economic development trust (ongoing)
			9.3.2.3 Job creation project in Winburg: Business hive (ongoing)
			9.3.2.4 Job creation project in Brandfort: Business hive (ongoing)
			9.3.2.5 Establish business information and support centers in all towns of Masilonyana (ongoing)
9.4 To support the marketing o projects	f self-help 9.4.1	Assist local community self-help projects in providing goods and services to local mines and other economic sectors and potential investors in the area.	9.4.1.1 Assist in the marketing of products of the self-help projects in Masilonyana (ongoing)
9.5 Facilitate the community's in agricultural activities that wincorporate small-scale farm	ill also	Improve communication between LED officer and the Department of Agriculture in securing funding for community projects.	
9.7 To expand the current value a related to farming	adding industries 9.7.1	Facilitate the development of more factories in the area that will utilize local agricultural produce	9.7.1.1 Facilitate the development of agri- industries (ongoing)
			9.7.1.2 Facilitate the implementation of a salt project in Soutpan to include the youth (ongoing)
			9.7.1.3 Job creation project in Verkeerdevlei:  Vegetable farming (Agriculture 9.4)  (ongoing)
			9.7.1.4 Job creation project in Soutpan: Elita oil production (Agriculture 9.4) (ongoing)

9.8	To add value to the <b>mining industry</b> through provision of goods and services	9.8.1	Will open up discussions with Department of Mineral and Energy Affairs and mining houses that services purchased by the mines are done locally	9.8.1.1 Promote value adding enterprises to mining sector (Incorporate 9.7 & 9.3) (ongoing)
9.9	To expand the current economic opportunities available in the area	9.9.1	Investigate small scale mining possibilities in the area	9.9.1.1 Investigate potential for small scale mining which will incorporate the youth (ongoing)
9.11	Involve large businesses and commercial farmers in private partnerships (9.4.1.1)	9.11.1	Facilitate the involvement of large businesses and commercial farmers in supporting SMME Development	9.11.1.1 Facilitate the involvement of large businesses and commercial farmers in supporting SMME Development (ongoing)
9.12	Expand the existing buffer zone marketing plan to also include the other towns	9.12.1	To facilitate the expansion of the existing buffer zone marketing plan to promote the municipal area	9.12.1.1 To facilitate the expansion of the existing buffer zone marketing plan to promote the municipal area(ongoing)

5. <u>KPA - SAFETY AND SECURITY</u>								
MASILONYANA LOCAL MUNICIPALITY P 5.1 PRIORITY: Safety and Security								
POWER AND FUNCTIONS:  Municipal security of own property	POWER AND FUNCTIONS:							
	CURRENT REALITY							
Community Needs	Current Reality Needs	Key Issues						
<ul> <li>1) Theunissen/Masilo: <ul> <li>Provision of proper station</li> <li>Personnel and vehicles</li> <li>Security for public areas</li> <li>Police visibility</li> <li>Effective functioning of CPF's</li> </ul> </li> <li>2) Brandfort/Majwemasweu: <ul> <li>More police personnel and logistical support is necessary</li> <li>Neighbourhood watches to be established and financed</li> <li>Possibility of municipal police to be investigated</li> </ul> </li> <li>3) Verkeerdevlei/Tshepong: <ul> <li>A satellite police station at Tshepong is needed</li> <li>More competent police personnel with drivers licenses to operate the available vehicles is urgently needed</li> <li>A community policing forum need to be established that is represented by both Tshepong and Verkeerdevlei residents to patrol the urban areas as the police mainly patrol the farms</li> </ul> </li> <li>4) Winburg/Makeleketla: <ul> <li>Revival of police station in township</li> <li>Shortage of police</li> <li>Inadequate facilities (transport etc)</li> </ul> </li> <li>5) Rural Areas</li> </ul>	<ul> <li>1) Theunissen/Masilo: <ul> <li>1 Full fledge police station in Theu a Satellite Station in Masilo.</li> <li>A total of 79 personnel members</li> </ul> </li> <li>2) Brandfort/Majwemasweu: <ul> <li>1 Full fledge police station in Brand</li> <li>A total of 37 personnel members</li> <li>3 Administrative personnel and</li> <li>10 Reservists</li> </ul> </li> <li>3) Verkeerdevlei/Tshepong: <ul> <li>The existing police station has 1 the personnel</li> <li>With 3 vehicles and only 1 polideriver's license.</li> <li>14 Civilian members <ul> <li>4) Soutpan/Ikgomotse</li> <li>1 Full fledge police station</li> <li>A total of 12 personnel members</li> <li>5) Winburg/MakeleketI</li> <li>1 Full fledge police station in Winb</li> <li>A satellite station in Makeleketlar at present – in process of reinstati</li> <li>A total of 40 personnel members</li> </ul> </li> <li>6) Rural <ul> <li>A Commando exists that patrol farms</li> </ul> </li> </ul></li></ul>	<ul> <li>More officers and personnel are necessary</li> <li>Police should be better equipped</li> <li>Community involvement to be increased</li> <li>Communication to be improved in rural areas</li> <li>Satellite police stations to be considered or existing stations revived</li> <li>Provision of proper police station</li> <li>Police visibility</li> <li>Security for public places</li> <li>National Security Agency branch in Masilonyana to address corruption in municipality, social grants, housing and to secure Municipal buildings</li> <li>Move services to the people</li> <li>The main aim of safety is to establish the causes of uncertainty</li> <li>Poverty</li> <li>Selling of illegal liquor</li> <li>Drug using and violence</li> <li>Old Criminals influence youth</li> <li>Initiation Schools teach youth violent behavior</li> </ul>						

• Proper communication necessary in rural areas

MA	MASILONYANA LOCAL MUNICIPALITY P 5.1 PRIORITY: Safety and Security				ecurity
DIS	STRICT: LEJWELEPUTSWA		District Wide Community Police Forum		
LO	CAL: MASILONYANA			cure own properties, traffic, supp sponsible for securing of local roa	ort ads as per declassification of roads
SEC	CTORAL DEPARTMENTS		<ul><li>De</li></ul>	partment of Safety and Security	
	OBJECTIVES		ST	RATEGIES	PROJECT
10.1	Ensuring sufficient police stations for the population of Masilonyana	stations for the population of Masilonyana			10.1.1.1 Facilitate the renovation of existing Police Station in Soutpan 10.1.1.2 Facilitate building of new police station in Ikgomotseng (ongoing)
10.2	Satellite Police stations shall be operating fully by 2006	10.2.1 The munic satellite po		Il provide sites for the operating of us	10.2.1.1 Provision of a site for satellite stations in all towns (ongoing)
10.3	To provide security to municipal properties	10.3.1 To establi	sh a munic	cipal security structure	10.3.1.1 Implement a security system in all towns (ongoing)
10.4	To facilitate that at least 70% of the rural and urban community in need of police services have access to communication links	<ul> <li>10.4.1 Facilitate the continuous provision of communication infrastructure in rural areas</li> <li>10.4.2 Involve the farming sector in the availing of communication for the rural poor</li> </ul>		sector in the availing of	10.4.1.1 Liaise with the relevant authorities to provide improved communication and communication facilities in all towns (ongoing)
		10.4.3 To facilita support sys	ate the ava	illability of interpreters and victim ation between Council and SAPS	
10.5	To ensure maximum community involvement and participation in community policing for a CPF and Police Reservists	10.5.1 To facilita involvemen		gns to promote community g issues	10.5.1.1 Facilitate an Awareness Campaign to promote community involvement in security issues (Refer to 1.1.1.1) (ongoing)
10.6	To facilitate better visibility of police	10.6.1 Strategize police visibi		District Commissioners on improved	
	To ensure that police be sensitive towards the disabled, gender violence and youth issues	with CPF' towards t	's to ensure the disable	epartment of Safety and Security e the sensitivity of police officers d, gender violence and youth issues	
10.7	To ensure the security of public places	10.7.1 To recruit	t volunteer	s to secure public places	10.7.1.1 To encourage the usage of existing structures (Associations, Forums etc.) to secure public places (ongoing)

10.9 To ensure that the traffic police is more effective	10.9.1 Investigate the expansion of the existing traffic police	10.9.1.1 Expansion of the existing traffic police in all
		towns(done)
		10.9.1.2 Purchase vehicles for traffic department of
		Masilonyana (done)

## **ENVIRONMENT**

MASILONYANA LOCAL MUNICIPALITY ENVIRONMENT

## POWER AND FUNCTIONS:

The Masilonyana Municipality commits itself to complying with regulations in terms of the Environment Conservation Act and commit to making its environment pleasant and healthy for its community and the future residents of the area.

## **PROJECTS**

Environmental aspects of Masilonyana is incorporated into all projects contained in the IDP. The following projects are alone standing projects that form part of the environment

OBJECTIVES	5   5	STRATEGIES	PROJECT
11.1 To ensure that public places are well maintained	11.1.1.	To actively involve the community with the maintenance of public places through cleaning and improvement programs	11.1.1.1 Cleaning up and maintenance of public places that includes parks, cemeteries all towns (ongoing)
11.3 To ensure beautification of town entrances	11.3.1	To ensure the involvement of the community in the beautification of town entrances	11.3.1.1 Beautify entrances and main streets of all towns (ongoing)
11.4 To investigate the previous involvement of TRCs in vermin / plaque control in the light of a possible involvement of the municipality	11.4.1	Investigate the role of the municipality in plaque control	11.4.1.1 To Assist the rural community with vermin control (ongoing)
11.5 To ensure that urban greening takes places by consulting DWAF	11.5.1	To develop a greening plan/strategy by involving DWAF	11.5.1.1 Implement greening plan in consultation with community (ongoing)
11.6 To ensure that an environmental policy and programs are in place	11.6.1	To ensure effective functioning of the Environmental Health Department	11.6.1.1 Effective Functioning of the Environmental Health Department in all towns. (ongoing)
11.7 To ensure implementation of stray animals policy	11.7.1	Establish an awareness amongst urban farmers regarding the stray animals policy	11.7.1.1 By-laws to protect environmental issues within Masilonyana towns (ongoing)  11.7.1.2 Establish animal ponds (ongoing)
11.9 To encourage training of urban rangers	11.9.1	Facilitate the training of urban rangers by involving the DEAT	11.9.1.1 Facilitate the training of urban rangers to educate residents regarding issues of the environment (ongoing)
11.10 Drafting of an Environmental Management Plan	11.10.1	An integrate Environmental Management Plan	11.10.1.1 Compile a comprehensive Environmental Management Plan (ongoing)

#### **KPA – PEOPLE DEVELOPMENT** 6.

MASILONYANA LOCAL MUNICIPALITY P 6.1 PRIORITY: **People Development: Welfare** 

## POWER AND FUNCTIONS:

	The primary function of the main governmental departments						
CURRENT REALITY							
Community Needs Current Reality Needs	Key Issues						
Ward 1: Day care (old age) Ward 3: Social Worker Ward 10: Soup kitchen  1) Theunissen/Masilo: Info / day care centers Facilities to be disable friendly Frequent social work service Frequent social work service Community awareness Shelter at pay point Centre for disabled  2) Brandfort/Majwemasweu: Establishment of crisis pregnancy centre and assistance to minor parents Employ a full time social worker Information centre on diseases, handicaps, etc Information centre on diseases, handicaps, etc Financial support for old age care  3) Verkeerdevlei/Tshepong: A permanent social worker is necessary to take care of the mental and physical needs of the community  A permanent social worker is necessary to take care of the mental and physical needs of the community  Bakery Project during 1997/98. The grown as Ikaheng Bakery Project, Ktsoseng Faswer Project received funds. Peoples Company Brick making Project received funds. Peoples Company Brick making Project during 1997/98. Ikgomotseng Handcraft Sewing, Ikgomotseng Pottery, Ikgomotseng Handcraft Papermal Ikgomotseng Handcraft Papermal Ikgomotseng Handcraft Brick making Verkeredevlei/Tshepong:  Werkeerdevlei/Tshepong:  DSD funded 3 Project during 1997/98. The grown as Ikaheng Bakery Project, Ktsoseng Faswerage Pottery, Ikgomotseng Handcraft Papermal Ikgomotseng Handcraft Brick making Pottery, Ikgomotseng Handcraft Brick making Potenty Ikgomotseng Handcraft Brick making Potenty Isange Potenty Tshepong:  DSD funded 3 Project during 1997/98. The grown as Ikaheng Handcraft Brick making Project received funds. Poplos funded 4 Kick Start project during 1997/98. The grown as Ikaheng Bakery Project. Stoutend Project Project Maring 1997/98. The grown as Ikaheng Bakery Project Maring 1997/98. The grown as Ikaheng Bakery Project Maring 1997/98. The grown as Ikaheng Bakery Project Proj	A social worker services Shelter at pay points Frequent home affairs facilities and services Facilities to be friendly towards disabled people Facilities and services Centre for disabled Frequent home affairs facilities and services Facilities to be friendly towards disabled people Centre for disabled Frequent home affairs facilities and services Facilities to be friendly towards disabled people Centre for disabled Frequent home affairs facilities and services Facilities to be friendly towards disabled people Centre for disabled Frequent home affairs facilities and services Facilities to be friendly towards disabled people Centre for disabled Frequent home affairs facilities and services Facilities to be friendly towards disabled people Centre for disabled Frequent home affairs facilities and services Facilities to be friendly towards disabled people Centre for disabled						

MASILONYANA LO	CAL MUNICIPALITY		P 6.1	PRIORITY:	People Development:	Welfare		
DISTRICT: LEJ	WELEPUTSWA	-	■ None					
	■ Provide facilities for welfare functions ■ Facilitate needs assessment in terms of indigent policy ■ Assist with implementation of government funds							
SECTORAL DEPAR		1	<ul><li>Deparent</li></ul>	artment of Socia	•			
	OBJECTIVES			STRATEG	SIES	PROJECT		
12.1 To facilitate s aged, frail an	•	12.1.1			ations to Department of r social subsidies	12.1.1.1 To facilitate a process to establish a Social Development office in Masilonyana to provide easier access to services (ongoing)		
12.2 and 12.3 To obta and facilities	ain proper Social Worker Services	12.2.1	departm Workers	to serve Masilo	three permanent Social nyana and proper facilities			
12.3 Provide sufficien	t Facilities for Social Services		change		s be upgraded and ate for social workers, d and frail.	12.3.1.1 Provision of proper facilities in all towns *Ongoing for disabled etc, for social workers offices not in place, still use municipal (ongoing)		
12.4 To ensure ma	aximum provision of shelter at pay	12.4.1	Done-sh	nelter organization	ons	12.4.1.1 Security in provided by All my shelter still need attention (ongoing)		
12.5 To facilitate n Affairs	nore frequent visits by Home	12.5.1		ate frequent Ho acilities such as		12.5.1.1 Investigate the need for establishing offices of Home Affairs Services in other towns – (negotiations still going)		
	at disabled people have access to s, halls and pension payouts		Negotiat artly done		alteration of facilities to be	e12.6.1.1 To ensure that all municipal offices and halls are accessible to the disabled		
12.7 To facilitate s disabled	kills development centres for the			ment centers for	artments to provide skills the disabled – only in	12.7.1.1 Skills Development Centers that are well equipped and good supervision (ongoing) 12.8.2.1 Involve retired educators in provision of		
		Į.	Heurisse	51 I		skills development (ongoing)		
	he roll-out of the indigent policy	12.8.1	indigent	policy	·	12.8.1.1 To facilitate the indigent policy(ongoing)		
	at new sites are identified for an n all five towns)	12.9.1		ate the needs of ated in the spat	f an orphanage to be ial framework	12.9.1.1 To identify sites for the building of institutions for abandoned children in all towns (partly & ongoing)		

		12.9.2 To make the community aware of the opportunities of foster care and issues relating to child care	12.9.2.1	Facilitate an Awareness Campaign to promote foster care. (ongoing)
12.10	To facilitate the delivery of a place of safety (trauma centre) for gender violence and child abuse	12.10.1 Apply for funds to establish places of safety	12.10.1	To facilitate the delivery of central places of safety in all 5 towns (ongoing)

MASILONYANA LOCAL MUNICIPALITY	P 6.2	PRIORITY:	People Developme	nt: Health				
POWER AND FUNCTIONS: The primary function of the main governmental departments								
The primary random or the main governmental aspairs	CURRENT REALITY							
Community Needs	Current Real	ity Needs		Key Issues				
Ward 4: Doctors are not available 24 hours and clinic at ward 4.  Ward 5: Ambulances leave patients not to their destinations.  1) Theunissen/Masilo:  Provision of ambulances  Clinics to operate 24 hour service  HIV/Aids awareness  Medication for HIV/Aids  Upgrading of existing clinic and equipment  HIV/Aids centre / personnel  2) Brandfort/Majwemasweu  Clinic needed  District surgeon needed  Health inspector needed  Rehabilitation centre  Emergency services to be improved  Disease combat and awareness programs  3) Verkeerdevlei/Tshepong:  Need a permanent ambulance to take patients to hospital in Bloemfontein, Welkom or Winburg  A safe ambulance waiting area for patients  A clinic that is open 24 hours  A full time doctor  4) Winburg/Makeleketla:  Need for full time ambulance  Building of clinic facilities i.e. toilets  5) Rural Areas  Mobile clinics needed	3 clinics, 2 Mobil 2) Brandf 1 Mobile Dentist 3 Fixed Clinics, 2 2 Ambulance Su 3) Verkee 1 Part time doct 1 Fixed Clinic, 2 1 Ambulance Su 4) Winbur 5 Medical Practi 2 Fixed Clinics n Ambulance Stati	Mobile Services, 5 Sb Stations with 16 Perdevlei/Tshepong: or Staff members b Station with 6 staff g/Makeleketla: tioners leed upgrading ion with 6 staff mem an/Ikgomotseng: ors	u: Staff members ersonnel : f members	<ul> <li>The provision of sufficient staff and facilities</li> <li>To provide adequate health care to all residents</li> <li>Provide education and awareness programs</li> <li>Provide full time medical personnel at existing facilities</li> <li>Upgrading of existing facilities at medical institutions</li> <li>Provision of 24 hour service clinic</li> <li>Provision of ambulances</li> <li>HIV/Aids centre (Hospices)</li> <li>HIV/Aids medication</li> <li>Psychiatric patients are violent need co-operation from SAPS with the transport of these patients to Bloemfontein</li> <li>Traditional Healers are not all clean and need to be registered at the appropriate institutions</li> </ul>				

MASILONYANA LOCAL MUNICIPALITY	P 6.2	PRIORITY: F	People [	Development: Health			
<b>DISTRICT: LEJWELEPUTSWA</b> ■ Take over all functions after of					claration		
LOCAL: MASILONYANA		■ Statu	us Quo				
SECTORAL DEPARTMENTS		<ul><li>Deparement</li></ul>	Department of Health				
OBJECTIVES		ST	RATEGIES		PROJECT		
13.1 To facilitate provision of sufficient staff and facilities 13.1.1		Liaise with relevant Department for provision of staff, materials and clinics in all towns			13.1.1.1 Liaise with the relevant Department for provision of staff and materials (ongoing)		
	13.1.2	Maintain the	existing properties		13.1.2.1 Liaise with the relevant Department to extend the Soutpan Clinic including a 24 hour trauma centre (ongoing)		
13.2 To facilitate the upgrading of the existing facilities at	13.2.1	Existing facilities need to be upgraded		aded	13.2.1.1 To facilitate the maintenance of existing facilities(ongoing)		
medical institutions					13.2.1.2 Extending (Facilitate) the clinic in Verkeerdevlei and Brandfort (Soutpan) to a 24 hour service (ongoing)		
13.7 To ensure involvement and participation of residents in the health education and awareness campaign:	13.7.1 s	Encourage v programmes	volunteers for health S	care	13.7.1.1 Facilitate Awareness Campaign to ensure the involvement of residents in health matters (ongoing)		
13.9 To facilitate the provision of a trauma centre	13.9.1		process of establishin ntre in the area	ng a	13.9.1.1 Facilitate the establishment of Trauma Centres for rape victims in all towns (Not yet all towns) – (ongoing)		
Hospita		pital in Winbu	o facilitate the expansion of the existing al in Winburg to introduce a psychiatric or Masilonyana		13.12.2 To facilitate the expansion of the Winburg Hospital to include a psychiatric ward - (ongoing)		

MASILONYANA LOCAL MUNICIPALITY	P 6.3	PRIORITY:	People Developmer	nt: Education				
POWER AND FUNCTIONS: Not a function of the municipality except for skills development and training of personnel within Masilonyana Local Municipality  CURRENT REALITY  Community Needs  Current Reality Needs  Key Issues								
1) Theunissen/Masilo:  Day care centre  Transportation of rural school children  Provision of schools  Community awareness  Provision of satellite technical schools	popula qualifi The develo	ation with grade 6, o ication. need for an agric oping emerging farmo	al area low – 7,3% of only 1,8% obtained a tertiary ultural school to educate ers was identified.	<ul> <li>To supply education facilities and infrastructure</li> <li>To facilitate distance education</li> <li>To provide motivation for further education</li> <li>Transportation/boarding school</li> <li>Accessibility of buildings for the disabled</li> <li>To supply a day care centre</li> </ul>				
<ul> <li>Provision of satellite technical schools</li> <li>IT centre</li> <li>Brandfort Majwemasweu:         <ul> <li>New schools – primary, higher primary, tech school and boarding – Area Nomzamo Park and Mandela Park, Technical and boarding School between Academia and Majwemasweu old Municipality offices</li> <li>Secondary schools to be upgraded</li> <li>Bursary scheme necessary to facilitate further learning</li> <li>Adult education to receive attention</li> </ul> </li> </ul>	for a crèche in Ver • Equip	primary school was i e, extra classrooms i keerdevlei.	dentified in Brandfort and a n Soutpan and a pre-school raries and Outcome Based	<ul> <li>To supply a day care centre</li> <li>Provision of schools and also to rural</li> <li>Provision of satellite technical school</li> <li>Transportation of rural children</li> </ul>				
<ul> <li>Distant learning centre needed</li> <li>3) Winburg/ Makeleketla: <ul> <li>Need for crèche's</li> <li>Need for Technical school</li> <li>Need for school for the disabled</li> <li>Need for additional schools</li> </ul> </li> </ul>								
<ul> <li>4) Verkeerdevlei/Tshepong:</li> <li>A day care centre is urgently needed in Tshepong</li> <li>5) Rural Areas</li> <li>Transport necessary</li> </ul>								

MASILONYANA LOCAL MUNICIPALITY		P 6.3	PRIORITY:	People D	Development: Education		
DISTRICT: LEJWELEPUTSWA			■ None				
LOCAL: MASILONYANA		■ Non	core function – r	needs asse	essment		
SECTORAL DEPARTMENTS		<ul><li>Non</li></ul>	■ None				
OBJECTIVES			STRATEGIES PROJECT				
14.1 To address the educational infrastructure and facilities backlog	Educatio	n to address	s the need for ad	ditional	14.1.1.1 Identify needs within Masilonyana for the establishment of additional schools (ongoing)		
	y doing a fa	icilities audit.		14.1.1.2 Reservation of land to accommodate schools (ongoing)			
	e the comple in Theunis		ed school 1	14.2.2.1 Facilitate the completion of school in Theunissen (ongoing)			
14.2 To facilitate distance education within Masilonyana	14.2.1 Involve p of educa		or contribution to	provision 1	14.3.1.1 Involve private sector contribution to establish a skills development centres in Masilonyana (ongoing)		
			ary institutions to in Masilonyana	open 1	14.2.2.1 Motivate the establishment of satellite tertiary institutions (ongoing)		
		oility of learner stance learning &	ABET)				
		orogramme yed educato	managers and ors		14.2.4.1 Involve unemployed educators (ongoing)		
14.3 To ensure that each learner in need of transportation and or boarding facilities has access to it		ate the impl Iula Bicycle	lementation of project		14.3.1.1 Facilitate Shovakalula Bicycle project (ongoing)		

MASILONYANA LOCAL MUNICIPALITY	P 6.4	PRIORITY:	People Developmen	t: Sport and Recreation				
POWER AND FUNCTIONS: Responsibility of the municipality in conjunction with the relevant provincial department  CURRENT REALITY								
Ward 1: Recreational (youth centre) Ward 3: Sports, Swimming pool for the community Ward 4: Playing grounds for children Ward 7: Improvement of sports facilities Ward 8: Sports and Recreation  1) Theunissen/Masilo:  Multipurpose sport complex  Upgrading of all existing sport facilities  2) Brandfort/Majwemasweu:  Recreation hall and facilities are necessary  Rural areas  Sports grounds needed  Verkeerdevlei  Soccer field to be upgraded  3) Winburg/Makeleketla:  Need for renovation of sports fields (soccer, tennis and netball)  Need for golf course  Refurbishing of recreation hall	cannot be maint choirs, ballroom  1) Soutpan/  No ass Indoor  1) Verkeerde Indoor S  3) Brandfort Indoor S  4) Winburg/ Upgradii  5) Theunisse	ons cannot arrange bitalined, performances dancing etc.  (Ikgomotseng: sisting sports facilities Sport Centre evlei/Tshepong: Sport Centre needed.  If Majwemasweu: Sport Centre needed.  Makeleketla: ng of stadium and neen/Masilo:	ig games ext, facilities cannot be held for instance more grounds needed eds of multi sports facilities and upgrading stadium and	<ul> <li>Sports facilities are necessary</li> <li>Proper management of facilities</li> <li>Proven need driven supply in rural areas</li> <li>Sport centre is needed to keep youth occupied with sensible activities</li> <li>Upgrading of existing library (Sport and Recreation)</li> <li>An integrated library that is accessible to all residents</li> <li>Upgrading of existing recreation facilities</li> <li>Upgrading of all existing sports facilities</li> <li>Maintenance of sport facilities</li> <li>The Sport Council must play a prominent role to assist the Municipality with liaisons activities and to seek funding</li> </ul>				

MASILONYANA LOCAL MUNICIPALITY		P 6.4 PRIORITY: People	e Development: Sport and Recreation			
DISTRICT: LEJWELEPUTSWA		<ul><li>Promotion of district wide facilities</li><li>Secure funding from MIG</li></ul>				
LOCAL: MASILONYANA		<ul> <li>Maintenance and development of sport and recreation facilities</li> <li>Management of sport facilities</li> </ul>				
SECTORAL DEPARTMENTS		<ul> <li>DACST to promote sports and recreation activities</li> <li>Regulating of sporting codes</li> <li>Local Government and Housing – MIG funding (Municipal Service Infrastructure)</li> </ul>				
OBJECTIVES		STRATEGIES	PROJECT			
15.1 The development and optimal use of the existing Multi Purpose Sports		litate the building of a sports multi-purpose activities	15.1.1.1 To seek funding for the development the Multi Purpose Sport Centre as part of the Sunrise Centre of progress in Theunissen to integrate existing sports in Masilonyana (ongoing)  15.1.1.2 To make land available and grade it for sport as an interim measure. (ongoing)			
· · · · · · · · · · · · · · · · · · ·		litate the upgrade all the sports I involve private sector	15.2.1.1 To seek funding for the development of multi- purpose sports facilities at Brandfort and Winburg (ongoing)  15.2.1.2 To upgrade existing facilities (ongoing)			
		litate the establishment of a the management of sports	15.2.2.1 Establishment of a structure for the management of sports facilities (The Masilonyana Sports Council) (done)			
15.3 The establishment of an integrated library that is accessible to all residents at Verkeerdevlei and Soutpan	15.3.1 To faci library	litate the establishment of a	15.3.1.1 Development a library in Verkeerdevlei and Soutp (2005/06) DACTS partly done (in process)			
15.4 Upgrading of existing libraries that will include electronic systems	15.4.1 To faci	litate the upgrading of libraries	15.4.1.1 Upgrading of existing libraries including electronic systems (ongoing)			
15.5 Reuse of redundant sport facilities by youth (public)	the (p	se redundant swimming pools to ublic) youth for recreation and to ate an income 15.6.1.1 Lease of swimming pools public prefer youth (ongoing)				

MASILONYANA LOCAL MUNICIPALITY	P 6.5	PRIORITY: People Development: Culture							
POWER AND FUNCTIONS:	1	1							
Not a function of the municipality									
	CURRENT REALITY								
Community Needs Cu	urrent Reali	ity Needs	Key Issues						
Ward 1: Renovation of the Community Hall (Ipeleng) Ward 3: Library Ward 8: Community Hall  1) Theunissen/Masilo:  Promotion of cultural activities to be funded / promoted  Cultural tolerance  Cultural village  Upgrading of existing library and equipment  Proper care should be taken of places of interest and heritage sites, such as monuments and war cemeteries, etc.  A cultural village is necessary to convey cultural heritage to the youth  Verkeerdevlei/Tshepong:  The existing library is to small and insufficient to provide an effective service to the community	Promotion of Promote Winn	on circumcision cultural activities to be funded nie Mandela House in Brandfort/Majwemasweu of monuments and cemeteries with historical ed	<ul> <li>Promote cultural diversity through cultural village</li> <li>Take care of heritage sites and places of interest</li> <li>Promotion of cultural activities and funding</li> <li>Cultural village</li> <li>Lejweleputswa must be more involved in feasibility study on potential of tourism in Masilonyana</li> </ul>						

MASILONYANA LOCAL MUNICIPALITY				P 6.5 PRIORITY: People Development: Culture				
DISTRICT: LEJWELEPUTSWA				Promotion of cultural tourism				
LOCAL	.: MASILONYANA		<ul> <li>Together with youth, tourism development and sport</li> </ul>					
SECTO	DRAL DEPARTMENTS		<ul><li>DACS</li></ul>	T core competency				
	OBJECTIVES		STRAT	TEGIES	PROJECT			
diversity through cultural village Informati			on Centre in n to tourists	Itural Centre and Tourism Theunissen will provide on the cultural diversity	16.1.1.1 Establish a tourism information centre that should also include cultural activities in Masilonyana (ongoing)			
16.2	To promote heritage sites and places of interest		ement of all	ation plan and facilitate stakeholders in	16.2.1.1 Drafting of a conservation plan to promote heritage facilities (ongoing)			
16.3	To ensure that heritage sites and places of interest are properly maintained		ons. Maintai	ant Departments and n places of interest on	16.3.1.1 Maintenance of heritage sites owned by the municipality in all towns. (ongoing)			
		16.3.2 Arrar	nge Heritage	e day festivities	16.3.1.2 Heritage Day to be included in the Tourism Development Plan for all towns. (ongoing)			
16.4	To ensure that an Awareness Campaign be developed	16.4.1 Comm Heritage o		eness regarding the	16.4.1.1 Community Awareness (ongoing)			
16.5	Revise the existing Tourism Forum to be representative of all towns and address cultural activities	16.4.2 Revise Masilonya	•	g tourism forum in	16.4.2.1 To revive the existing tourism forum in Masilonyana (ongoing)			
16. 5	The conservation of local cultural artifacts		dination of c it scientific a	onservation activities of uthorities	16.5.1.1 Co-ordinate the conservation efforts of all relevant scientific authorities to keep heritage artifacts within municipality (ongoing)			

MASILONYANA LOCAL MUNICIPALITY	P 6.6	PRIORITY:	People Developme	ent: Youth, women, disabled and aged		
POWER AND FUNCTIONS: Issues pertaining to youth and gender should form an in	ntegral part of a	all projects of the	e municipality			
	Cl	JRRENT REAL	.ITY			
Community Needs	<b>Current Real</b>	ity Needs		Key Issues		
<ul> <li>1) Brandfort</li> <li>Youth is bored and do not have access to constructive entertainment and human development opportunities</li> <li>Youth centre is necessary to facilitate human development and training</li> <li>Poverty is one of the greatest underlying problems</li> <li>2) Verkeerdevlei</li> <li>Many unemployed youth in Tshepong, that is idling.</li> <li>Educate youth to involve them in community projects e.g. aids awareness etc.</li> </ul>	in Mas	illonyana d recreational faciliti	50.1% women population	<ul> <li>Strong guidance is necessary for the youth in terms of:         <ul> <li>Careers</li> <li>Training</li> <li>Human development</li> <li>Family planning</li> <li>Pre-marriage counseling</li> </ul> </li> <li>Youth need to be involved in community projects</li> <li>Youth Council</li> <li>Youth development programs / budget</li> <li>No dedicated official dealing with disability, gender and AIDS programmes</li> <li>Public Buildings in Winburg and Brandfort not accessible to the aged and disabled</li> <li>National Youth Policy should influence the establishment of a local youth policy by Local Youth Council</li> </ul>		
DISTRICT: LEJWELEPUTSWA		- n	lone			
LOCAL: MASILONYANA			<ul> <li>Provide resources for the Youth Development</li> <li>Management of Youth Development Projects e.g. learnerships etc.</li> <li>Needs assessment</li> <li>Facilitation</li> <li>Implement</li> </ul>			
SECTORAL DEPARTMENTS			<ul> <li>Youth Commissioner</li> <li>Youth Development Officer in Municipalities</li> <li>Youth Councils in all municipalities</li> </ul>			

MASI	LONYANA LOCAL MUNICIPALITY		P 6.6	PRIORITY:	People Developr	nent: Yo	uth, women, disabled and aged
	OBJECTIVES			STRATEGIES			PROJECT
17.1	To facilitate or develop strong guidance programs	17.1.1		an active role in t e programs	he facilitation of	17.1.1.1	Provide Guidance Programs – People Development (ongoing)
17.2	To ensure maximum participation and involvement of the youth in community projects			e maximum invol nt officer in youth	vement of youth n matters.	17.2.1.1	Ensure that youth projects are implemented by the youth development officer by providing adequate resources and a skills audit of youth (ongoing)
17.3	To ensure that the youth desk implement guidelines of the National Youth Service Programme	17.3.1	guideline	e youth desk in i es as stipulated ir Programme	mplementing n the National Youth	17.3.1.1	Provision of resources to the youth desk to implement guidelines of the National Youth Services Programme (ongoing)
17.4	To establish youth development programs	17.4.1	include: - C - T - H	development pro Careers Training Iuman developm amily planning Pre-marriage coul	ent	17.4.1.1	Development Programs that will address family planning, pre-marriage counseling, youth involvement in community projects, youth desk and welfare issues (ongoing)
17.5	campaign - on youth programmes	17.5.1	involvemo	ity Awareness regent of the youth		issue: aged 17.5.1.3 I disab the ru	youth programmes (ongoing)  To ensure that official deals with youth s, gender, AIDS, disabilities, and the (ongoing)  nvestigate issues pertaining to illities, women, children and the aged in ural community (ongoing)
17.6	To ensure that all municipal facilities are accessible to the aged and disabled	17.6.1		de all municipal f the aged and di	acilities to provide sabled		Improve facilities to be accessible to all in urg and Brandfort municipal buildings ing)
17.7.	To facilitate capacitation of capacitate women within the Masilonyana business sector	17.7.1	entreprer	e specialised train neurial skills and ation for the wor		and b	Skills training on entrepreneurial skills business administration for the women of conyana (ongoing)

PART 3

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# MASILONYANA IDP

# 2006/2007 IDP PROJECTS

THE MASILONYANA LOCAL MUNICIPALITY 2006/2007 IDP PROJECTS IN TERMS OF SECTION 34 OF THE MUNICIPAL SYSTEMS ACT (ACT 32 OF 2000)

Prepared by the Masilonyana Local Municipality and

## ITHUTENG MANAGEMENT CONSULTANCY

FACILITATORS & STRATEGIC PLANNERS

## REFER TO APPENDIX A