

MASILONYANA LOCAL MUNICIPALITY



REVIEWED INTEGRATED DEVELOPMENT PLAN (IDP)

(2010-2011)

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CHAPTER 1

INTRODUCTION & LEGISLATIVE OVERVIEW

1. INTRODUCTION AND LEGISLATIVE OVERVIEW

Integrated development planning is a process through which the municipality prepares a strategic development plan which extends over a five year period. The IDP together with the Performance Management System and Local Economic Development (LED) have been identified as instruments and/ or tools that should be employed to make municipalities developmental in practice as envisioned in Developmental Local Government (DLG)

Critically, an Integrated Development Plan serves as an instrument to consolidate municipal-wide planning process that provides a framework for the future planning of development in a municipality and effect vertical and horizontal co-ordination and integration across the three spheres of government. It guides and informs all planning, budgeting, management and decision-making in a municipality.

Given its legal status, this IDP supersedes all other plans that guide development at municipal level. As per the provisions of the Municipal Systems Act, this IDP must have amongst others, the following core elements for it to conform to the credibility framework in terms of compliance:

- Long term development vision of the Municipality
- An assessment of the existing level of municipal development with identification of the need for basic municipal services
- The municipality's development priorities and goals for its elected term
- The municipality's development strategies which must be aligned with national and provincial sectoral plans and planning requirements
- A spatial development framework which must focus on provision of clear guidelines for a land-use management system
- A financial plan to include budget forecast for at least three years, key performance indicators and performance targets

The Senior Management and Middle Management Teams are accountable for the implementation of the IDP and this is reflected in the Performance Management System adopted by Council for Consultation that links IDP to performance contracts of section 56 managers. Statutes places an injunction on all municipalities to facilitate a robust programme of engagement with critical stakeholders (*organized labour, organized business, organized agriculture, organized business, ratepayers association, community based organizations, etc*) in the formulation of the IDP

1.1 POLICY CONTEXT / LEGISLATIVE FRAMEWORK

1.1.1. *The Constitution of the Republic of South Africa (1996)*

The Constitution of the Republic of South Africa (1996) bestows upon government in general, and municipalities in particular, a developmental mandate in as far as service delivery should be planned, focused and carried out. Practical manifestation of this constitutional provision is further amplified in the promulgation of the Municipal Systems Act (No 32) of 2000, which enjoins all municipalities to prepare and adopt an Integrated Development Plan (IDP) as a legislative requirement. Such legislative provisions seek to ensure the deepening of service delivery through preparation and usage of IDPs as prime instruments and tools to deliver on the above developmental mandate and role of local government. Legislatively, such an instrument facilitates inter and intra-sectional and

governmental relations and collaborations with a view to making key decisions on matters relating to plans, budgets and performance management for all functional areas of municipal operations.

Given the political history and socio-economic background of South Africa, sections 152 and 153 of the Constitution confers the following developmental mandates on a municipality:

- To ensure sustainable provision of services;
- To promote social and economic development;
- To promote a safe and healthy environment;
- To give priority to the basic needs of communities; and
- To encourage the involvement of communities in development

1.1.2. White Paper on Local Government (1998)

The White Paper on Local Government provides a broad policy framework and maps out a vision of developmental local government. Critically, the White Paper on Local Government obligates municipalities to “work with citizens and groups within the community to find sustainable ways to address their social, economic and material needs and improve the quality of their lives” and thus underscores the importance of community and stakeholder involvement in the unfolding planning, monitoring and budgeting processes.

1.1.3. Intergovernmental Relations Framework Act (2005)

The Constitution undergirded by a co-operative governance framework, exhort all municipalities to engage other spheres of government within the ambit of inter-governmental relations to ensure integrated development across the municipal area. This orientation maximizes development as collective and development efforts of government are brought to bear on service delivery challenges facing municipalities. Critically, the recently enacted Intergovernmental Relations Framework Act (2005) outlines processes and corresponding institutional arrangements and planning instruments to make the mentioned co-operation and collaboration across spheres possible. The draft IDP for Masilonyana Local Municipality will be aligned to the Lejweleputswa District Municipality IDP Framework, Free State Growth and Development Strategy and the National Development Perspective.

1.1.4. Municipal Structures Act (1998 and as amended)

The Act provides for the establishment of municipalities, the division of functions and powers between different categories of municipalities and regulate the internal system of municipalities. Critically, the Act provide for the establishment of municipal Council that must annually review the needs of community, determine its priorities of meeting these needs, determines its processes for involving communities and ensuring that developmental mandate of a municipality as provided for in section 152 of the Constitution are relentlessly pursued. The only instrument used in determining those needs is the Integrated Development Plans (IDP)

1.1.5. Municipal Systems Act (2000 and as amended)

Municipal Systems Act further posits that an IDP must be reviewed annually to re-evaluate and re-assess the municipality's development priorities, challenges and seek to accommodate development nuances and obtaining realities prevalent in communities. At the centre of these processes, are elements of inclusiveness, responsiveness, quality service, buy-in, openness, transparency, public participation, value for money and democratic order. Importantly, these are *Batho Pele Principles* that guide all spheres of government in discharging their assigned mandates and responsibilities. Deliberate focus on efforts at functionally involving communities and other stakeholders on its plans and overall performance have made certain the fact that Masilonyana Local Municipality operates within the required legal parameters thus bringing government to the people. As such, this entire exercise conforms and complies with the review mandate and legal requirements.

The Municipal System Act defines the integrated development planning as one of the critical elements of evolving a developmental local government in the country. It is expected that the IDP should be seamlessly integrated to monitoring and budget processes. The corresponding regulations on Local Government Municipal Planning and Performance Management Regulations (2001) and *Local Government Municipal Performance Regulations for Municipal Managers and Managers Directly Accountable to Municipal Managers (2006)* provide a signpost on how these plans should be implemented in the municipality.

1.1.6. The Municipal Finance Management Act (MFMA)(2003)

The MFMA places an injunction on the Mayor supported by the municipal administration to co-ordinate processes for the preparing the annual budget, reviewing the municipal IDP and budget processes and budget related policies to ensure that the tabled budget and revised IDP and monitoring processes are seamlessly integrated as indicated.

Furthermore, the Act compels the municipality to develop a Service Delivery and Budget Implementation Plan (SDBIP) that is essentially an instrument to give effect to the municipal Integrated Development Plan and the Annual Budget. Using business *nomenklatura*, the SDBIP can be referred to a business / operational plans indicating anticipated performance, outcomes and results. Together with the Performance Management System as entailed in Chapter Six of the Municipal System Act, it lays a solid foundation for entrenching and solidifying accountability mechanisms in municipalities.

1.1.7. Other Related Policy and Legislative Frameworks

There are myriad of policy and legislative frameworks enacted by a number of ministries whose work intersect with local government and corresponding sector plans will be developed for those as an attempt to progressively enhance the credibility of the IDP for the municipality:

- 1) Water Services Act (1997) and National Water Act (1998);
- 2) National Land Transport Transition Bill (1999);
- 3) Environment Conservation Act & National Environment Management Act;
- 4) White Paper on Integrated Pollution and Waste Management for South Africa (2000);

5) National Disaster Management Act

Sectoral Plans

- a) LED Strategy;
- b) Housing sector plans;
- c) Consolidated Infrastructure Plan (CIP);
- d) Disaster Management Plan;
- e) Financial Plan;
- f) Environmental Management Plan (MSA)
- g) Integrated Transport Plan
- h) Water Services Development Plan;
- i) Integrated Tourism Sector Plan;
- j) Integrated HIV/AIDS Programme;
- k) Integrated Poverty Reduction and Gender Equity Programme
- l) Spatial Development Programme

1.2 The status of Masilonyana Local Municipality's Integrated Development Plan

The Masilonyana Local Municipality Council in 2007 adopted a comprehensive IDP covering 2007-2012 to coincide with this term of local government (2006-2011)

The 2010-2011 IDP is the culmination of the annual reviews that seek to give impetus (momentum, motion or movement) to the implementation of the mentioned five year strategic plan of the municipality.

Inherent within the people-centred approach adopted in the formulation / review of this IDP document, there will be an intensive community and stakeholders (elected leaders, ward committees, community development workers, NGOs, businesses, CBOs, various interested parties) participation to reflect on the draft reviewed IDP and provide insight into the immediate challenges facing the municipality and practical interventions needed to resolve those.

1.3. Approach to IDP Review Process

As indicated in reviewing the IDP process for the municipality for 2010/2011 financial year an iterative yet robust process of engagement will be unfolded with mentioned critical stakeholders

The municipality is concluding its IDP for 2010/2011 financial year and the corresponding Medium Term Revenue Expenditure Framework (MTREF) for 2010/11 to 2012/13 under the provincial curatorship that came into effect on 08 December 2009. Opportunities emanating from the placement of the municipality under section 139 (1) (b) of the Constitution of the Republic of South Africa should be optimally exploited to maximum effect. This strategic document, inclusive of the Turn-around strategy, will strive to change the existing situation through extensive implementation of programmes and projects as delineated and captured under the implementation plan.

The next section introduces the reader to the approach and the design in which the Municipality took to craft this Integrated Development Plan. This framework was designed and recognized with the intention of improving and strengthening then guiding principles of compiling an IDP and not to replace the modus operandi as encapsulated in the IDP Guide Packs.

Chapter 1: Executive Summary

This section provides an overview of the municipality, its current situation, challenges, opportunities, priority strategies and targets to be achieved in order to improve the situation over the 5 year term of the IDP.

Chapter 2: Situational Analysis;

This presents a detailed status quo analysis of the municipal area which is updated annually.

Chapter 3: Development Strategies;

This includes the vision, mission, strategic objectives and strategies structured into the 5 KPA's of the 5 year Local Government Strategic Agenda.

Chapter 4: Spatial Development Framework;

This presents a high level Spatial Development Framework which reflects the text and maps and is reviewed on a 5 yearly basis.

Chapter 5: Sector Involvement;

Presents the extent of involvement of various sector departments as well as the private sector in general in term of developments in the locality and could be in the form of a Strategic Plan or Medium Term Expenditure Framework or Sector Plan information for that particular Integrated Development Plan period. This information should be current and as updated annually

Chapter 6: Implementation Plan and Projects

This is a schedule which envisages all projects over a period of 3 years and includes the responsible person and funding.

Chapter 7: Organisational Performance Management System;

This chapter presents the municipality's KPI's for each set objective and **Annual Performance Report of the previous year. (To be completed by the 15th June-2010)**

Chapter 8: Annexures;

The municipality's Spatial Development Framework and Disaster Management Plan that have to be included as part of the IDP. (Submission of both documents will be presented to Council after bilateral process between Masilonyana and COGTA / DTEEA)

Chapter 9: Appendices;

A guideline of sector plans which are applicable to Masilonyana Local Municipality. The sector plans need not be included as part of the IDP, however, they should be listed in table format.

Chapter 2

Situation Analysis

2.1. This chapter reflects the **developmental status and the existing situation in the Masilonyana** Local Municipality. It should be borne in mind that the ongoing projects as indicated hereunder have been incorporated in the Turn-Around Strategy as captured in this document.

PROJECT	IMPLEMENTED (Starting date & finishing date)	STATUS on Going or Not	COMMENTS
Medical check-ups and re-filling of the fire extinguishes	Each financial year	Completed	The check-up process must be conducted annually and in line with relevant pieces of legislation and budget allocation is required
Purchasing of the Protective Clothes for the Municipal workers	Each financial year	Completed	The purchase must be done annually and budget allocation is required
Implementation of the Work Skills plans' projects	Each financial year	Not yet implemented	Still waiting for the approval from LGSETA
Finalisation and implementation organogram (Establishment of the Economic Development and Planning Department)	At the beginning of the financial year	The process has started	The implementation of the new organogram and the placement will warrant budget allocation

Review and development of the job descriptions in line with the new organogram	At the beginning of the financial year	Not yet implemented	The review and development of the job descriptions will be determined by the finalization of the organogram
Training of HR and Admin support on various functions	Each financial year	Not yet implemented	Still waiting approval of budget from LGSETA
Development of business plan for learnerships (Community based projects)	Each financial year	Not yet implemented	Still waiting for the response from HRWSETA
Training of personnel in Finance department around debt collection policy and implementation plan	Each financial year	Not yet implemented	To develop a training programme
Development and implementation of employees assistance programme	Each financial year	Not yet implemented	To develop a programme
Branding of the Municipality	Each financial year	On going	This activity must be allocated a budget vote annually
Finalisation of the fleet management project with finance department	Each financial year	On going	This activity must be allocated budget vote annually
Implementation of the outcomes of the Audit reports PROPAC resolutions	Each financial year	On going	To ensure that the departments respond accordingly
Improvement of the external communications channel through the relevant office	Each financial year	On going	This activity must be allocated budget vote annually
Implementation of the institutional PMS	Each financial year	Not yet implemented	To ensure that the PMS complies with the legislative requirements and be allocated budget vote annually for review and development
Implementation of clock card system	2008/09 financial year	On going	To improve the personnel control and salary processes are improved
Assist the MM's office with the compliance with SCM	Each financial year	On going	To ensure that the Municipality policy comply with the

			legislative requirements
Development of the property rates policy and by-law	At the beginning of the financial year	Draft policy and by-law have completed and published	To ensure that the policy and by-law comply with the MPRA and community participation is exercised
Compilation of the valuation roll	At the beginning of the financial year	Draft roll has been completed and published	To ensure the compilation comply with the MPRA
Permanent Municipal Offices (Planning stage)	At the beginning of the financial year	Not yet implemented	This activity will require the allocation of the budget vote
Updating of the Council resolutions register	Each financial year	On going	To ensure that the decisions of Council are implemented
Review of the adopted/existing policies	Each financial year	On going	To ensure that the policies are in line with the pieces of legislation
Improve the Municipal telephone system	Each financial year	On going	To ensure that there smooth communication both internally and externally and to reduce telephone bills

SOCIAL AND COMMUNITY SERVICES

PROJECT	IMPLEMENTED (Starting date & finishing date)	STATUS on Going or Not	COMMENTS
1.Waste management • Refuse removal	01 July 08 to date	Ongoing	Shortage of fleet and personnel is hampering negatively on the service delivery
Dumping sites	The Municipality has only one registered dumping area in Theunissen, The dumping areas should be fenced, regulated and maintained	Ongoing	The fencing and regulation of dumping areas to be prioritized in the new financial year especially the one in Brandfort DEEAT to be engaged as well for financial assistance.
Intergrated Waste Management Plan	The Municipality does not have IWMP which should be addressing waste management.	On going	Financial assistance to be requested from the District and DEEAT
2.PARKS AND CEMETERIES Fencing of cemeteries	This project was not implemented because of the financial constraints	On going	Financial assistance to be requested from the District

Establishment of new cemeteries	One new cemetery was established in Majwemasweu	On going	There is a need for new cemeteries in Makeleketla and Masilo
Grave register	Grave register is ongoing and the graves are numbered	On going	
3.UPGRADING OF HALL AND RECREATIONAL FACILITIES	The sports facilities are maintained on regular basis	On going	Vandalism on the facilities should be condoned
4. LAW ENFORCEMENT	The road signs were painted in Winburg and Brandfort	Ongoing	
	Electronic security system was installed in Municipal offices and stores	Ongoing	
5.PLANNING AND SURVEYING OF ERVEN	New township was establishment in Majwemasweu with two hundred and eighty one sites	Ongoing (Allocation is ongoing)	The municipality has to budget for this project
6.Commonages	Audit has be conducted for all the commonage land and the process of allocating land will be concluded before the new financial year	On going	
7.HOUSING 800 allocation Theunissen-300 Winburg-200 Soutpan-100 Verkeerdevlei-100 Brandfort-100	Three hundred and nineteen houses are completed to date	On going	The projects were delayed due to the shortage of building material
8.MASILO OLD AGE HOSTEL (COMMUNITY RESIDENTIAL UNITS)	Consultants have been appointed for the feasibility study	Ongoing	
9.WINNIE MANDELA MUSEUM		Ongoing	

FINANCIAL MANAGEMENT

PROJECT	IMPLEMENTED (Starting date & finishing date)	STATUS on Going or Not	COMMENTS
Sound financial management practices implemented in terms of the MFMA priorities	Each financial year	On going	Legislative requirements that have to be complied with each financial in relation to sound financial management and reporting
Budget aligned to SDBIP	Before the beginning of each financial year	Completed	Completed
Budget and treasury office establish	Not implemented	Not applicable	Funding or secondments required
Budget and revenue management is effective	At the beginning of each financial year	On going	Continuously striving to improve processes with regard to having an effective budget and revenue management
Financial reporting and auditing	Each financial year	On going	On going
Financial management policies and by-laws	Existing policies and by-laws need to be reviewed	Not implemented	Funds required
Integrated financial systems	Not implemented	Not applicable	Funding required

Consumer debt exceeding 90 days recovered	Each financial year	On going	Assisted by the District and appointed lawyers to recover outstanding monies
Turnaround time for creditor payment improved	Each financial year	On going	Dependent of sound financial status of the municipality
% reduction in grant dependency rate	On going	On going	Monthly operational fixed costs exceeds levies and monies recovered hence the municipality still highly dependent on grants
Personnel costs over total operating budget	On going	On going	On going
Financial legislation is implemented and complied with, including the Property Rates Act and Division of Revenue	Each financial year	On going	Draft valuation roll submitted and publicized for inspection and to be implemented by 1 st July 2009

SOCIAL AND COMMUNITY SERVICES ACTION PLANS

SERVICE DELIVERY						
DESCRIPTION	ACTIVITY	POTENTIAL REMEDIAL	FINANCIAL IMPLICATIONS	RISK	TIME FRAME	RESPONSIBILITY
WASTE MANAGEMENT	Refuse removal	Fleet and filling of vacant posts will ensure effective service delivery in this regard	R2 230 000.00 (fleet) R378 000.00 (Vacant posts)	Health risk to the communities	2009/10	Assistant Director :Parks and Recreation
	Dumping sites	Fencing,regulation, construction of urns and maintanance of dumping sites,and levelling	R222 000.00 per year	Health risk to the communities	2009/10	Assistant Director :Parks and Recreation
	Intergrated Waste Management Plan	To have a tool to regulate the entire waste management	R1,5million	Health risk to the communities	2009/10	Assistant Director :Parks and Recreation
PARKS AND CEMETERIES	Fencing of cemeteries	Fenced and maintained cemeteries that will be in the good state,to ensure social upliftment	R1,5million	Vandalism	2009/10	Assistant Director :Parks and Recreation
	Establishment of new cemeteries	Appointment of consultants to start the process	R130 000.00 for each cemetery	Non Compliance with the National Environmental Management Act	2009/10	Assistant Director :Parks and Recreation
RECREATIONAL FACILITIES	Halls and offices	Upgrading and maintanance of halls,	R500 000.00	Social upliftment	2009/10	Assistant Director :Housing and Properties
		Intergrated municipal offices especially in Head Quarters				MM
SPORTS FACILITIES	Sports facilities	Upgrading of sports facilities	R 300 000.00	No proper sports facilities and social upliftment that might result in all sorts of criminal activities	2009/10	Assistant Director:Parks and Recreation
HOUSING AND MUNICIPAL PROPERTIES	Rental Stock	Maintance and revenue collection of rental	R150 000.00	The Municipality loses revenue if rental is not collected and properties maintained	2009/10	Assistant Director :Housing and Properties
	Commonages	Fencing,water supply(bore holes) and fire prevention	R2million	The Municipality loses revenue because there is no lease agreements on commonages	2009/10	Assistant Director :Housing and Properties
	Planning and surveying of erven	Appointment of consultants to start the long term land use scheme,to cap the backlog on sites and housing	R1,5million	Illegal land use and loss of income	2009/10	Assistant Director :Housing and Properties
	Security	Theft and vandalism will be minimal if there is effective security system in place	R.300 000.00	Theft and vandalism	2009/10	Assistant Director :Housing and Properties
LAW ENFORCEMENT	Traffic	Maintanace of road signs and painting and replacement of road names	R88 000.00	Accidents	2009/10	Law Enforcement officers
	Fire fighting	There is a need for two more fire vehicles		We not in the position to combact disaster		Law Enforcement officers
GENERAL						
Personnel	There is a personnel shortage in this deparment	15 more personnel				

Organizational and Human Development Action Plan

ACTIVITY	CHALLENGE	PROPOSED SOLUTIONS	FINANCIAL IMPLICATION	TIME	RISK	RESPONSIBLE OFFICIAL/S
1. Compliance with legislative requirements e.g. MFMA	- Non compliance e.g. SCM, submission of AFS.	Development of an audit study to determine the level of compliance and non-compliance in line with A-G reports.	R350 000,00	15 March 2009	- Non compliance will result Audit Queries.	- All Heads of Departments
2. Organisational structure review and development and review by job descriptions and development of skills development strategy.	- The current organogram and job descriptionsaddress the needs of the Municipality. No skills development strategy.	- Review and develop new organogram and job descriptions and skills development strategy.	R450 000,00	30 April 2009	- Non reviewable and development of the new organogram and job descriptionsservice delivery.	Director: Corporate Services and HR Chapter.
3. Legal cases that have financial implications.	- Non payment of Service providers in time.	- Proper system be put in place to insure that such issues are attended in time and the legal firms appointed be utilized accordingly.	- Undetermined based on the nature of the case/s.	Continuous	- The Municipality	Director: Corporate Services, Municipal Manager, CFO and appointed legal firms.
4. Business plan for the Municipality (10 Point Plan)	- Non implementation of the strategic plan	- Review and development of the comprehensive of the strategic plan for the Municipality	R450 000,00	31 March 2009	- Non existence of the strategic plan result the Municipality not realizing its objectives	- Municipal Manager, Director: Corporate Services and CFO
5. Implementation of PMS and performance contracts for Chapter 57 Managers.	- Non implementation of PMS Contravenes the legislative requirements and doesn't inform the performance contracts of the chapter 57 Managers.	- Urgent implementation of the PMS which will inform the performance contracts of the chapter 57 Managers.	R400 000,00	With immediate effect.	Non compliance with the legislative requirements.	Municipal Manager and Director Corporate Services.

6. Vacancies	- The filling of posts will increase financial burden to the Municipality	- Moratorium be put in place for the filling of vacant posts.		With immediate effect.	The filling of posts will increase financial burden of the Municipality.	Municipal Manager and Director Corporate Services.
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FINANCIAL MANAGEMENT: ACTION PLAN

Description	Challenge	Financial Implication	Proposed solution	Time frame	Risk	Responsibility
1. Meter Readings	Incorrect billing. Overstatement of debtors in the books of Municipality. Unhappy community due to incorrect levies on accounts.	Payment to meter readers' +/- R 41 000 per month. Non-payment of accounts could have an effect of up to R1 Mil per month.	Review of the contract and possible termination of the contract.	31 March 2009	Non Payment by consumers	CFO, Corporate MM
2. Bank reconciliations	Non-reliable information on FMS. Inaccurate reporting to stakeholders. Income understated with unidentified deposits. Consumer accounts not reflecting payments timeously.	No costs involved	The District is assisting the Municipality in the compilation of recons. The backlog was seven months. Will be updated by the end of May 2009	30 June 2009	Cashbook not reflecting correct income and expenditure	Officials of the District Municipality. L von Plaster
3. Salary reconciliations :	Non-reliable information on FMS. Inaccurate reporting to stakeholders. Possible overstatement or understatement of salary expenses on AFS.	No costs involved	DBSA deployee will assist the salary chapter in the compilation of a recon that will reconcile the two systems.	30 June 2009	Salary expenditure over or understated in AFS	S Myburgh DBSA Deployee and YP to assist
4. Debtors reconciliations	Non-reliable information on FMS. Inaccurate reporting to stakeholders. Possible overstatement or understatement of debtors on AFS. Currently there are substantial differences between the two systems.	No costs involved	The DBSA deployee and the officials of DATA-M are currently looking into this matter. Reports needs to be generated that include payments, levies and journals passed on the debtor system and must be compared to the General ledger. All differences must be corrected.	30 June 2009	Debtors over or understated	S Myburgh DBSA Deployee and YP to assist
5. Direct deposit receipting	This have an effect on the compilation of the bank recons	Difficult to determine the cost involved,	Controls to be implemented by DBSA	30 March 2009	Non-payment of consumer	S Myburgh DBSA Deployee and

	as not all deposits is receipted. Consumer accounts not timeously updated with the payment. Unhappy consumers as their accounts are not credited with the payments they made. This will also have an effect of non-payment for services.	but it will be safe to say that this definitely influence people to pay.	deployee and officials of the District Municipality.		accounts.	YP to assist District Municipality L von Plaster
6. Creditors reconciliations	Due to this recon not performed, there is a possibility that invoices can be paid more than once. Creditors over or understated in the AFS.	Difficult to determine the cost involved, but it will be safe to say that there is a risk of double payment.	Official of DATA-M will train relevant officials in this regard.	03 March 2009	Possible double payment of invoices	DATA-M Nico Venter
7. Journals:	If this journals are passed the sub ledgers and the general ledger is not in balance.	No costs involved	Train officials in the correct processing of journals. DBSA deployee will assist in this matter.	30 June 2009	Over or under statement of accounts on Ledger and AFS	S Myburgh DBSA deployee and YP.
8. Daily cashier balancing	Make the compilation of the bank recon complex. Possible short and over banking can occur. No proof that all monies received where deposited in the bank account.	Difficult to determine the cost involved, but it will be safe to say that there is a risk of under or over banking.	Officials of the District Municipality will assist in this manner. Processes will be documented that needs to be adhered to.	30 April 2009	All monies recorded not necessarily deposit in bank account	District Municipality L von Plaster
9. Reporting:	Inaccurate reporting to stakeholders. Delaying of processes that are followed by the stakeholders to which the officials report.	Difficult to determine the cost involved, but it can be say that reporting in time can save substantial amounts of penalties paid.	Needs assistance from other stakeholders in this regard due to a lack of capacity within the Municipality. Possibly DLGH and PT	30 June 2009	Non-compliance to various legislation.	Assistance needed from stakeholders
10. Revenue enhancement:	Cash flow problems. Creditors not been paid. MIG funds used for operational expenditure.	The cost can be estimated at R 27 Mil per year.	Officials of the District Municipality are currently assisting in this manner. Red letters send to all consumers who are in arrears. Still the processes need to be implemented. The officials of the District municipality will	30 April 2009	Going concern matters.	District Municipality L von Plaster

			also do this.			
11. VAT recons:	The validity of the returns cannot be verified. Vat claim can be over or understated. Vat payable can be over or understated.	Difficult to determine the cost involved, but it can be said that claims or payables not completely substantiated.	Needs assistance from other stakeholders in this regard due to a lack of capacity within the Municipality. Possibly DLGH and PT	30 June 2009	Incorrect Vat claim or paid	Assistance needed from stakeholders
12. Data Purification / Account normalization	Accounts issued to consumers not liable for the payment of these accounts. Possible overstatement of debtors on AFS	Difficult to determine the cost involved, but it can be said that there is some debtor accounts issued to consumers not liable for the payment thereof.	Needs assistance from other stakeholders in this regard due to a lack of capacity within the Municipality. Possibly DLGH and PT	30 June 2009	Over statement of debtors in AFS	Assistance needed from stakeholders
13. Unidentified deposits:	Overstatement of creditors and understatement of debtors on the AFS accounts. Debtor accounts not updated.	These deposits need to be investigated before the cost thereof can be determined. This will have a substantial effect on the AFS of the Municipality	Needs assistance from other stakeholders in this regard due to a lack of capacity within the Municipality. Possibly DLGH and PT	30 June 2009	Non-payment of consumer accounts. Debtors and creditors incorrectly disclosed on AFS.	Assistance needed from stakeholders
14. Suspense accounts:	Over and under statement of various accounts on G/L and AFS	No costs involved	Needs assistance from other stakeholders in this regard due to a lack of capacity within the Municipality. Possibly DLGH and PT	30 June 2009	Over and under statement of various accounts on G/L and AFS	Assistance needed from stakeholders
15. Outstanding Creditors	Non-payment of services providers	Possible financial injection: Inter-governmental relations	As disclosed in the outstanding creditors list	Immediate	Legal suites and discontinuation of services	Possible financial injection from other stakeholders

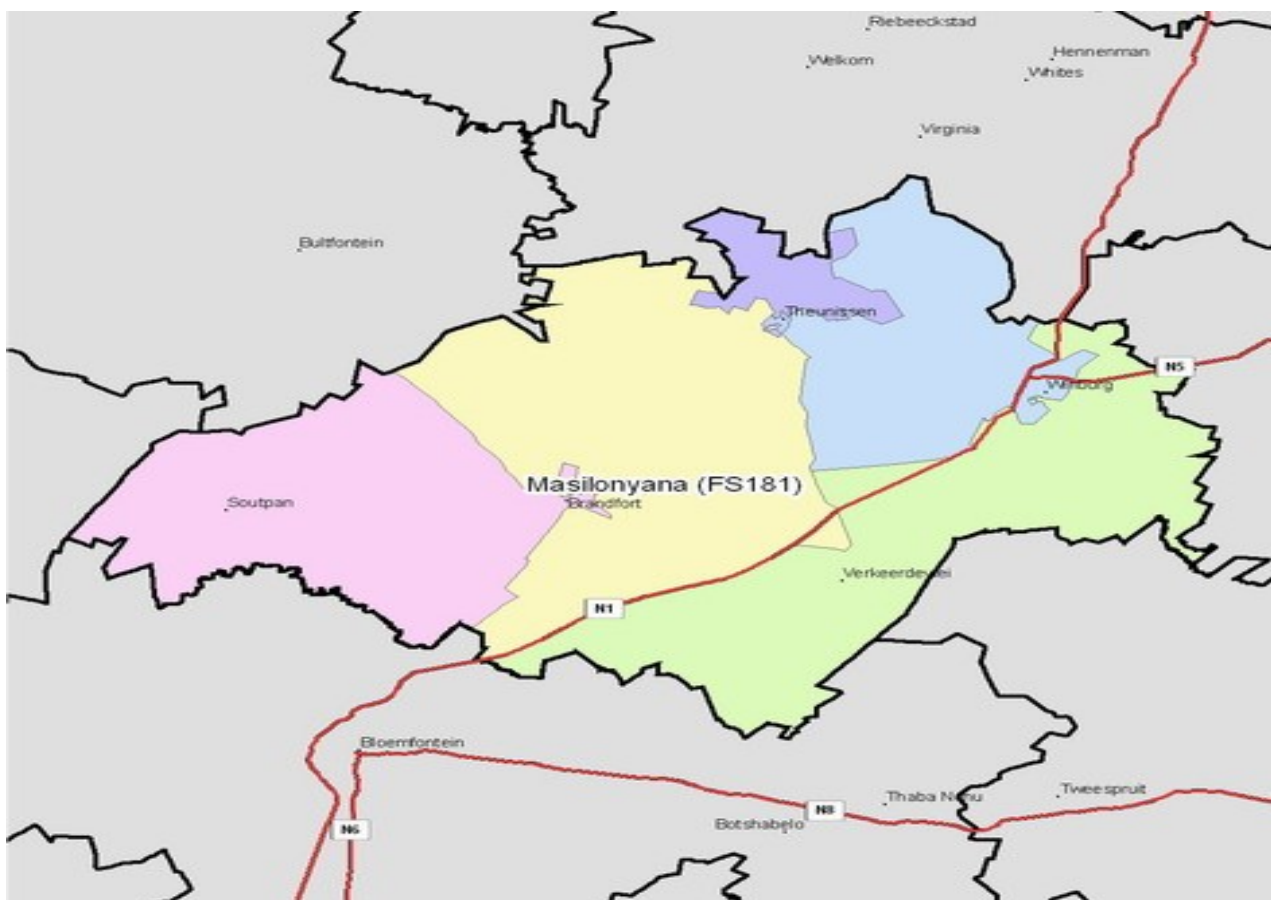
SUSTAINABILITY PROJECTS: ACTION PLAN

Activity	Challenge	Solution	Financial Implication	Time Frame	Risk	Responsibility
Integrated Financial Management System	An inadequate financial management system resulting in inadequate management information and consequently lost revenue.	Prepare a detailed specification, establish a tendering process, selected appropriate software, procure and implement.	R5M	Mar, Apr = Functional Specification; Jul - Sep = Tendering process; Oct, Nov = Procurement.	Delays may lead to an unnecessary extension of the current contract; Completeness of the specification; Tender process management.	CFO supported by IQ.
Revenue Management Capability	Unacceptable and incomplete levels of billing, customer payments and debt recovery.	Develop detailed Policy and SOPS and associated Performance Support Tools; Align skills and staffing levels; Training and Support; Alignment with the current and future system; Performance management and Reporting.	R2M	Mar - Jun 2009	The current chaotic situation not enabling a focus on the future and sustainability.	CFO supported by IQ.
Supply Chain Management Capability	To enable and support procurement, contracting and expenditure control practices that are compliant and in support of the efficiency and effectiveness targets set by the Municipality.	Develop detailed Policy and SOPS and associated Performance Support Tools; Align skills and staffing levels; Training and Support; Alignment with the current and future system; Performance management and Reporting.	R2M	Mar - Jun 2009	The current chaotic situation not enabling a focus on the future and sustainability.	CFO supported by IQ.
ICT infrastructure	To ensure that the ICT infrastructure is improved to the levels required for an operationally efficient and effective municipal operation.	Establish a full set of ICT requirements; Prepare and approve a comprehensive ICT master plan;	R1M	Mar - Jun 2009		MM supported by IQ
Project Management Office	Many different projects to be coordinated across geographic locations, buildings, towns and functional areas. A lack of a consolidated, central view of progress made and issues/risks preventing progress.	Establish and operate a Project Portfolio Management Office	TBD	Ongoing		MM supported by IQ

INFRASTRUCTURE ACTION PLAN

ACTIVITY	CHALLENGE	PROPOSED SOLUTIONS	FINANCIAL IMPLICATION	TIME	RISK	RESPONSIBLE OFFICIAL/S
ELECTRICITY SERVICES	<p>A flat rate approach to supply electricity in the township areas to accommodate the free basic services that the municipality should render to the indigents.</p> <p>High cost of meter readers.</p> <p>Hiring of personnel to put electricity accounts into envelopes</p>	<p>Introduction of block tariffs.</p> <p>Investigate the termination of the current contract of the meter.</p> <p>The manual labour of putting accounts in envelopes be done internally</p>	<p>The additional income at the moment is not clearly calculate-able due to the fact that it depends on usage of electricity by the consumers.</p> <p>R960 000.00 per annum.</p> <p>R300 000.00 per annum.</p>	2009/10	Loss of revenue	<p>Directorates of Infrastructure & Finance</p> <p>Legal Services</p>
MECHANICAL SERVICES	The usage of different service providers for providing mechanical services such as fixing pumps and repairing cars	Appointment of one service provider for all five towns	Savings of around R 1.5m	2009/10	High costs in repairs and maintenance	Infrastructure Directorate
WATER AND SANITATION SERVICES	<p>Lack of water meters in the township areas within all the five towns 13.530 meters (cost R550 per house)</p> <p>Implementation of meter reading and removal of the flat rate approach.</p> <p>The cost of chemicals for water</p>	<p>Installation of water meters (+/- 13500)</p> <p>Introduction of block tariffs</p> <p>Put the chemicals on tender to try and solicit a reasonable price of discount with a long term contract</p>	<p>Installation of meters will enable the municipality to measure the amount of water the consumers are using. The block tariff will discourage the consumers to waste water.</p> <p>R600 000.00 per annum on a minimum</p>	From April 2009 (3 months projects)	Loss of revenue due to unmetered water consumption	<p>MLM Infrastructure Molprocon appointed 7 days – business plan be submitted to LG&H</p>

	purification are currently R3.2 m per annum at all the five towns					
ROADS AND STORMWATER R	Poor conditions of the existing gravel and surface roads and fleet for maintenance of roads.	Obtain fleet in a proper working condition	If the municipality obtain these on lease agreement it will cost approximately R 1.5m per annum which will be far less than the +/- R 5m in relation to repairs & hiring of heavy duty vehicles	This needs an immediate intervention as the current situation is a heavy burden on the municipality	Excessive expenditure	Directorates of Infrastructure & Finance and the possibility of obtaining heavy duty vehicles from Department of Public Works should be explored



Masilonyana Local Municipality is described in terms of the following assessment criteria:

- Population growth; Population distribution; Age profile;
- Population density; Urban population; Migration patterns;
- Gender breakdown; Disabled population;
- Dwelling types; Education levels; Infrastructure;
- Natural features; Cultivation patterns; and Poverty gap.

2.2 Economic Analysis

The objective of this chapter is to describe the economy of the MLM in order to understand the current economic situation in the Local Municipality.

The economic analysis comprises of the socioeconomic profile of the local municipal area, the economic trends of the local economy and the enabling environment of Masilonyana. These aspects have an influence on the current and future development of the local municipal area.

2.3. Socio-Economic Profile

Explains the average percentage in of Economic profile of a particular society

2.3.1 Demographic Profile

The total population of Masilonyana LM which includes both male and female for all towns, that is, Theunissen/ Masilo, Brandfort/Majwemasweu, Winburg/ Makeleketla, Soutpan/Ikgomotseng, Verkeerdevlei/Tshepong, Rural, Star Diamond Mine, Beatrix Mine and Joel Mine is estimated at 80 090. This population includes Blacks, Coloureds, Indians and Whites.

The following population groups constitutes the following percentages out of the total population group of the entire municipality, that is, Blacks (91,2%), Coloureds(1,28%), Indians (0,03%), Whites (7,49%) respectively. **(Source: Census Community survey 2007).**

Tables below shows the total population, gender, age distribution of the local municipal

Population

Description	2007
Black African	59251
Coloured	820
Indian or Asian	19
White	4317

Household Income

Description	2007
No income	4599
R1 - R4 800	2729
R4 801 - R 9 600	4057
R9 601 - R 19 200	4499
R19 201 - R 38 400	3006
R38 401 - R 76 800	883
R76 801 - R153 600	431
R153601-R307200	172
R307201-R614400	60
R614401-R1228800	30
R1228801-R2457600	15
R2 457 601 , more	5
Not Applicable	22

Gender (NB: Please note that the high number of males is influenced by males employed by the mining industry)

Description	2007
Female	35439
Male	44651

Employment Status

Description	2007
Employed	14936

Unemployed	10866
Not Economically Active	16239

Industry

Description	2007
Agric relate work	3503
Mining, Quarrying	4064
Manufacturing	401
Elec,gas,water	52
Construction	632
Wholesale,Retail	960
Transport, Comm	210
Business Services	469
Community Services	2969
Private Household	
Undetermined	49177
Extra Territ Orgs	
Ren Foreian Gov	0

Description	2007
0-4	6099
5-9	6262
10-14	6816
15-19	6916
20-24	5870
25-29	5703
30-34	5195
35-39	4923
40-44	4085
45-49	3306
50-54	2441
55-59	1796
60-64	1537
65-69	1278
70-74	877
75-79	560
80 and over	735

**Age
Distribution**

The percentages change shows an increase in the economical active people and the labour force. This places a huge responsibility on the municipality, as these people will have to be provided with a variety of social, recreational and educational facilities.

INFRASTRUCTURE BACKLOGS AND CHALLENGES

The main challenges in terms of the **infrastructure and services development** for the municipality lies in addressing the imbalances which exist amongst the various communities, eradicating the backlog that exist and maintaining the current infrastructure.

Equitable development is essential to ensure that all towns that fall within MLM are developed, rural areas such as Verkeerdevlei and Soutpan who are particularly poor are developed because they lag far behind the urban centre, especially in terms of levels of sanitation.

The Infrastructure analysis will show the latest municipal statistics surrounding the provision of services. In this overview the census data will be used to give a broad overview and determine possible trends.

Housing

The municipality has a large **shortage of housing** and it is important that it play a leading role in prioritizing, planning and coordinating funding applications.

Road Networking

The **road networking** in the municipality is well developed but the road conditions are deteriorating at rapid rate, very little maintenance is taking place. The maintenance of all **primary roads** is an urgent priority for the next five years. It will be important to maintain and upgrade all main routes to facilitate the flow of traffic through the municipality and to support the local economic development thrusts. Similarly, there is a need to maintain the **tertiary road system** as it forms a lifeline for rural communities in terms of health, education and emergency services.

Water Infrastructure

Bulk Water Infrastructure consists mostly of boreholes, reservoirs and pipelines of the Municipality.

Dam/pool/stagnant	255
River/stream	356
Water vendor	650
Other	107
Not Applicable Sch	0
Not Applicable Pip	0

All towns in the municipality are dependent on the ground water extraction and most of the rural areas have been provided with water (an estimated 80% of farm communities have clean, running water).

Provision of Sanitation

The **provision of sanitation** services in the municipality fall well below RDP standards, as far as the urban areas are concern, 50,2% of residential stands are without waterborne sanitation facilities and services.

Description	2007
Flush toilet sewer	6905
Flush toilet tank	287
Chemical toilet	39
Pit latrine W/vent	243
Pit lat WO/vent	1360
Bucket latrine	9631
None	2046
Not Applicable	0

Waste Disposal

Most towns in the municipality are experiencing difficulties in the management of their **waste disposal** sites and struggle to meet the requirements for such sites as set out by the Department of Water Affairs (DWA).

There is a requirement for a wide strategy and framework for effective waste disposal including the possibility of **dumping site** and the disposal of **toxic waste**.

The official figures based on the 2001 Census for Masilonyana Local Municipality is as follows:

Refuse Removal

Description	2007
Removed once week	8839
Removed less often	2510
Communal dump	1071
Own refuse dump	6275
No Disposal	1817
Not Applicable	0

Electrical Network

The **bulk electrical network** is well established, Eskom provides services to all mines and towns in the municipality and there is sufficient infrastructure to service the whole area.

Description	2007
Electricity	15575
Gas	34
Paraffin	1295
Candles	3519
Solar	40
Other	48
Not Applicable	0

Cemeteries

The general management of **cemeteries** is a problem and in most cases there is a lack of care and maintenance, the issue of capacity planning for the future is a concern, especially in light of the municipality's high incidence of HIV/AIDS infection.

Railway

The main national north-south **railway** crosses the municipality between Hennenman, Virginia, and Brandfort. From this main route branches have been established between Theunissen, Winburg and Welkom, past Bothaville to the Bultfontein via Klerksdorp line and private lines some link the gold mines.

HIV/AIDS Infection (Health)

The rate of **HIV/AIDS infection (Health)** in the area is very high due to migrant labour from the mines and high employment rate, mobile clinics are operating in the rural areas and in some instance communities are experiencing problems with accessibility because of the distances they have to travel and also because of the low frequency of visits. Clinic and hospitals are overcrowded and emergency services are not readily available and their turnaround responses to emergency calls are slow.

Availability of medicines at clinics is a further problem caused by lack of control and poor distribution systems and the chief environmental factors impacting on the demand for primary health care in the municipality are poor sanitation, health risks from waste dumps, pollution and lack of safe water.

Welfare Issues

With regard to **welfare issues**, there is a lack of resources and facilities for counselling in the municipality to deal with problems like alcohol and substance abuse, family violence, child abuse, mental disorders, teenage pregnancy, etc. The Aged (Senior Citizens) are experiencing difficulty in accessing pension payments due to the shortage and inaccessibility of pay points.

Sporting and Recreational Facilities

There is a general lack of **sporting and recreational facilities** in the municipality and this is contributing to the social problems experienced in most communities. A high level of illiteracy exists in the municipality especially in the rural areas; efforts to address this situation are hampered by lack of facilities and other resources.

Education Provision

Lack of **education provision** in the rural areas is leading to the migration of such families to urban centre, increasing the existing pressures on the urban centres. The municipality lacks technical and agricultural training facilities, the Central University of Technology and Welkom College are the only tertiary education institutions that are at least closer to MLM, but they not easily accessed from remote rural areas.

Description	2007
None	7835
Pre – school	603
School	17189

College	118
Technicon	49
University	83
Adult education	214
Other	22

Telecommunications.

According Stats SA, it is estimated that 15% of households in the municipality area have no access to **telephones or telecommunications**.

Description	2007
Tel/cell(dwell)	1120
Tel(dwell only)	1887
Cell-phone only	2483
Near neighbor	1626
Near Public Tele	8969
Nearby	1472
Far	699
No Tele access	2234
Not Applicable	22

Crime Prevention

The current levels of **crime** in the municipality are high and are not limited to specific geographical areas of population groups and there has been an increase in violence against women and children. Some of the contributing factors were the high rate of unemployment, the migration of people from rural to urban areas, ineffective neighbourhood watch schemes and community policing for a, lack of visible policing, lack of access to telecommunications, lack of accessibility for communities to police stations.

Facilities are needed such as mobile police stations, extra police vehicle and accessible communication systems to bring about an improvement in crime prevention and an increase in the response to emergency events.

Public Transport and Community Facilities

Public facilities such as libraries and clinics vary in their availability and functionality in serving the communities needs. Libraries are especially important as it forms a vital link in the new Curriculum to serve as centres of knowledge and support for school children and students.

Description	2007
Not applicable	31016
On foot	27434
Bicycle	233
Motorcycle	106
Car as a driver	1072
Car passenger	1200
Minibus/taxi	689
Bus	2460
Train	68
Other	127

Chapter 3

DEVELOPMENT STRATEGIES

3.1. Masilonyana Municipalities' Vision & Development Objectives

(i) VISION

To be an integrated, developmental and viable municipality

(ii) MISSION

The municipality is committed in delivering this mission through:

- *Integrating its systems and resources*
- *Providing services in a sustainable manner*
- *Attracting investors and facilitating Local Economic Development*
- *Creating a safe and harmonious environment*

MUNICIPAL KEY IDP PRIORITIES VERSUS STRATEGIC OBJECTIVES

No.	MUNICIPAL KEY PRIORITIES	STRATEGIC OBJECTIVES
1	BASIC SERVICE DELIVERY (INFRASTRUCTURAL DEVELOPMENT)	<ul style="list-style-type: none"> • Develop an integrated service delivery plan and upgrade existing infrastructure
2	SOCIAL AND COMMUNITY DEVELOPMENT	<ul style="list-style-type: none"> • To facilitate the improvement of social services in the municipality • To improve housing development in the municipality by 2012 • To facilitate the improvement of Primary Health Care in the municipality by 2008
3	ECONOMIC DEVELOPMENT, EMPLOYMENT CREATION AND INVESTMENT	<ul style="list-style-type: none"> • To create conducive economic environment by 2014
4	GOOD GOVERNANCE	<ul style="list-style-type: none"> • To have an effective restructured municipal administration by 2010 and beyond through IGR • To improve capacity of all municipal officials including Councillors (MTAS)
5	JUSTICE, CRIME PREVENTION AND SECURITY	<ul style="list-style-type: none"> • To reduce levels of prevalent crime (in partnership with SAPS / CPF) in the municipality by 70% by 2010

NATIONAL KEY PERFORMANCE AREAS VERSUS KEY PRIORITIES FOR THE MUNICIPALITY FOR 2007-2012

	National Key Performance Areas	Key Priorities for the Municipality for 2007-2012
1.	1.1. Good Governance and Democracy (Municipal Transformation and Organizational Development)	1.1.1. Equity plan 1.1.2. Review of departmental plans 1.1.3. Review of the structure 1.1.4. Filling of posts(requests intervention from the district or province in areas of higher need) 1.1.5. Development of retention strategy 1.1.6. Development of Policies, Plans, Programmes and Systems, Implementation and Annual Reports.
	1.2. Economic Development, Employment Creation and Investment	1.2.1. Improving LED 1.2.2. Development of LED strategy and Review it annually 1.2.3. SMME development and support
	1.3. Basic Service Delivery (Infrastructural Development)	1.3.1. Bucket eradication 1.3.2. Sanitation 1.3.3. Housing service delivery 1.3.4. Roads infrastructure 1.3.5. Storm water and drainage 1.3.6. Electricity 1.3.7. Public telephones
	1.4. Social and Community Services	1.4.1. Primary Health Care 1.4.2. Safety and security 1.4.3. Restructuring Municipal Administration 1.4.4. Targeted awareness programme 1.4.5. Communication strategy development 1.4.6. Ward Committee participation
	1.5. Financial viability and Management	1.5.1. Audit reports 1.5.2. Annual Financial statements 1.5.3. Financial Management Reforms 1.5.4. Budget 1.5.5. Audit risk assessment and intervention
	1.6 Justice, Crime Prevention and Security	1.6.1 Crime Prevention, Support Centres, Community Policing Forums

3.2. IDP Process Plan of 2010 /11

Date	Activity	Responsibility	Deliverables	Phases
14 January 2010	Project Implementation Team meeting (PIT)	IDP / LED Manager & Chief of Staff	Monthly meeting with mining houses where Social Labour Plans (SLP's) are integrated with IDP's	
01 February 2010	Notice to the Municipal Manager, Mayor/Exco, Section 57 and Middle Managers	Administrator and IDP Manager	Steering committee session	
09-11 February 2010	Newspaper Advertisement for community participation (City Press, Sowetan, Masilonyana News)	Administrator, Speaker and IDP Manager	Community participation (ward-based)	Strategic planning
1-5 February 2010	Steering committee session / Masilonyana Turn Around Strategic Plan with Cogta and Sector Departments	Cogta National & Cogta FS Provincial Officials, Administrator, Mayor/Exco, MM, Senior & Middle Management	i) Revision of vision and mission ii) Presentation of progress on IDP projects for 2009/2010 by section 57 Directors iii) Agenda-setting for Community Participation and other LG 5 KPI's	
4 February 2010	Development of power-point presentation	IDP Manager, Administrator and MM / All Directorates	New projects and other developmental issues as discussed during steering Committee	
5 February 2010	Distribution of the 2009-2010 IDP to the Units and Managers	IDP Managers	Distributed IDP	
15-19 February 2010	Community participation meeting	Mayor / Speaker and all Councillors	Mayor / Councillors outlines progress on 2009/2010 IDP projects	
22-24 February 2010	Consolidation of the community needs	IDP Manager	Report on the needs identified	Inputs, consolidation and phase
25 February 2010	2 nd Steering Committee session	Administrator, Mayor/Exco, MM, Senior & Middle Management	i) Reporting on progress made during community participation. ii) Development of new objectives and strategies iii) Alignment exercise (costing of projects by the CFO)	
02 March 2010	IDP Planning Forum (NAFCOC / Business Forum and Mining Houses)	Municipal Manager / Administrator and IDP Manager	i) Presentation of IDP / Community needs to the forum ii) Presentation of the new strategies, objectives and the budget iii) Presentation by Mining houses, Business forum / Nafcoc on their commitments	Alignment and Integration phase
09 March 2010	IDP Rep Forum	Administrator, Municipal Manager, Senior Management) & IDP Manager	Consolidation of all information gathered during various processes and addressing concerns, comments and incorporating inputs from stakeholders	
Date to be pronounced by the Administrator	Tabling of the draft IDP / Budget	Administrator	Tabled IDP and Budget	Tabling of the draft and final approval phases
17 March 2010	Working on comments from the advertised IDP draft & Budget	IDP Manager		
24 March 2010	Steering committee	Administrator, Mayor/Exco, MM, Senior & IDP Manager	Consolidation of the overall and information for final adoption by council	
31 March 2010	Adoption of the first draft IDP and the budget	Mayor/Exco, MM, Senior & IDP Manager	Adopted IDP and Budget for 2010-2011	
07 March 2010	Submission of the draft IDP and Budget to COGTA and Treasury	IDP Manager	Submitted Draft IDP and Budget	

The following activities should be done by the various departments for the submission and discussion to the last Steering Committee before the adoption of the first draft IDP and Budget:

- *Comments received from the DPLG during IDP Engagement (2009)*
- *Revision of the Sector Programmes*
- *Identification of the critical positions to be filled as per Organogram*

Please note that the Finance Activities are standing Items and as such, should be discharged and reported to all the Steering Committee Sessions by the Finance department.

IDP Manager will provide to all the Development protagonists, the second schedule post (Process Plan) the Adoption and submission of both IDP and Budget for consideration and direction until the final adoption of both documents by the Council during the end of May 2010.

3.3. COMMUNITY PARTICIPATION AND CONSULTATIONS REPORT

The following are the developmental needs which came as a result of extensive and interactive consultation processes between the elected leaders and municipal administration during February 2010. During these consultations, recognition was on the context of developing Masilonyana Local Municipality's Local Government Turnaround Strategy Action Plan and the planning and budget processes to agree to on the **development priorities** that should be achieved in the next three years. It should be noted that consultative process took place on Ward base albeit the needs hereunder have been clustered as per nature of needs and Key Performance Areas.

SOCIAL AND COMMUNITY SERVICES

- Sites and abandoned sites within residential, churches / Mosques and Business areas (All MLM units)
- Housing and completion of incomplete (RDP) houses (All MLM units)
- Renovation of dilapidated Ipeleng Community Hall in Majoe-Masweu (Brandfort), completion of Ikgomotseng (Soutpan) Hall and continuous maintenance of other community halls and recreational facilities around Masilonyana
- Winnie Mandela Museum [Majoemasweu/Brandfort] – (FS Provincial Dept of Arts & Culture, Lejweleputswa District Municipality, MLM Administrator's / MM's office, LED and Social and Community Services)
- Fencing of all unfenced graveyards – Lejweleputswa District Municipality and MLM Social and Community Services (All MLM units)
- Recreational facilities (sporting, parks, caravan parks, e.t.c) (All MLM units)
- Environmental Management (that will also include plans to deal with managing waste and illegal dumping) (All MLM Units)
- Inclusion of farm dwellers on the Disaster Management Fund (to avoid the bad situation in Wilgelee and Doringteen farms where farm dwellers houses have been destroyed by storms during of 2009 and 2010) – Lejweleputswa District, Administrator's / MM's and Social and Community Services
- Cleaning campaign project that will also include cleaning of the mess left by contractors during bucket eradication (ongoing & in all MLM units)
- Completion of Phase 2 of Masilo Indoor and Outdoor sport centre and opening of the centre (outdoor) whilst waiting for funds to complete phase 2 (indoor)
- Street names and clear information and road signs (All MLM units)

- Crime fighting projects – Administrator’s office / MM’s, SAPS and Social and Community Services (All MLM units)
- Fencing of sewer pits (All MLM units)
- Constantly engaging with the Department(s) of Labour, land affairs, agriculture, water affairs, COGTA, NAFU, Farmers Union, Housing, e.t.c, about farm workers rights, their working conditions in general, LED projects (especially tutor programs and projects on commercial farming), availing sites, housing and clean water for the farming community – All MLM Departments

INFRASTRUCTURE SERVICES

- Sewer spillage and constant overflow of feces; (caused by various reasons)
- Complete the backlog on bucket eradication (In all units where there is backlog)
- Clean Water / Water reticulation, (including Soutpan & Brandfort) and supplying of electricity
- Infrastructure Master Plan; that is, (Streets tarring, paving, re-gravelling, and maintenance of access roads and all other roads within Masilonyana Municipality (All MLM Units)
- Storm water and drainage system (All MLM units)
- Erection of Taxi ranks (All MLM units)
- Erection of the bridge (N.B. this project has been in the IDP for the past 10 years) in Boipatong and Masakeng – Makeleketla / Winburg
- Increasing and maintenance of High mast lights (All MLM units)
- Continuous Project Management and Monitoring
- Constantly engaging with the Department(s) of Labour, land affairs, agriculture, water affairs, COGTA, NAFU, Farmers Union, Housing, e.t.c, about farm workers rights, their working conditions in general, LED projects (especially tutor programs and projects on commercial farming), availing sites, housing and clean water for the farming community – All MLM Departments

FINANCIAL SERVICES

- Financial Management Plan which will be guided, aligned and implemented in accordance to all relevant pieces of legislation
- Debt Management to avoid incorrect billing of accounts
- Constantly engaging with the Department(s) of Labour, land affairs, agriculture, water affairs, COGTA, NAFU, Farmers Union, Housing, e.t.c, about farm workers rights, their working conditions in general, LED projects (especially tutor programs and projects on commercial farming), availing sites, housing and clean water for the farming community – All MLM Departments

CORPORATE SERVICES

- Creating conducive environment for employment, and employment of Youth (especially children (youth) of Farm dwellers around Beatrix Mine / Ward 6)
- Placement of employees; including all temporary employees
- Filling of all vacant posts at Masilonyana, immediately after the approval of the Organizational Structure and placement
- Constantly engaging with the Department(s) of Labour, land affairs, agriculture, water affairs, COGTA, NAFU, Farmers Union, Housing, e.t.c, about farm workers rights, their working conditions in general, LED projects (especially tutor programs and projects on commercial farming), availing sites, housing and clean water for the farming community – All MLM Departments

PLANNING AND ECONOMIC DEVELOPMENT

- Brick Making projects in Masilo, Tshepong (Verkeerdevlei) and resuscitating the same project in Makeleketla (Winburg)
- Bakery project(s) in Verkeerdevlei and Winburg
- Spatial Development Planning, Town Planning and Geographical Information Systems – GIS (DBSA to assist with deploying a qualified young professional Town Planner to Masilonyana (All MLM Units)
- Youth Development (Development of Young SMME's) – Administrator's / MM's office, and Planning Economic Development Directorate
- Employment of Local Contractors and subcontracting them on 30% that is allocated to them – Administrator's / MM's office, and Planning and Economic Development Directorate
- Constantly engaging with the Department(s) of Labour, land affairs, agriculture, water affairs, COGTA, NAFU, Farmers Union, Housing, e.t.c, about farm workers rights, their working conditions in general, LED projects (especially tutor programs and projects on commercial farming), availing sites, housing and clean water for the farming community – All MLM Departments

NOTED

It must be noted that a concern was raised by the community of Ikgomotseng in Soutpan to be relocated or incorporated to Mangaung Local Municipality as they are much closer and are economically dependent on Mangaung Local Municipality. However a verbal promise was made to forward their plea to the relevant authorities but they were also advised that Ikgomotseng is still part of Masilonyana and will always be on plans until (if their request is granted).

3.4. Alignment to Provincial, District Development Plans and National Policy Priorities

The table below provides a comparative account of how development priorities of across spheres and between the Lejweleputswa District Municipality and Masilonyana Local Municipalities are aligned

Masilonyana Local Municipality	Free State Growth and Development Strategy	Government Policy Priorities for 2010 / 2011
Identification and implementation of catalytic and strategic LED projects (including mining and bio-fuel) – leveraging resources for resourcing and implementing LED projects	Economic Development and Employment Creation	Supporting meaningful local economic development (LED) initiatives that foster micro and small business opportunities and job creation
Effective provision of social services – libraries, Youth Development Centres, social amenities, etc	Social and Human Development	Protecting the poor from the worst impacts of the economic downturn
Fast-tracking services delivery , ensuring adequate maintenance of service delivery infrastructure and utilities and ensuring effective provision of municipal services	Social and Human Development	<p>Ensuring delivery of effective services;</p> <p>Ensuring that drinking water and waste water meet the required quality standards all the time;</p> <p><i>Securing the health of municipal asset base (especially the municipality's revenue generating assets) by increasing spending on repairs and maintenance;</i></p> <p><i>Expediting spending on capital projects that are funded by conditional grants</i></p>
Stabilising the municipal administration – <i>finalising placement and filling of critical vacancies and implementation of</i>	Efficient Administration and Good Governance	<p><i>Ensuring adherence to Supply Chain Management Policy and fight corruption</i></p> <p>Evolve performance culture where people are held accountable for their actions , accompanied by clear, measurable outcomes</p>

<p><i>organisational performance management system; hold regular management meetings;</i></p> <p>Evolving a sound and prudent financial management – <i>cash flow management, clean audit, enhancing the credibility and transparency of Supply Chain Management;</i> <i>Implement revenue enhancement strategy – implementation of credit control measures;</i></p> <p>Effective fleet management; Strengthen treasury and budget office and shore-up internal audit ;</p> <p>Strengthening the ward committee system</p>		<p>related to key development priorities</p>

3.5. Alignment with Provincial Government Sector Department Strategic Objectives

The legislative mandate compels Municipalities to align their activities, programmes and projects with those of the other two spheres of government. Like other Municipalities, the Masilonyana Local Municipality through the Lejweleputswa District Municipality’s Intergovernmental Relations Forum as required by the Intergovernmental Relations Framework Act (2005), discusses developmental

issues to synchronise planning and implementation thereof to maximise developmental impact. It is within this context that this strategic blueprint reflects the anticipated 2010/2011 sector department's programmes and projects (*please refer to the project list as provided herein that provide an account of the nature of projects that varied government department will be implementing within the municipal area during the MTREF period*).

3.6. Integrated Development Plan Targets for the revised 2010/2011 Cycle

The 2010/2011 five year strategic plan (IDP) of the Masilonyana Local Municipality has been interpreted as the development instrument for service delivery. This then has been prioritized as the most influential tool that will change the life of the residents.

3.7. Focus for 2010 / 2011

The municipal IDP Steering Committee, elected leaders and municipal administration have interrogated and teased out challenges and opportunities prevalent in the municipal area in 2010 / 2011 and beyond and decided on the following priorities that should inform and impact on the budget and the work of the municipality in the coming year. These priorities are clustered according to the following key focus areas:

3.8. Strategic key priorities

The following **key strategic priorities** were identified during the planning process, that is;

- Infrastructure Development
- Land Development and Housing,

- Good Governance and Community Participation
- Economic growth and job creation and
- Safety and Security
- People development

3.9. Objectives and Strategies

- The Act further says, that the municipality is supposed to determine **development objectives** for the elected term of the council (including its local economic development aims and its internal transformation needs);
- And develop **strategies** which are to be aligned with national or provincial sector plans and planning requirements.
- The objectives and strategies were formulated or framed in such a way that they reflect cross-cutting development issues such as spatial restructuring, gender equity, poverty alleviation, local economic development and ecological sustainability, these has enabled the District to developed projects and programmes that have an impact on the lives ordinary people.

3.10 Municipal Strategic Objectives (Executive Summary)

Municipality has adopted the following key strategic priorities to guide them in order to fast track the implementation of service delivery and eradication of poverty and these priorities were raised by the communities during the IDP consultative process, that is, **Infrastructure Development** (**Water, Bulk Sanitation, Roads & Stormwater and Streets, Electricity, Waste Management and Cemeteries**)

The municipality has committed itself to ensure that the infrastructural backlog is addressed and communities are provided with clean water, on of bucket system is eradicated, Streets and Stormwater drainage are upgraded, all houses are electrified, disposal waste is managed effectively to avoid health hazards, cemeteries are provided, cleaned and fenced”.

Land Development and Housing,

Municipality has committed itself to coordinate the process of housing delivery and development, through provision of land for economic activities, commercial, residential development and ensure that land reform is sustainable.

Good governance,

The municipality will ensure effective functioning of all municipal offices and the make sure that all personnel is integrated in the system with one conditions of employment and will integrate all municipal assets to great one asset register and operational systems, policies, procedures and By-Laws and implement any legislation affecting local governance”.

Economic development and job creation and

The municipality will strive to promote economic development through reducing the unemployment rate through employing the following factors of production effectively, that is land, labour, entrepreneurship, promotion of tourism, local economic development, smmes, involvement of youth, women, disable people, promoting of small scale farming, and facilitation of business centres, industries and partner with mining houses.

Safety and Security

Municipality will ensure that its property, asset and community are protected through working hand in hand with the South African Police Services, making sure that all public places there is security encourage satellite police stations and corruption is eliminated.

Alignment with FSGDS

	CATEGORY	DESCRIPTION OF CATEGORY	MASILONYANA STATUS QUO
--	----------	-------------------------	------------------------

1.	Innovation and Experimentation	Research and Development (R & D) and application of technology to production process	The demand for engineers in the mining industry is the reason why Theunissen is on the list.
2.	Production: High value Differentiated Goods	All production focusing on local and global niche markets (agricultural, manufacturing or natural resource based)	Mining of Gold and Diamond around Theunissen and salt pans in Soutpan are examples of natural resources
3.	Production: Labour-intensive Mass-Produced Goods	Highly dependent on proximity to good and cheap transport linkages and large unskilled and semi-skilled labour-pool	An above-average rating was assigned to Masilonyana.
4.	Public Service and Administration	Business and public management required to organize processes of production and circulation. Also services of health, welfare and education	Masilonyana has average potential to organize processes of production and circulation.
5.	Retail and Services	Retail, catering and personal services large employer of semi-skilled workers. Locational requirements: presence of enterprises and people willing and able to pay for goods and services.	A very active SMME sector of catering companies and Municipal LED policy that prescribe for 30% of budget on bigger projects were outside companies are employed as a result of lack of capacity within the Municipality
6.	Tourism	Eco-scenery cultural Heritage, entertainment, good transport routes and services, high quality restaurants and accommodation	A minimum level of tourism, mainly in mining, eco-tourism and visiting of heritage sites.

Chapter 4

HIGH-LEVEL SPATIAL DEVELOPOMENT FRAMEWORK

4.1 Spatial background and the purpose of SDF

As a legislative requirement Masilonyana has developed Spatial Development Plan. The Spatial Development Framework (SDF) Phase 1 of Masilonyana Municipality was completed and Adopted in 2006. In the SDF more detail is available concerning all land uses and spatial issues. The spatial framework demonstrates compliance of the IDP with spatial principles and strategies and which serves as a Development Framework basis for spatial co-ordination of activities and for land use management decisions. ***A complete information on SDF (including maps) will be included in the IDP when SDF is reviewed and drafted in conjunction with COGTA-FS Planning division.***

The following physical areas (which are grouped in different categories) are; Masilo – Theunissen, Majoemasweu – Brandfort, Makeleketa – Winburg, Tshepong – Verkeerdevlei and Ikgomotseng – Soutpan, Sector development plan:

Middle order towns

Theunissen, Brandfort and Winburg can be placed in this category. All three provides a basic range of services to residents such as retail shopping, financial services, medical services, government representation and basic industries. Theunissen is the elected administrative headquarters and Primary Node and subsequently municipal offices in the other towns will be scaled down.

Small towns

Soutpan and Verkeerdevlei are small and offer limited services such as basic government representation, (police, etc.) basic medical services and retail shopping. Few services are provided in these towns. Much of these are focused on the rural community.

2.1.2. GROWTH POINTS

The middle order towns have equal status as potential growth nodes. The following approaches will however be followed.

Theunissen

Expansion of administrative functions and industries related to mining activities.

Winburg

Focus on the utilisation of national routes to promote trade, manufacturing and tourism.

Brandfort

Focus on provision of services to agricultural sector. Also focus on manufacturing, trade and tourism.

The focus of growth on the above towns does however not exclude Verkeerdevlei and Soutpan, which should be developed according to their own potential. Specifically Soutpan has potential in the further development of the salt industry and tourism.

2.1.3. URBANIZATION

The three middle order towns will probably grow at an equal pace. Verkeerdevlei and Soutpan will continue to serve as small towns. Urbanization will however be focussed in the middle order towns.

2.1.4. INFLUENCING FACTORS

The following factors influence economic development and growth in the area:

Road Infrastructure: An effective primary road network exists in the Municipal area. The secondary road network provides effective access to the above primary road network. The new Tollgate at Verkeerdevlei will have a profound impact on commuter patterns in the Municipal area and will probably lead to a significant increase in (heavy vehicle) traffic on the alternative route over Brandfort. This may lead to increased retail and oil related trade in this town.

Strategic Location: The study area is situated strategically in South Africa, at the road joining Gauteng and the Cape and the interchapter joining East with South

Tourism Potential: The Municipal area has a significant weekend related tourism potential that could, in future, contribute to the GGP of the district and should be further exploited.

Agricultural Sector: The agricultural sector of certain areas in the district is extremely prominent and contributes largely to the GGP of the Lejweleputswa District, which emphasize the agricultural significance of this district. The latter results to industrial development that is agricultural orientated.

AIDS: The impact of AIDS on economic growth patterns is still largely an unknown entity. An increase in mortality will, however, place a large burden on health services and the cost thereof that will influence future economic growth.

Competition: The impact of international trade and competition in agricultural products might result that the agricultural sector is internationally less competitive. The latter implies a negative effect on economic growth leading to possible loss in employment.

2.2. LOCAL KEY SPATIAL ISSUES

A detail community and stakeholder analysis was done with all the respective communities at a day work session. The sessions were specifically to allow the communities to analyze the region and to prove their specific needs. The main issues identified by the communities are summarized as follows.

SPATIAL KEY ISSUE BRIEF DESCRIPTION

Access to land The issue of access to land relates to the local municipality as well as individuals and groups. As far as individuals and groups are concerned, the burning issues are access to residential land in urban areas and to agricultural land for emerging farmers. The municipality experiences a shortage of land for residential expansion and other social functions

Land development Land Development relates to the availability, preparation and funding of certain key land uses such as sites for housing developments, land for needed social amenities and economic activities. The key issues requiring attention in this regard include: the generation of proper information of projected land development needs, funding, cooperation and local capacity to evaluate development applications.

Spatial integration Spatial integration has to focus on both a macro and a micro level. On a macro level there need to be more focused development initiatives at key nodal points to develop the municipality within its region strategically within current resource constraints. On a micro level, most town areas are still geographically segregated and direct intervention within former buffer strip areas will be required to integrate communities.

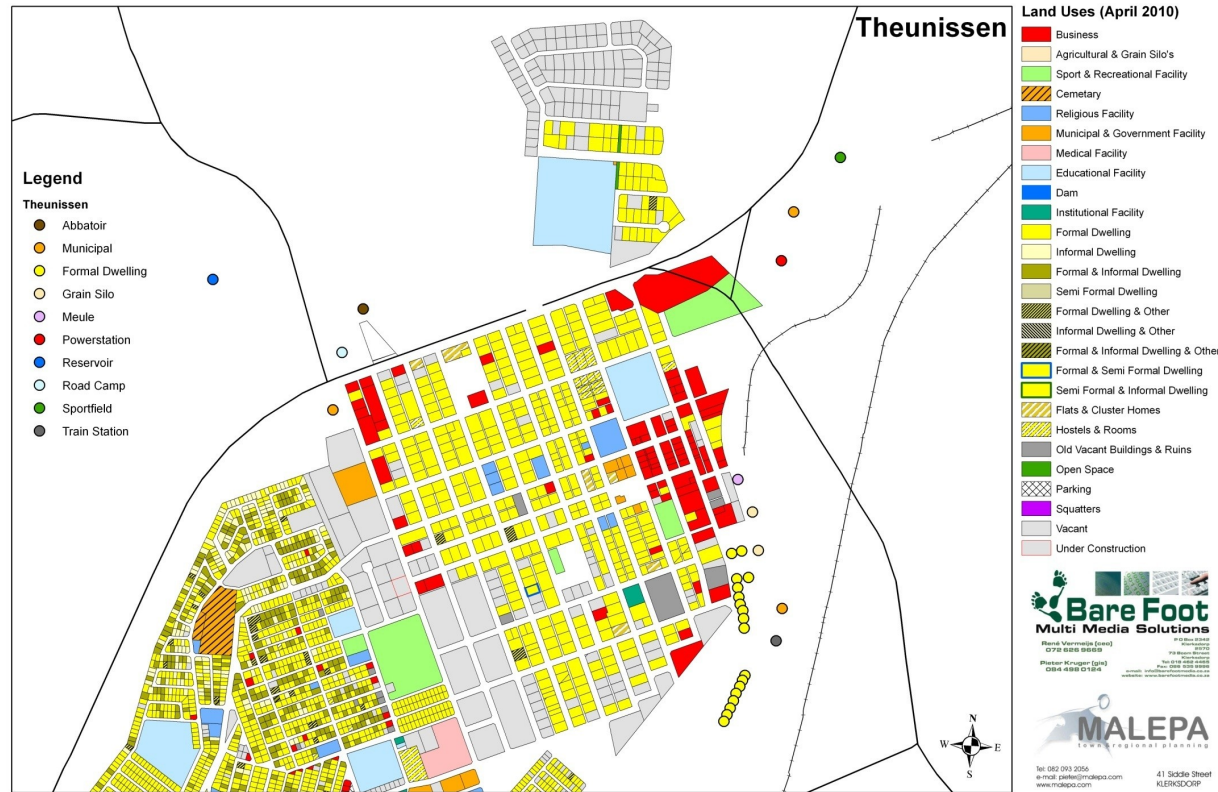
Sustainable land management The long term sustainability of all land development practices will be the key factor in the environmental and economic future of this predominantly mining and agricultural region. Specific attention will have to be given to the building of capacity amongst especially emerging land users (both miners and farmers) and the provision of a management framework to all land users within the municipality.

Proper distribution network The distances between the various towns in the province make all communities dependent on the regional distribution roads for social as well as economic functioning. A number of these roads are however in a state of disrepair and especially the routes falling within corridor areas will have to be upgraded and maintained as a matter of urgency.

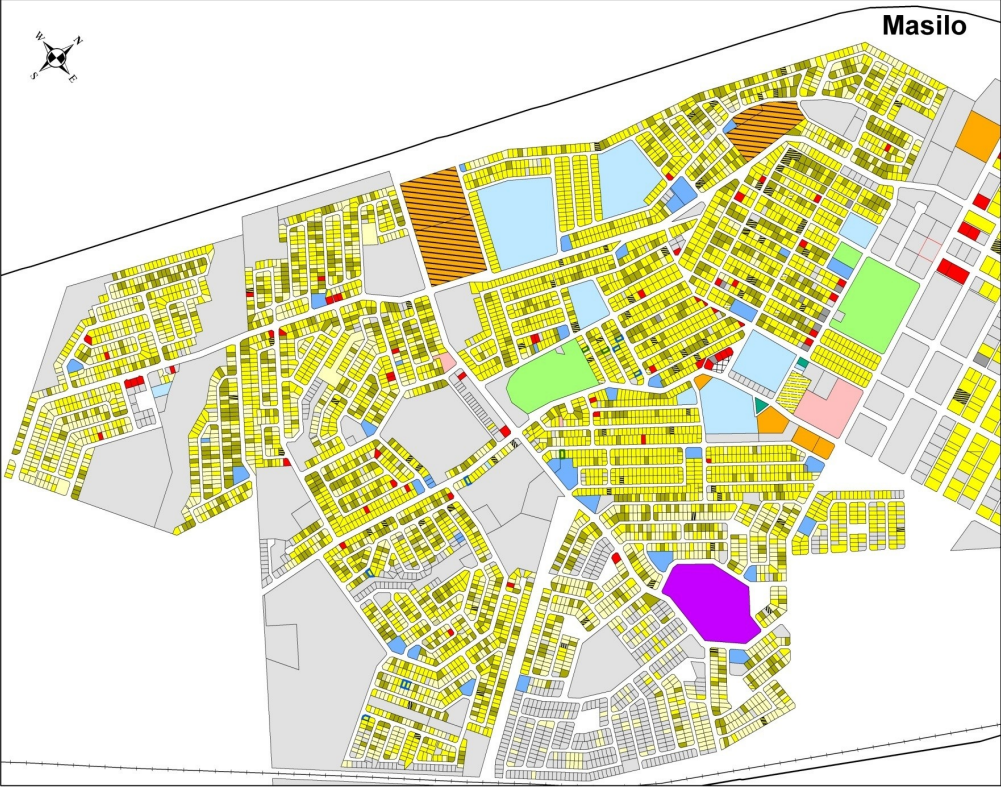
Land reform and restitution The land restitution cases within the municipality still need to be finalized and will require infrastructural intervention to provide proper infrastructure not presently available due to past neglect. The further land redistribution effort within the region will also have to be coordinated proactively in order to ensure legal and systematic address of the land shortage within the area.

Land Conservation Various areas adjacent to the rivers are well suited for tourism and agricultural development alike. These areas are however sensitive to over utilization and pollution and will have to be protected and conserved to ensure long term benefits thereof.

Masilonyana Local Municipality - Spatial Development Framework



Masilonyana Local Municipality - Spatial Development Framework



- Land Uses (April 2010)**
- Business
 - Agricultural & Grain Silo's
 - Sport & Recreational Facility
 - Cemetary
 - Religious Facility
 - Municipal & Government Facility
 - Medical Facility
 - Educational Facility
 - Dam
 - Institutional Facility
 - Formal Dwelling
 - Informal Dwelling
 - Formal & Informal Dwelling
 - Semi Formal Dwelling
 - Formal Dwelling & Other
 - Informal Dwelling & Other
 - Formal & Informal Dwelling & Other
 - Formal & Semi Formal Dwelling
 - Semi Formal & Informal Dwelling
 - Flats & Cluster Homes
 - Hostels & Rooms
 - Old Vacant Buildings & Ruins
 - Open Space
 - Parking
 - Squatters
 - Vacant
 - Under Construction



Bare Foot
Multi Media Solutions

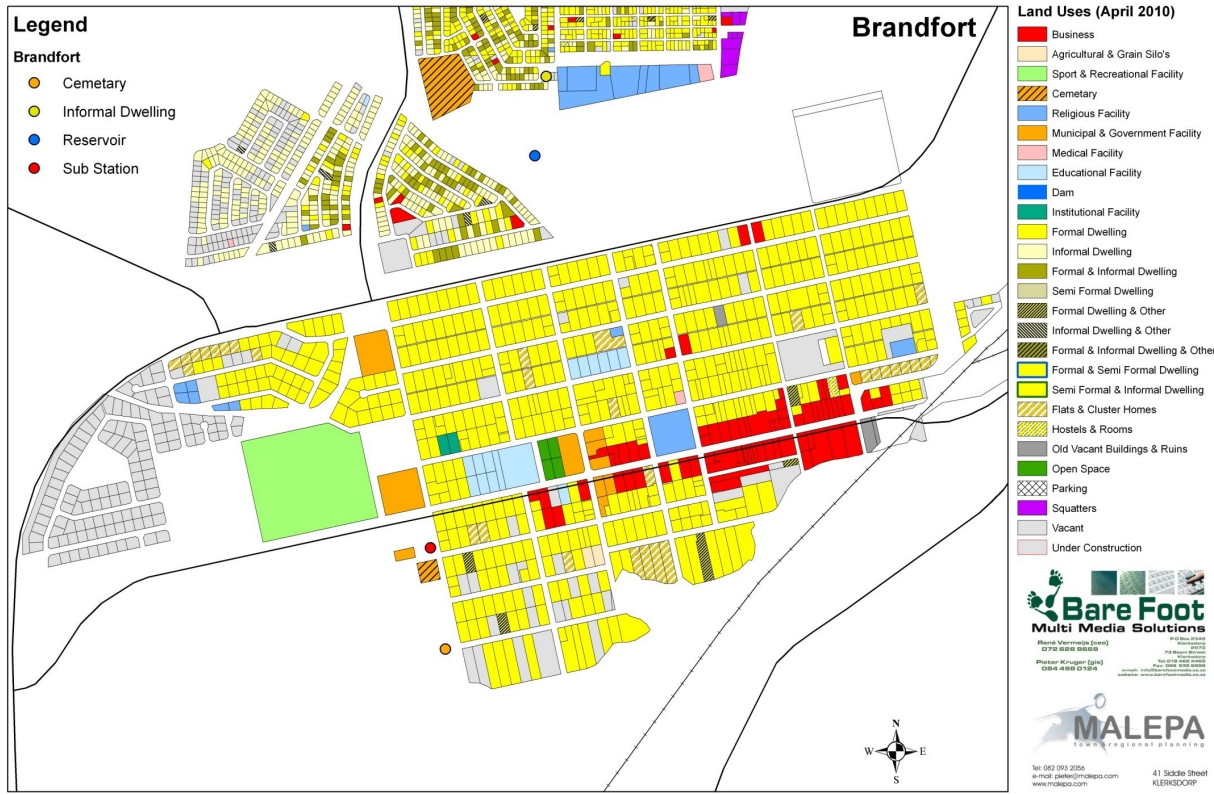
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084 488 0184

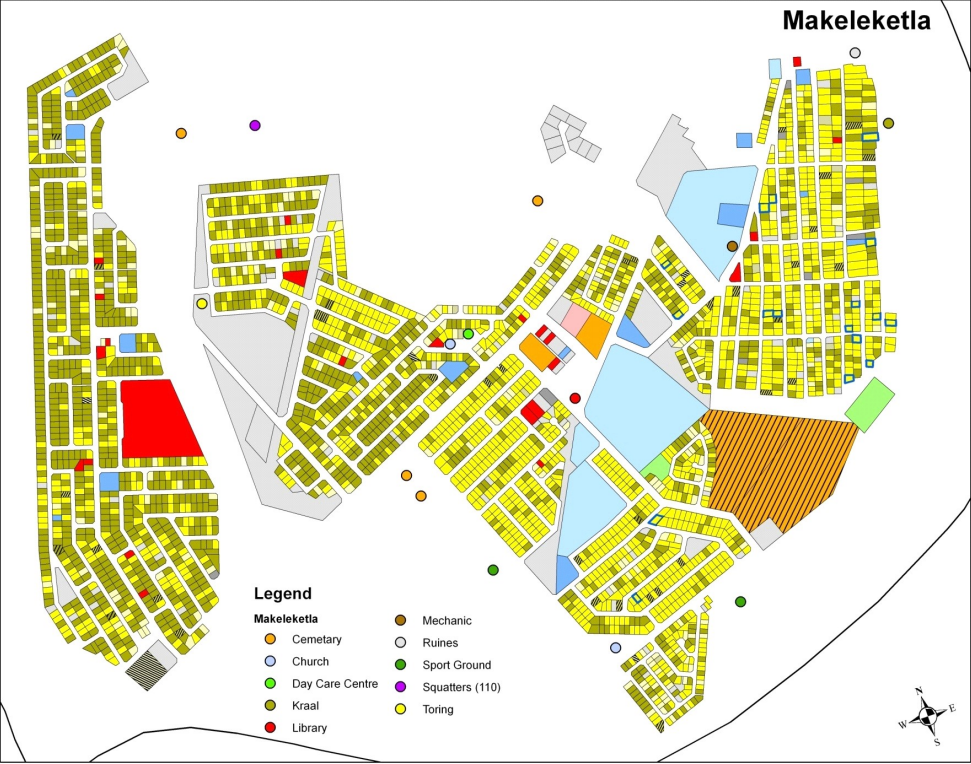
41 Sackville Street
KLERKDRIP

41 Sackville Street
KLERKDRIP

Masilonyana Local Municipality - Spatial Development Framework



Masilonyana Local Municipality - Spatial Development Framework



Land Uses (April 2010)

- Business
- Agricultural & Grain Silo's
- Sport & Recreational Facility
- Cemetary
- Religious Facility
- Municipal & Government Facility
- Medical Facility
- Educational Facility
- Dam
- Institutional Facility
- Formal Dwelling
- Informal Dwelling
- Formal & Informal Dwelling
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- Formal Dwelling & Other
- Informal Dwelling & Other
- Formal & Informal Dwelling & Other
- Formal & Semi Formal Dwelling
- Semi Formal & Informal Dwelling
- Flats & Cluster Homes
- Hostels & Rooms
- Old Vacant Buildings & Ruins
- Open Space
- Parking
- Squatters
- Vacant
- Under Construction

Legend

- | | |
|--|--|
| Cemetary | Ruines |
| Church | Sport Ground |
| Day Care Centre | Squatters (110) |
| Kraal | Toring |
| Library | Mechanic |

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Phone: 075 825 9859
075 825 9859
084 455 0154

79 Main Street
Klerksdorp

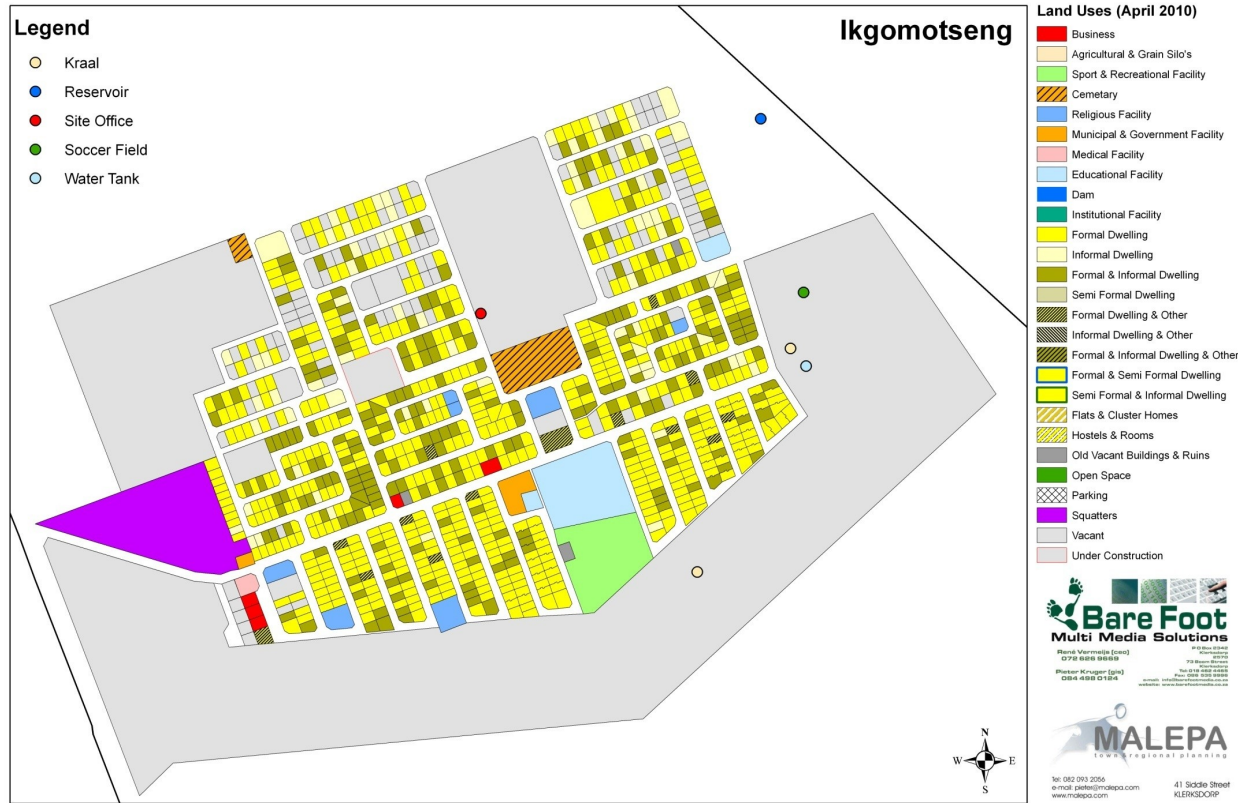
MALEPA
Town & Regional Planning

Tel: 082 293 2256
e-mail: malepa@malepa.com
www.malepa.com

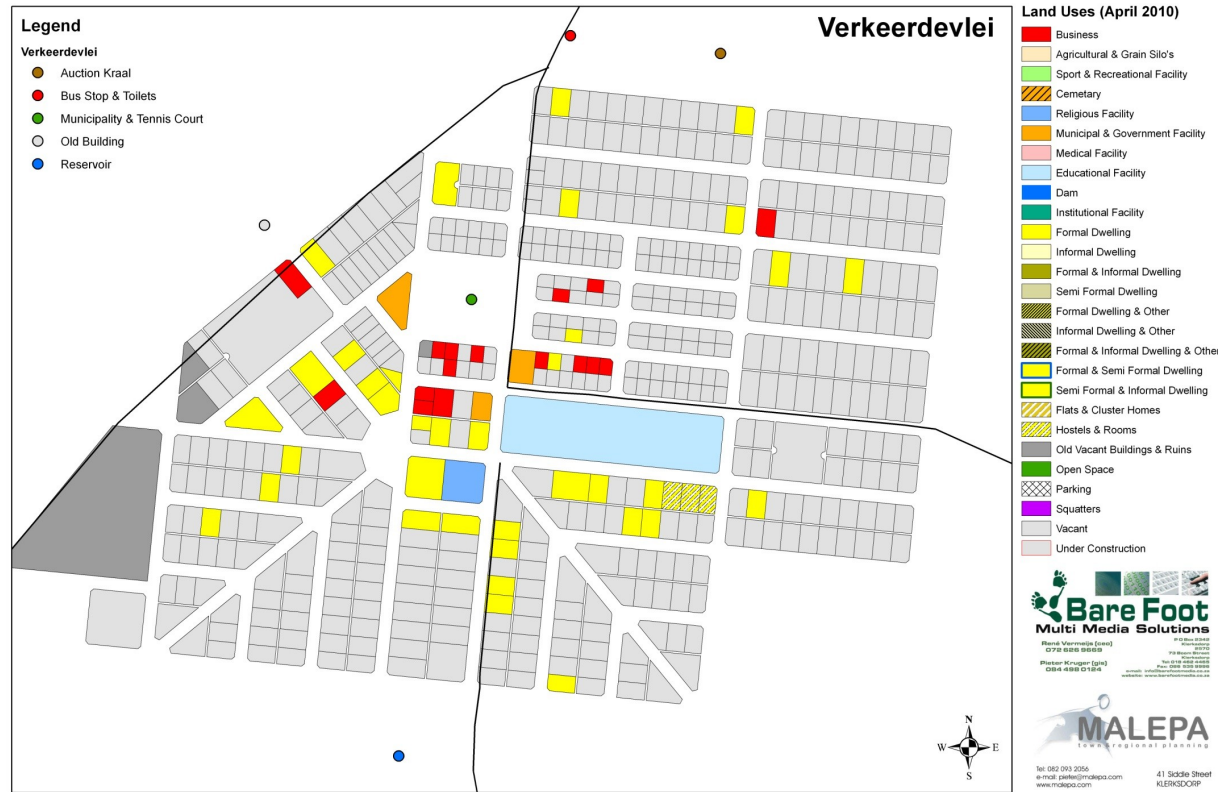
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Masilonyana Local Municipality - Spatial Development Framework



Masilonyana Local Municipality - Spatial Development Framework



During the designing of these maps, Masilonyana took note of the characteristics and principles of the Spatial Development Framework. Moreover, readers should take into account the fact that during the compilation of this strategic document, the Municipality was busy (with the assistance from Provincial Cogta) reviewing the existing Spatial Development Framework.

Chapter 5

SECTOR INVOLVEMENT

5.1 SECTOR DEPARTMENTS CONTRIBUTION

The Free State Provincial Government Sector Departments have approved among others projects for the 2010/2011 financial year. These projects cover key provincial functions such as police, roads and transport, education and health.

FREE STATE PROVINCIAL GOVERNMENT PROJECTS 2010/2011	
Sector Department	Projects/Service Description
Police, Roads and Transport	Extension of ZR Mahabane (formerly R30) road between Glen and Virginia Erection of Access roads in Masilo, Ikgomotseng (Soutpan) R10 million = R5million each and Tshepong Verkeerdevlei)
Cogta-FS - MIG	R18.2 million funded by MIG for Masilo Main Taxi Route
Department of Public Works and Rural Development	<ul style="list-style-type: none"> • Renovation of dilapidated Ipeleng Community Hall at Majoe-masweu / Brandfort • Erection of the foot bridge (N.B. this project has been in the IDP for the past 10 years) in Boipatong and Masakeng – Makeleketla / Winburg
Education	Extension of classrooms in Masilo (Reseamohetse), Wynandsfontein (Theunissen) and Sasconia (Brandfort)
Health	Provision of ambulances and HIV / AIDS outreach programs
COGTA	Provision of R1 million grant to enlist CFO support;
Department of the Premier	Funded brick making project at Tshepong / Verkeerdevlei to the value of R1.2 million
Development Bank of Southern Africa (DBSA)	Provided technical and financial experts as well as young professionals in both fields
Public Private Partnership – Masilonyana, Harmony, Goldfields and Star Diamonds	Funded the brick making project at Masilo to the value of R3 million
Department of Social Development	Funded two Bakery projects in Tshepong / Verkeerdevlei and Makeleketla / Winburg to the value of R600 000.00 (R300 000.00 per project)
Lejweleputswa District Municipality	<ul style="list-style-type: none"> • Erection of a Community Hall in Ikgomotseng (Soutpan) & renovation of Ipeleng Community Hall at Majoe-masweu - Brandfort

	<ul style="list-style-type: none"> • Fencing of unfenced cemeteries in all Masilonyana Units • Upgrading / Paving of gravel roads leading to Phahameng cemetery (Masilo) and Theunissen cemetery at (Theunissen)
Department of Agriculture	<ol style="list-style-type: none"> 1. Provision of R480 000.00 for Storeroom, Handling facility, Water reticulation & fence at Theunissen (Maphira Trust- Beef and Pig Production). 2. Provision of R560 000.00 for Storeroom, Handling facility, Water reticulation & fence at Theunissen(Mothe Trust- Beef Production) 3. Provision of R350 000.00 for Handling facility for beef cattle at Theunissen(Monare- Beef cattle) 4. Dijane Trust – land care and establishment of pastures 5. Glen upgrading – Office infrastructure

Chapter 6:

Municipal Turn Around Strategy, Projects & Implementation Plan

No.	Priority Turn Around Focal Area	January 2010 (Current Situation/ Baseline)	Target for December 2010 (Changed Situation)	Municipal Action	Indicators	Unblocking Action Needed from other Spheres and Agencies (e.g. intervention or technical support)	Human Resource allocated	Budget	
								Allocated	Projected
1.	Governance								
1.1	Political Management and Oversight								
1.1.1	Stability of Councils	Meetings not conducted according to approved Council schedule	Meetings conducted according to approved Council schedule	<ul style="list-style-type: none"> Meeting procedures developed Schedule developed for Council political structures (Council, EXCO and Chapter 80 committees) Oversight role of council defined and documented 	<ul style="list-style-type: none"> Record or minutes of meetings consistent with schedule Schedule for Council political structures (Council, EXCO and Chapter 80 committees) developed by end February 2010 Procedures on the oversight role of council developed by end February 2010 		Manager Corporate Services		
1.1.2	Delegation of functions between political and administration	Policy on delegation of powers has been adopted by Council	Policy aligned to current environment	<ul style="list-style-type: none"> Research how other municipalities have developed delegations (best practice) 	<ul style="list-style-type: none"> Research completed by end February 2010 Draft policy developed by 31 March 2010 		Manager Corporate Services		

No.	Priority Turn Around Focal Area	January 2010 (Current Situation/ Baseline)	Target for December 2010 (Changed Situation)	Municipal Action	Indicators	Unblocking Action Needed from other Spheres and Agencies (e.g. intervention or technical support)	Human Resource allocated	Budget	
								Allocated	Projecte d
1.4.	Public Participatio n								
1.4.1	Functionality of Ward Committees	All 10 ward committees elected in 2009 Four ward committee meetings convened per ward since July 2009 Briefing session on the National Framework on Ward Committees conducted but the framework has not been implemented	Fully functional Ward Committees	<ul style="list-style-type: none"> Conduct an audit on the functionality of Ward committees (Refer to Ward Committees induction manual) Training of ward committees Implementation of the National Framework on Ward Committees 	<ul style="list-style-type: none"> Audit report on functionality by end March 2010 Number of ward committee members inducted and trained by December 2010 Stipends paid Ward Committees 	<ul style="list-style-type: none"> Provincial COGTA (Induction programme) Department of Waters affairs (Workshop on water related issues) Other departments providing training or information 	One official (Public Participati on Officer)	R150 000,00	R1,2 mil (only stipend s)
1.4.2	Broader public participation policies and plans	Draft Public participation policy has been adopted by council in December 2009	Public participation policy implemented	<ul style="list-style-type: none"> Publication of the draft policy for comments Final approval of policy by council Develop an Implementation plan 	<ul style="list-style-type: none"> Public comments on Draft policy received by 31 March 2010 Policy approved by May 2010 Implementation Plan developed by 1 June 2010 		No budget and human resources allocation		

No.	Priority Turn Around Focal Area	January 2010 (Current Situation/ Baseline)	Target for December 2010 (Changed Situation)	Municipal Action	Indicators	Unblocking Action Needed from other Spheres and Agencies (e.g. intervention or technical support)	Human Resource allocated	Budget	
								Allocated	Projected
3.	Basic Service Delivery								
3.1	Access to water	Limited access to water by community of Majwemaswe u in Brandfort	Sufficient water supply to the community of Majwemaswe u in Brandfort	<ul style="list-style-type: none"> Development of the project plan Upgrading of water purification plant in Majwemaswe u in Brandfort 	<ul style="list-style-type: none"> Project plan by February 2010 40% upgrading of the Brandfort water purification plant 	<ul style="list-style-type: none"> DBSA & DWA to provide financial support Public Works and Rural Development - Planning, Execution, Project Management 	Department of Municipal Technical Manager	R8,030,507	R8,030,507
		Ageing and unacceptable Asbestos pipes utilized for 978 households in for Makeleketla	New acceptable pipes	Installation of pipes and valves	<ul style="list-style-type: none"> Development of the project plan by March 2010 25% valves installed 	<ul style="list-style-type: none"> DBSA & DWA to provide financial support Public Works and Rural Development - Planning, Execution, Project Management 	Department of Municipal Technical Manager	R6,846,000 R3,870,860	R6,846,000 R7,500,000

No.	Priority Turn Around Focal Area	January 2010 (Current Situation/ Baseline)	Target for December 2010 (Changed Situation)	Municipal Action	Indicators	Unblocking Action Needed from other Spheres and Agencies (e.g. intervention or technical support)	Human Resource allocated	Budget	
								Allocated	Projected
3.	Basic Service Delivery								
3.2	Access to sanitation	2,928 households in Theunissen, Soutpan, Winburg are utilizing the bucket sanitation system	1.2km and 3 km of sewer pipes constructed towards the eradication of buckets in the identified areas. (Masilo & Makeleketla respectively)	Development of the project plan	Monthly progress reports	Provincial COGTA and DWA to provide funding	Department of Municipal Technical Manager	N/A	R23,477,045
		1 160 households to be connected and 106 to be built in Theunissen							
		Existing plant in Winburg has limited capacity (3951 households)	100% completion	Register new project with MIG and implement	<ul style="list-style-type: none"> Monthly project implementation reports 20% project implementation completed 	<ul style="list-style-type: none"> COGTA to expedite the unblocking of projects Public works and Rural Development to provide 	Department of Municipal Technical Manager	Budget as above	Budget as above

No.	Priority Turn Around Focal Area	January 2010 (Current Situation/ Baseline)	Target for December 2010 (Changed Situation)	Municipal Action	Indicators	Unblocking Action Needed from other Spheres and Agencies (e.g. intervention or technical support)	Human Resource allocated	Budget	
								Allocated	Projected
3.	Basic Service Delivery								
						Human Resources			
		Inadequate sewage treatment and disposal	Earth works phase completed	<ul style="list-style-type: none"> Register a new project with MIG Monitoring of the implementation of the project 	<ul style="list-style-type: none"> New projects registered with MIG by March 2010 Monitoring reports developed monthly to meet DWA effluent standards 	<ul style="list-style-type: none"> Provincial COGTA to expedite registration of project DWA	Department of Municipal Technical Manager DWA and DBSA	R14,584,500 N/A	TBA TBA
3.3	Access to electricity	Some areas without street lights : Masilo and Majoemasweu	Installation of lights in identified areas <ul style="list-style-type: none"> Electrification of 	<ul style="list-style-type: none"> Follow up on submitted business plan Development of the project plan 	<ul style="list-style-type: none"> February 2010 Project plan developed by February 2010 Completed high-mast lighting 	<ul style="list-style-type: none"> DME and ESKOM to expedite recommendation of technical report and funding 	Department of Municipal Technical Manager		R4,500,000

No.	Priority Turn Around Focal Area	January 2010 <i>(Current Situation/ Baseline)</i>	Target for December 2010 <i>(Changed Situation)</i>	Municipal Action	Indicators	Unblocking Action Needed from other Spheres and Agencies <i>(e.g. intervention or technical support)</i>	Human Resource allocated	Budget	
								Allocated	Projected
3.	Basic Service Delivery								
			449 households in Tshepong						

No.	Priority Turn Around Focal Area	January 2010 (Current Situation/ Baseline)	Target for December 2010 (Changed Situation)	Municipal Action	Indicators	Unblocking Action Needed from other Spheres and Agencies (e.g. intervention or technical support)	Human Resource allocated	Budget	
								Allocated	Projected
3.4	SERVICE DELIVERY PROJECTS		Winburg/Makel eketla ubgrading of existing waste water treatment works		2010/11 financial year	MIG			R14.5 million
			Brandfort Water & treatment Plant		Operation and Maintenance: 2010 / 11	MIG		R700 000.00	
			Theunissen/Ma silo: eradication of 1267 buckets		To be completed by March 2011	MIG		R15.3 Million	
			Upgrading of water purification plant in Brandfort/Majw emasweu		2010/11 financial year	MIG		R8 million	
			Theunissen/Ma silo upgrading streets to surface roads		Ongoing : to be completed in August 2010	MIG		R18.2 million	
			Winburg/Makel eketla water reticulation network (Asbestos)		Ongoing: to be completed by 7 August 2010	MIG		R6.8 million	
			Makeleketla (Boitumelo) Upgrading of water reticulation network			MIG		R3.8 million	
								R6.2 million	

CHAPTER 7

PERFORMANCE

MANAGEMENT SYSTEM

7.1 Introduction

Performance management system is regarded as a critical communication tool that will give Masilonyana Local Municipality the capability to effectively communicate the IDP strategy and to ensure that business processes are aligned to support the deployment of the IDP strategy through converting its priorities into realistic operational plans, which will yield the desired impact in Masilonyana. Municipal Systems Act (2000) requires all municipalities to:

- To develop a performance management system;
- Setting appropriate key performance indicators.
- Set targets, monitor, and review performance based on indicators linked with the IDP.
- Measure and review performance at least once a year.
- Take necessary steps to improve performance.
- Establish a process of regular reporting.
- Publish an annual report on performance for the staff.
- Conduct an internal audit on performance before tabling the report.
- Have the annual performance report audited by the Auditor-General.

The Department of Co-operative Governance and Traditional Affairs has published guidelines on performance management system, and Masilonyana Local Municipality has also customised their own performance management system based on these guidelines.

Performance management framework has been developed and adopted by council for consultation to assist service delivery and budget implementation plans as part of improvement of service delivery for its residents.

Masilonyana Local municipality has taken public participation very seriously, notably in its use of community-centred approach to planning. The municipality notes that the White Paper on Local Government (1998) has suggested that:

“Involving communities in developing municipal key performance indicators increases the accountability of the municipality to answer to queries, others will prioritise the cleanliness of an area of the provision of water to a certain number of households. Whatever the priorities, by involving communities in setting key performance indicators and reporting back to communities on performance, accountability is increased, and public trust in the local government system enhanced” (The White Paper on Local Government, 1998).

On this basis the municipality intends to take very seriously the accountability to communities as regards the performance of the municipality thereby promoting a culture of performance management amongst its councilors, political office bearers and administration.

7.2 The Performance management perspective

Masilonyana Local municipality's performance management framework is based on four key priorities *viz.*

- a) The Learning and Growth Perspective.
- b) Internal processes Perspective
- c) The Service Delivery Perspective, and
- d) The Financial Perspective.

It is through observance of these perspectives that we view, and develop metrics collect data and analyze this municipality. We need to know what development outcomes/objectives we are aiming to achieve and whether we attain our goals. These development goals are derived in the development Objectives of the IDP and development programmes to address these. These often require actions by others as the municipality to be achieved, but they indicate the state of development of the municipal area to which we aspire.

The MLM's scorecard assesses performance based on four key perspectives as shown below. The reason is to ensure that we incorporate a multi-perspective assessment of our performance as pointed above.

Service Delivery Perspective

This perspective deals with how does Masionyana's performance with regards to the delivery of services. It relates to the output of the municipality as a whole.

Internal Processes Perspective

This perspective deals with what business process must be implemented that the municipality can excel at in order to best satisfy the shareholders and customers.

Financial Perspective

This perspective deals with what objectives should the municipality set that would satisfy the shareholders and the community in order to create financial value.

Learning and Growth Perspective

This perspective deals with what objectives should the municipality set in order to create a learning and development municipal environment.

7.3 The Performance Management Processes

The annual performance management process within Masilonyana Local Municipality involves four key phases as follows:

Performance Planning: This is about jointly identifying individual performance expectations and gaining the employee's

Coaching/Evaluation/Monitoring: This is a crucial phase of continuously tracking and improving performance, through feedback and reinforcement of key results and competencies.

Reviewing: This phase involves jointly assessing actual performance against expectations at the end of the performance cycle to review and document planned vs. actual performance.

Rewarding: This phase establishes the link between performance and reward. It aims to direct and reinforce effective work behaviours by determining and allocating equitable and appropriate rewards to employees.

The following table details the timing and activities required for each of the four key phases in the performance management cycle:

PHASE	TIMING	ACTIVITIES
PLANNING	This should occur at least two months before the beginning of the new financial year and	Municipal Manager to schedule meeting with Employees to agree on performance objectives for the year. Both the Manager and the Employee are required to prepare for this meeting.

PHASE	TIMING	ACTIVITIES
	finalised in July each year i.e. beginning of the financial year.	Manager and Employee to finalise and sign the employee's performance plans/ scorecard.
COACHING	Ongoing throughout the year	<p>Municipal Manager to create both formal and informal opportunities to provide feedback to the Employee on his/her performance against the agreed objectives.</p> <p>Where baselines and targets have not been finalised by the start of the new performance cycle, these should be finalised and signed off within the first three months of the financial year.</p> <p>Formal coaching sessions take place once a quarter where discussions, progress and agreed solutions are documented and signed off. The quarterly review in December is regarded as the formal mid year review (see below)</p> <p>Employees to ask for feedback and assistance when required.</p>
REVIEWING	<p>December of each year – mid year review</p> <p>July of each year - final review.</p> <p>All performance reviews must be done before the new scorecard is signed off at the end of July.</p>	<p>The process for reviewing performance is as follows:</p> <p>Employee to gather required evidence throughout the year and submit the final evidence to the performance review panel.</p> <p>The review panel meets to analyse and score the evidence against the agreed KPA and objectives.</p> <p>Municipal Manager to ask Employee to prepare for formal review by scoring him/herself against the agreed KPA and objectives.</p> <p>The review panel meets with the employee to conduct final performance review and agree</p>

PHASE	TIMING	ACTIVITIES
		<p>final scores.</p> <p>Municipal Manager and Employee to prepare and agree on individual development plan – this only need to be done at the final review in June and not at the mid-year review.</p>
REWARDING	<p>Chapter 57 employee's Financial reward in February of next financial year -after the financial audit and the annual report have been tabled and after Council approves the results.</p> <p>Permanent employees: Non-financial rewards in November</p>	<p>In February of each year the Municipal Manager is required to provide information in relation to the budget and the possible maximum payout required in terms of the performance reward scheme.</p> <p>Municipal Manager to review the results of his/her municipality's performance reviews and determine appropriate reward as per the performance reward scheme.</p> <p>Municipal Manager to set up meeting with the Employees to give feedback on the link to reward as a result of the review and moderation process.</p>

7.4 Implementation of Performance Planning and Evaluation

Performance planning will coincide with the annual review of the IDP and will be adopted at the same time as IDP Indicators and Targets. As soon as the IDP indicators and targets have been reviewed and adopted, the appointed Performance Coordinator Team will meet to work out a Strategic Business Plan (this strategy is linked to the IDP implementation framework and entails planning, implementation, monitoring and reviewing) which will then be turned into Departmental/ Operational Plans. Targets and Indicators from the Departmental Plans will then be worked into individual plans by way of Performance Agreements. This will take place by and before the end of July each year.

CHAPTER 8

ANNEXURES

Please refer to the attached Spatial Development Framework (*Refer to page 49 under SDF*)

CHAPTER 9

APPENDICES

The Municipality undertook an exercise of integrating the various projects, strategies and objectives throughout the planning process of this IDP. The identified integrated programmes are presented hereunder, including and their status of development and/or review.

Critical Components	Available/Not Available	Reviewed for 2010/2011(Yes /No)	When to be reviewed	Comments	Responsible person
Spatial Development Framework	Available	Yes - Still in process and supposed to be finished by the 15 th June 2010	Review process already started by service provider; Malepa-Town & Regional Planners, Cogta – Planning Division & Department of Rural Development and Land Reform	Draft SDF to be submitted to Council by June-2010	Administrator, MM & IDP Manager
Comprehensive Infrastructure Plan (EPWP)	Not Available	Not	Service Provider, Akhile Consultants still in a	Draft document to be submitted to Council by June-2010	Administrator, MM & Director Infrastructure

			process of finalising the Infrastructure Master Plan		
LED Strategy	Available	Not	Acting LED Coordinator already started with planning for the review process	Draft document to be submitted to Council by June-2010	Administrator, MM & Coordinator LED (Acting)
Waste Management Plan	Not Available	Not	Review process already started by MLM – Social&Community Services (Waste Management Division, IDP Manager and DTEEA	Draft document to be submitted to Council by June-2010	Administrator, MM & IDP Manager & Manager: Parks - Recreation, Waste and Refuse removal
Land Use Management Framework/Strategy	Not Available	Not	Service Provider, Isa & Partners Consultants still in a	Draft document to be submitted to Council by June-2010	Administrator, MM & IDP Manager & Director: Infrastructure

			process of finalising the Infrastructure Master Plan & the Land Use Management Framework		
Land Reform Strategy	Not Available	Not	Service Provider, Isa & Partners Consultants still in a process of finalising the Infrastructure Master Plan & the Land Use Management Framework	Draft document to be submitted to Council by June-2010	Administrator, MM & IDP Manager & Director: Infrastructure
Transport Plan	Not Available	Not	MLM infrastructure Department to submit the plan	Draft document to be submitted to Council by June-2010	
Disaster Management Plan	Not Available	Not	MLM IDP Manager, Social &	Draft document to be submitted to Council by June-2010	Administrator, MM & IDP Manager & Director: Social & Community Services

			Community Services Department to submit the plan		
Environmental Management Plan	Not Available	Not	MLM IDP Manager, Social & Community Services Department to submit the plan	Draft document to be submitted to Council by June-2010	Administrator, MM, DWA & IDP Manager & Director: Social & Community Services
Water Service Development Plan	Available	Still in process and supposed to be finished by the 15 th June 2010	Review process already started with DWA	Draft document to be submitted to Council by June-2010	Administrator, MM, DWA & IDP Manager & Director: Infrastructure
Energy Master Plan	Not Available	Still in a process of being drafted by the Dept of Energy	MLM infrastructure Department to submit the plan	Draft document to be submitted to Council by June-2010	Administrator, Dept Energy, MM & IDP Manager & Director: Infrastructure

Electricity Master Plan	Not Available	Still in a process of being drafted by the Dept of Energy	MLM infrastructure Department to submit the plan	Draft document to be submitted to Council by June-2010	Administrator, MM, Dept of Energy & IDP Manager & Director: Infrastructure
Housing Sector Plan	Not Available	Still in a process of being finalised by FS –Dept of Human Settlements	Housing list to be submitted by Dept of Human Settlements - FS	Draft document to be submitted to Council by June-2010	Administrator, MM & IDP Manager, Director: Infrastructure & Manager Housing
Health Sector Plan (HIV/AIDS Plan)	NO	MLM still has to align the Health Sector Plan with the Dept of Health, Lejweleputswa District and the Local Aids Council	Director Social & Community Services, Manager Special Programmes to submit the plan	Draft document to be submitted to Council by June-2010	Administrator, MM, Director Social & Community Services & Manager: Special programmes
Organisational PMS	Yes, Available	Still in a process of being finalised by Cogta – Performance Management	Director Corporate Services, IDP & PMS Manager to	Draft document to be submitted to Council by June-2010	Administrator, MM, Director Corporate Services & Manager: IDP & PMS

		division and MLM	submit the plan		
Institutional Programme	Yes, Available	MTAS	Administrator / Municipal Manager	Approved by Council on February 2010	Administrator, Municipal Manager and Senior Management
Financial Plan	Yes, Available	MTAS & draft Budget and Financial Recovery Plan	Administrator / Municipal Manager and CFO	Approved by Council on February 2010 as part of the MTAS	Administrator, Municipal Manager and Senior Management

Masilonyana

Local Municipality

FS 181

BUDGET

2010/2011

**MASILONYANA LOCAL MUNICIPALITY
HIGH LEVEL BUDGET SUMMARY**

<i>Function</i>							
	<i>Appropriations</i>			<i>Funding</i>			<i>Surplus / (Deficit)</i>
	<i>Capital</i>	<i>Operating</i>	<i>Total</i>	<i>Own Source</i>	<i>External</i>	<i>Total</i>	
Executive & Council	10	19,776,	19,876,	35,689,		35,689,	15,812,
Finance & Admin	0,000	337	337	000		000	663
Planning and Development		20,567,	20,567,	21,848,		21,848,	1,280,
Community Facilities		957	957	144		144	187
		-	-	-		-	-
	3,85	2,277,0	6,127,0	159,		159,	-5,967,
Housing	0,000	66	66	489		489	577
		881,8	881,8	95,		95,	-786,
Public Safety		56	56	000		000	856
Sport & Recreation		740,8	740,8	100,		100,	-640,
Environmental Protection		75	75	000		000	875
Waste Management		2,757,0	2,757,0	-		-	-2,757,
Waste Water Management		17	17	-		-	017
Waste Water Management		-	-	-		-	-
Road Transport		15,692,	15,692,	17,309,		17,309,	1,617,
		504	504	776		776	272
Water	25,21	18,467,	43,678,	19,759,	25,21	44,970,	1,291,
Electricity	1,000	233	233	091	1,000	091	858
		11,085,	11,085,	34,		34,	-11,051,
		576	576	000		000	576
		21,858,	21,858,	23,374,		23,374,	1,516,
		198	198	583		583	385
		33,289,	33,289,	33,633,		33,633,	343,
		855	855	458		458	603

TOTAL	29,161 ,000	147,394, 474	176,555, 474	152,002, 541	25,211 ,000	177,213, 541	658, 067
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F2.1 - HIGH LEVEL BUDGET SUMMARY FOR COUNCIL
ADOPTION

SUMMARISED EXPENDITURE AND INCOME PER VOTE

INCOME & EXPENDITURE FOR THE YEAR ENDING 30 JUNE 2011

SUB	VOTE	EXPENDITURE					INCOME						
		BUDGET 2009/2010	PROJECTE D 2009/2010	BUDGET 2010/2011	BUDGET 2011/2012	BUDGET 2012/2013	BUDGET 2009/2010	PROJECTE D 2009/2010	BUDGET 2010/2011	BUDGET 2011/2012	BUDGET 2012/2013		
COUNCIL GENERAL	10	9,266,178	27	10,481,7	4,438,	4,713,549	4,991,648	0	33,546,00	33,546,00	35,689,00	42,670,00	48,454,90
OFFICE OF THE MAYOR	12	2,599,858	92	3,178,5	3,240,	3,441,399	3,644,442	-	-	-	-	-	-
OFFICE OF THE SPEAKER	14	1,737,884	87	1,865,4	2,119,	2,251,058	2,383,870	-	-	-	-	-	-
MUNICIPAL MANAGER	16	3,822,477	84	3,285,6	4,469,	4,746,893	5,026,959	-	-	-	-	-	-
CORPORATE SERVICE	18	5,182,754	86	4,944,6	5,608,	5,955,771	6,307,162	-	-	-	-	-	-
PROPERTIES	20	869,020	23	724,3	302,	321,051	339,993	0	15,00	33,20	180,00	191,16	202,43
RATES	22	7,000,291	49	7,413,4	5,509,	5,851,216	6,196,438	2	13,604,43	12,012,67	14,556,28	15,458,76	16,370,83
TOWN HALL & OFFICES	24	1,409,720	34	1,408,6	1,779,	1,889,659	2,001,149	0	37,00	74,60	94,00	99,82	105,71
FINANCIAL SERVICES	26	15,072,007	44	10,328,0	12,976,	13,781,244	14,594,337	9	6,281,53	6,363,53	7,017,86	5,510,47	5,725,22
COMMUNITY & SOCIAL SERVICES	28	1,935,363	01	2,063,0	2,457,	2,609,367	2,763,320	0	122,50	200,96	-	-	-
CEMETARIES	30	1,451,446	12	546,4	2,346,	2,492,241	2,639,283	1	122,79	151,51	159,08	168,95	178,92
LIBRARIES	32	1,103,640	90	1,100,4	1,323,	1,405,336	1,488,251	4	73,74	2	40	42	45
HOUSING	34	527,244	03	509,6	881,	936,531	991,786	0	50,00	86,87	95,00	100,89	106,84
TRAFFIC	38	502,830	76	442,3	740,	786,809	833,231	0	65,00	64,24	100,00	106,20	112,46
PARKS & RECREATION	40	2,878,024	19	2,764,4	2,757,	2,927,952	3,100,701	-	-	-	-	-	-
REFUSE	42	8,095,912	67	7,917,2	15,692,	16,665,439	17,648,700	6	12,040,38	13,279,48	17,309,77	18,249,98	19,266,99
SEWERAGE	44	11,627,600	56	12,009,3	18,467,	19,612,201	20,769,321	3	16,258,57	15,979,35	19,759,09	20,914,15	22,116,65
PUBLIC WORKS	46	14,752,923	07	10,888,6	11,085,	11,772,882	12,467,482	0	12,00	51,86	34,00	36,10	38,23
WATER	48	16,768,676	40	19,624,1	21,858,	23,213,406	24,582,997	2	24,957,74	23,457,50	23,374,58	24,697,80	26,098,38
ELECTRICTY	50	26,870,059	60	29,939,1	33,289,	40,470,583	49,379,482	3	26,703,58	29,730,29	33,633,45	39,803,53	47,307,84
				131,435,4	151,344,				133,890,29	135,032,14	152,002,54	168,008,28	186,085,92
		133,473,906	57	474		165,844,589	182,150,554	0		2	1	6	6

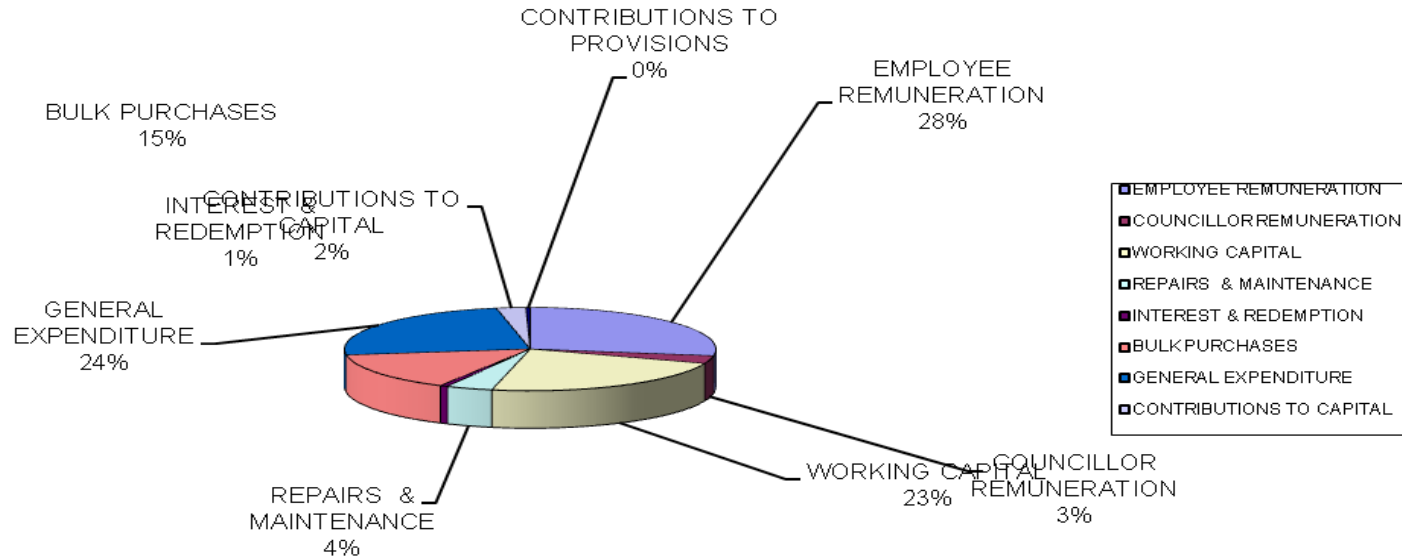
EXPENDITURE ALLOCATION PER VOTE

3

EXPENDITURE FOR THE YEAR ENDING 30 JUNE 2011

<i>FUNCTION</i>	<i>SUB</i>	<i>ACTUAL 2008/2009</i>	<i>BUDGET 2009/2010</i>	<i>PROJECTED 2009/2010</i>	<i>BUDGET 2010/2011</i>	<i>BUDGET 2011/2012</i>	<i>BUDGET 2012/2013</i>
<i>EXECUTIVE & COUNCIL</i>	<i>COUNCIL GENERAL</i>	14,656,97 3	9,266,17 8	10,481,72 7	4,438,37 0	4,713,54 9	4,991,64 8
	<i>OFFICE OF THE MAYOR</i>	4,202,94 3	2,599,85 8	3,178,59 2	3,240,48 9	3,441,39 9	3,644,44 2
	<i>OFFICE OF THE SPEAKER</i>	1,591,76 1	1,737,88 4	1,865,48 7	2,119,64 0	2,251,05 8	2,383,87 0
	<i>MUNICIPAL MANAGER</i>	2,659,67 1	3,822,47 7	3,285,68 4	4,469,76 7	4,746,89 3	5,026,95 9
	<i>CORPORATE SERVICE</i>	4,185,62 3	5,182,75 4	4,944,68 6	5,608,07 1	5,955,77 1	6,307,16 2
<i>FINANCE & ADMINISTRATION</i>	<i>PROPERTIES</i>	36,41 8	869,02 0	724,32 3	302,30 8	321,05 1	339,99 3
	<i>ASSESMENT RATES</i>	2,400,00 0	7,000,29 1	7,413,44 9	5,509,62 0	5,851,21 6	6,196,43 8
	<i>TOWN HALL & OFFICES</i>	236,21 8	1,409,72 0	1,408,63 4	1,779,34 0	1,889,65 9	2,001,14 9
	<i>FINANCIAL SERVICES</i>	22,821,14 9	15,072,00 7	10,328,04 4	12,976,68 9	13,781,24 4	14,594,33 7
	<i>SOCIAL & COMMUNITY SERVICE</i>	1,731,82 6	1,935,36 3	2,063,00 1	2,457,03 1	2,609,36 7	2,763,32 0
<i>COMMUNITY & SOCIAL</i>	<i>CEMETARIES</i>	186,94 2	1,451,44 6	546,41 2	2,346,74 3	2,492,24 1	2,639,28 3
	<i>LIBRARIES</i>	1,018,72 9	1,103,64 0	1,100,49 0	1,323,29 2	1,405,33 6	1,488,25 1
	<i>HOUSING</i>	865,46 3	527,24 4	509,60 3	881,85 6	936,53 1	991,78 6
	<i>TRAFFIC</i>	604,49 0	502,83 0	442,37 6	740,87 5	786,80 9	833,23 1
	<i>PARKS & RECREATION</i>	628,26 2	2,878,02 4	2,764,41 9	2,757,01 7	2,927,95 2	3,100,70 1
<i>SPORTS & RECREATION</i>	16,097,41 1	8,095,91 2	7,917,26 7	15,692,50 4	16,665,43 9	17,648,70 0	
<i>WASTE MANAGEMENT</i>	17,373,50 1	11,627,60 0	12,009,35 6	18,467,23 3	19,612,20 1	20,769,32 1	
<i>WASTE WATER MANAGEMENT</i>	25,604,75 6	14,752,92 3	10,888,60 7	11,085,57 6	11,772,88 2	12,467,48 2	
<i>ROADS TRANSPORT</i>	10,278,76 6	16,768,67 3	19,624,14 7	21,858,19 6	23,213,40 2	24,582,99 2	
<i>WATER</i>	16,642,63 8	26,870,05 6	29,939,16 0	33,289,85 8	40,470,58 6	49,379,48 7	
<i>ELECTRICITY</i>	8 8	9 9	0 0	5 5	3 3	2 2	2 2
		143,823,54 2	133,473,90 6	131,435,45 7	151,344,47 4	165,844,58 9	182,150,55 4

APPORTIONMENT OF OPERATING EXPENSES



SUMMARY

6

EXPENDITURE FOR THE YEAR ENDING 30 JUNE 2011

VOTE	DETAILS	ACTUAL 2008/2009	BUDGET 2009/2010	PROJECTED 2009/2010	BUDGET 2010/2011	BUDGET 2011/2012	BUDGET 2012/2013
EMPLOYEE: REMUNERATION							
1	5,005.00		97,40	97,40	33,36		37,51
0	0	-	0	0		35,428	9
1	5,015.00		149,60	149,60	78,45		88,23
0	0	131,954	0	0	1	83,315	1
1	5,020.00		1,061,00	1,061,00	655,08		736,74
0	0	1,343,990	0	0	0	695,695	1
1	5,030.00		83,00	83,00	178,46		200,70
0	0	184,755	0	0	0	189,525	6
1	5,040.00		2,236,30	2,236,30	2,319,79		2,608,97
0	0	1,696,626	0	0	5	2,463,622	6
1	5,050.00		526,00	526,00	526,00		591,57
0	0	1,558,874	0	0	0	558,612	0
1	5,055.00		29,493,50	27,663,50	31,661,32		35,608,15
0	0	24,542,394	0	0	1	33,624,323	8
		29,458,593	33,646,80	31,816,80	35,452,46	37,650,520	39,871,90
		0	0	0	7	1	
EMPLOYEE: SOCIAL CONTRIBUTIONS							
1	5,105.00		1,567,80	1,567,80	1,630,99		1,834,31
0	0	1,500,170	0	0	5	1,732,117	2
1	5,115.00		4,577,00	4,577,00	2,718,38		3,057,24
0	0	3,795,775	0	0	0	2,886,920	8
1	5,120.00		-	-	1,514,31		1,703,08
0	0	-	-	-	7	1,608,205	9
1	5,130.00		264,65	264,65	271,69		305,56
0	0	216,002	0	0	4	288,539	3
		5,511,947	6,409,45	6,409,45	6,135,38	6,515,780	6,900,21
		0	0	0	6	1	
GENERAL EXPENSES							
COUNCILLORS REMUNERATION							
1	5,150.00		4,454,01	4,454,01	4,544,00		5,110,44
0	0	4,345,272	7	7	0	4,825,728	6
		4,345,272	7	7	0	4,825,728	6
WORKING CAPITAL RESERVE							
1	5,170.00		31,904,91	31,904,91	34,114,54		41,044,54
0	0	48,086,482	6	6	2	37,392,616	7
		48,086,482	6	6	2	37,392,616	7
DEPRECIATION							
1	5,190.00		400,00	400,00	400,00		449,86
0	0	-	0	0	0	424,800	3
		-	400,00	400,00	400,00	424,800	449,86
		0	0	0	0	3	
REPAIRS AND MAINTENANCE							

0	0		0	0	0	0	1
			12,289,96	15,649,62	22,098,37		34,115,53
		10,061,491	3	8	0	27,422,253	5
		GENERAL EXPENDITURE OTHER					
1	5,500.00		400,00	208,76	989,00		1,112,28
0	0	Departmental Electricity	214,099	1	0	1,050,318	7
1	5,505.00		1,040,40	1,337,84	1,272,77		1,431,43
0	0	Fuel	1,430,147	5	5	1,351,687	7
1	5,510.00		400,00	195,50	600,00		674,79
0	0	Insurance	278,700	0	0	637,200	5
1	5,520.00		2,274,98	2,219,53	3,100,00		3,486,44
0	0	Chemicals	2,403,305	3	0	3,292,200	0
1	5,525.00		38,29	37,08	153,00		172,07
0	0	Computer Software	48,588	1	0	162,486	3
1	5,535.00		5,00	4,51	15,00		16,87
0	0	Refreshments	14,186	0	0	15,930	0
1	5,540.00		373,00	238,28	720,00		809,75
0	0	Stationery costs	411,382	0	0	764,640	4
1	5,545.00		158,51	106,51	111,00		124,83
0	0	Materials/Consumables	108,483	6	0	117,882	7
1	5,555.00		467,90	232,88	523,78		589,07
0	0	Uniforms	361,992	7	0	556,254	3
1	5,560.00		147,88				
0	0	Cellular Phone Charges	-	8	-	-	-
1	5,565.00		144,00		456,00		512,84
0	0	Internet Services	66,021	0	0	484,272	4
1	5,570.00		435,00	334,88	368,00		413,87
0	0	Postage	274,613	0	0	390,816	4
1	5,575.00		1,245,00	2,806,54	2,374,96		2,671,02
0	0	Telephones	2,588,171	0	5	2,522,213	3
1	5,585.00		220,00	166,68	146,00		164,20
0	0	Seminars/ Training Courses/ Congresses	515,776	0	0	155,052	0
1	5,590.00		629,03	578,57	183,00		205,81
0	0	Travelling & subsistence	417,885	2	0	194,346	2
1	5,595.00		900,00	1,206,66	872,00		980,70
0	0	Advertisements	909,013	0	0	926,064	2
1	5,600.00		1,300,00	392,57	1,600,00		1,799,45
0	0	Audit external	752,270	0	0	1,699,200	3
1	5,605.00		252,00	126,00	247,73		278,62
0	0	Bank Charges	305,657	0	9	263,099	2
1	5,610.00		100,00	40,00	300,00		337,39
0	0	Branding internal	746,991	0	0	318,600	7
1	5,615.00				9,50		10,68
0	0	Books & publications	-	-	0	10,089	4
1	5,620.00		100,00	234,78			
0	0	Donations	201,033	0	5	-	-
1	5,640.00		150,00	144,27	190,00		213,68
0	0	Community participation	653,031	0	0	201,780	5
1	5,650.00		1,100,00	1,104,45	906,00		1,018,94
0	0	Consultant fees	877,703	0	0	962,172	0
1	5,655.00				30,00		33,74
0	0	Contingencies	-	-	0	31,860	0
1	5,690.00	Financial management reforms	-	-	438,16	-	-

1	1,155.00				46	2	10		11
0	0	Lost books	-	4		6		106	2
1	1,165.00			6,040,38		7,279,48	7,809,77		8,783,32
0	0	Refuse removal	6,635,249	6		7		8,293,982	7
1	1,180.00			1,50		1,10	2,50		2,81
0	0	Sewage blockages	916	0		5		2,655	2
1	1,185.00			1,50		1,20	2,50		2,81
0	0	Sewage connections	321	0		0		2,655	2
1	1,190.00			10,255,57		9,977,04	14,754,09		16,593,30
0	0	Sewage service charges	10,943,173	3		7		15,668,845	6
1	1,195.00			12,00		31,40	34,00		38,23
0	0	Tender fees- non refundable	6,988	0		4		36,108	8
1	1,205.00			4,20		6,00	7,00		7,87
0	0	Valuation certificates	7,692	0		0		7,434	3
1	1,210.00			16,452,59		14,949,05	14,371,58		16,163,11
0	0	Water consumption	7,920,085	0		9		15,262,621	6
1	1,215.00			2,15		1,78			
0	0	Water free basic	-	2		9		-	-
1	1,220.00			3,00		6,65	3,00		3,37
0	0	Water meter testing	860	0		9		3,186	4
1	1,225.00			2,50		2,50	150,00		168,69
0	0	Selling of sites	101,317	0		0		159,300	9
1	1,230.00					106,41			
0	0	Wood sales	-			8		-	-
1	1,235.00					1,520,03			
0	0	Site rent	1,609,867			8		-	-
					50,741,23	54,895,05	63,969,09		81,572,86
			38,802,592	9		6	7	72,117,987	5
		RENT OF FACILITIES & EQUIPMENT							
1	1,305.00			37,00		74,80	94,00		105,71
0	0	Communal hall rent	47,826	0		4		99,828	8
1	1,310.00			50,00		86,87	95,00		106,84
0	0	House rent	-	0		5		100,890	3
1	1,315.00			12,00		4,70			
0	0	Office rent	-	0		4		-	-
				99,00		166,38	189,00		212,56
			47,826	0		3	0	200,718	0
		INTEREST EARNED							
1	1,400.00			11,00			12,50		14,05
0	0	Bank account	46,139	0			0	13,275	8
1	1,405.00			7,00		6	8,00		8,99
0	0	External investments	-	0		7		8,496	7
				18,00		6	20,50		23,05
			46,139	0		7	0	21,771	5
		INTEREST EARNED- outstanding debtors							
1	1,500.00			2,394,45		2,801,74	2,997,86		3,371,57
0	0	Debtors	3,509,647	9		2		3,183,732	2
				2,394,45		2,801,74	2,997,86		3,371,57
			3,509,647	9		2	4	3,183,732	2
		FINES							
1	1,550.00			20			30		33
0	0	Overdue book fines	-	0			0	319	7

1	1,555.00			65,00	64,24	100,00		112,46
0	0	Traffic fines	67,300	0	0	0	106,200	6
			67,300	65,20	64,24	100,30	106,519	112,80
				0	0	0		3
		OPERATING GRANTS & SUBSIDIES						
1	1,605.00			53,046,00	53,046,00	66,189,00		82,113,00
0	0	Equitable share	42,243,657	0	0	0	74,634,000	0
1	1,620.00			10,000,00	10,000,00			
0	0	Gogta (Financial Relief Grant)	-	0	0	-	-	-
1	1,630.00			2,750,00	2,750,00	3,000,00		1,250,00
0	0	Financial management grant	1,250,000	0	0	0	1,250,000	0
1	1,635.00			73,08				
0	0	Finance support grant	-	0	-	-	-	-
1				735,00	735,00	750,00		800,00
0		MSIG	735,000	0	0	0	790,000	0
			44,228,657	66,604,08	66,531,00	69,939,00	76,674,000	84,163,00
				0	0	0		0
		OTHER INCOME						
1	1,705.00			191,00	46,23	195,00		219,30
0	0	Commission	36,057	0	6	0	207,090	8
1	1,710.00			20,70	10,35	26,00		29,24
0	0	Dividends	-	0	0	0	27,612	1
1	1,715.00			1,98	2,55	3,00		3,37
0	0	Photocopies , fax & telephone	3,129	0	2	0	3,186	4
1	1,720.00				20,46			
0	0	Redundant material	13,640	-	0	-	-	-
1	1,725.00			20	1,41	1,50		1,68
0	0	Surplus cash	5,166	0	8	0	1,593	7
1	1,730.00			150,00		5,00		5,62
0	0	Sundry (Reminder Fees)	-	0	-	0	5,310	3
			57,992	363,88	81,01	230,50	244,791	259,23
				0	6	0		4
		OPERATING INCOME GENERATED	94,979,756	133,890,29	135,032,14	152,002,54	168,008,286	186,085,92
				0	2	1		6
		DIRECT OPERATING EXPENDITURE	94,979,756	133,890,29	135,032,14	152,002,54	168,008,286	186,085,92
				0	2	1		6
		TOTAL OPERATING INCOME	94,979,756	133,890,29	135,032,14	152,002,54	168,008,286	186,085,92
				0	2	1		6
		GROSS TOTAL	(49,588,485)	416,38	3,596,68	658,06	2,163,698	3,935,37
				4	5	7		2

COUNCIL GENERAL

EXPENDITURE FOR THE YEAR ENDING 30 JUNE 2011							
VOTE	DETAILS	ACTUAL	BUDGET	PROJECTED	BUDGET	BUDGET	BUDGET
		<i>2008/2009</i>	<i>2009/2010</i>	<i>2009/2010</i>	<i>2010/2011</i>	<i>2011/2012</i>	<i>2012/2013</i>
	GENERAL EXPENSES						
	COUNCILLORS REMUNERATION						
1 5,150.00	Remuneration	3,378,011	3,441,000	3,441,000	3,500,000	3,717,000	3,936,303
0 0		3,378,011	3,441,000	3,441,000	3,500,000	3,717,000	3,936,303
	GENERAL EXPENDITURE OTHER						
1 5,500.00	Departmental Electricity	10,950			29,670	31,510	33,369
0 0							
1 5,505.00	Fuel	19287		10,490		-	-
0 0							
1 5,510.00	Insurance	58699	22,000	14,612	42,000	44,604	47,236
0 0							
1 5,535.00	Refreshments	8208		1,139		-	-
0 0							
1 5,540.00	Stationery costs	21919	43,200		10,000	10,620	11,247
0 0							
1 5,545.00	Materials/Consumables			312		-	-
0 0							
1 5,570.00	Postage	853	15,019		18,400	19,541	20,694
0 0							
1 5,575.00	Telephones	789193	43,500	765,041		-	-
0 0							
1 5,585.00	Seminars/ Training Courses/ Congresses	364462	60,000	15,343	29,200	31,010	32,840
0 0							
1 5,590.00	Travelling & subsistence	28444	56,000	2,120		-	-
0 0							
1 5,595.00	Advertisements			19,999		-	-
0 0							
1 5,620.00	Donations	23,752	100,000	-		-	-
0 0							
1 5,640.00	Community participation	432,224		-		-	-
0 0							
1 5,700.00	Furniture & equipment	1,265,633		-		-	-
0 0							
1 5,720.00	IDP review	3,793		-		-	-
0 0							
1 5,725.00	Indigent subsidies	6,568,966	5,066,337	5,201,537		-	-
0 0							
1 5,740.00	Legal Services			352		-	-
0 0							
1 5,755.00	Levy skills development	249,351	34,410			-	-
0 0							
1 5,770.00	Lisence and Registration Fees			8,010	2,150	2,283	2,418
0 0							

1	5,775.00							
0	0	Membership Fees Salga		130,712		145,000	153,990	163,075
1	5,785.00							
0	0	Pauper burials	84,019	50,000	46,600	50,000	53,100	56,233
1	5,790.00							
0	0	Post retirement medical liability	163,286		506,123	48,000	50,976	53,984
1	5,825.00							
0	0	Rent plant & equipment	79,041		65,616		-	-
1	5,830.00							
0	0	Rent offices equipment	36,088		39,606		-	-
1	5,845.00							
0	0	Security services	125,956		137,327		-	-
1	5,875.00							
0	0	Special programmes Youth			500		-	-
1	5,885.00							
0	0	Training	54,838		2,000		-	-
1	5,900.00							
0	0	Departmental Water			-	13,950	14,815	15,689
			10,388,962	5,621,178	6,836,727	388,370	412,449	436,783
		TRANSFERS TO PROVISIONS						
1	6,205.00							
0	0	Accrued leave			-	250,000	265,500	281,165
1	6,210.00							
0	0	Capital development fund	890,000	204,000	204,000	300,000	318,600	337,397
			890,000	204,000	204,000	550,000	584,100	618,562
		DIRECT OPERATING EXPENDITURE	14,656,973	9,266,178	10,481,727	4,438,370	4,713,549	4,991,648
		TOTAL OPERATING EXPENDITURE	14,656,973	9,266,178	10,481,727	4,438,370	4,713,549	4,991,648

		INCOME FOR THE YEAR ENDING 30 JUNE 2011						
VOTE	DETAILS	ACTUAL 2008/2009	BUDGET 2009/2010	PROJECTED 2009/2010	BUDGET 2010/2011	BUDGET 2011/2012	BUDGET 2012/2013	
	OPERATING GRANTS & SUBSIDIES							
1	1,605.00							
0	0	Equitable share	42,243,657	23,546,000	23,546,000	35,689,000	42,670,000	48,454,908
1	1,620.00							
0	0	Gogta (Financial Relief Grant)		10,000,000	10,000,000	-	-	-
			42,243,657	33,546,000	33,546,000	35,689,000	42,670,000	48,454,908
	OPERATING INCOME GENERATED		42,243,657	33,546,000	33,546,000	35,689,000	42,670,000	48,454,908

	DIRECT OPERATING EXPENDITURE	42,243,657	33,546,000	33,546,000	35,689,000	42,670,000	48,454,908
	TOTAL OPERATING INCOME	42,243,657	33,546,000	33,546,000	35,689,000	42,670,000	48,454,908
	GROSS TOTAL	27,586,684	24,279,822	23,064,273	31,250,630	37,956,451	43,463,260

OFFICE OF THE MAYOR							8
EXPENDITURE FOR THE YEAR ENDING 30 JUNE 2011							
VOTE	DETAILS	ACTUAL 2008/2009	BUDGET 2009/2010	PROJECTED 2009/2010	BUDGET 2010/2011	BUDGET 2011/2012	BUDGET 2012/2013
	EMPLOYEE: REMUNERATION						
1 5,005.00							
2 0	Allowance: Cell phone		21,800	21,800		-	-
1 5,015.00							
2 0	Allowance: Housing	10,152	9,900	9,900		-	-
1 5,020.00	Allowance: Locomotion Fixed	181,249	65,500	65,500	163,680	173,828	184,08

2	0							4	87,46
1	5,040.00								
2	0	Bonusses	86,660	74,800	74,800	77,768	82,590	2	
1	5,050.00								
2	0	Overtime	10,540				-		-
1	5,055.00								1,064,74
2	0	Salaries	1,168,790	729,500	729,500	946,725	1,005,422	2	
									1,336,28
			1,457,391	901,500	901,500	1,188,173	1,261,840	8	
		EMPLOYEE: SOCIAL CONTRIBUTIONS					-		-
1	5,105.00								51,98
2	0	Contributions: Medical Aid	99,643	56,000	56,000	46,224	49,090	6	
1	5,115.00								24,02
2	0	Contributions: Pension Fund	201,836	187,000	187,000	21,365	22,690	8	
1	5,120.00								99,04
2	0	Contributions: Provident Fund				88,062	93,522	0	
1	5,130.00								8,76
2	0	UIF	11,929	8,100	8,100	7,797	8,280	9	
									183,82
			313,408	251,100	251,100	163,448	173,582	3	
		GENERAL EXPENSES							
		COUNCILLORS REMUNERATION							
1	5,150.00								662,42
2	0	Remuneration	548,296	562,788	562,788	589,000	625,518	4	
									662,42
			548,296	562,788	562,788	589,000	625,518	4	
		REPAIRS AND MAINTENANCE							
1	5,240.00								4,49
2	0	Office Equipment		14,000	-	4,000	4,248	9	
									4,49
			-	14,000	-	4,000	4,248	9	
		GENERAL EXPENDITURE OTHER							
1	5,500.00								33,36
2	0	Departmental Electricity			-	29,670	31,510	9	
1	5,505.00								
2	0	Fuel	2,286		1,000		-		-
1	5,510.00								16,87
2	0	Insurance	5,914	15,000	14,612	15,000	15,930	0	
1	5,525.00								
2	0	Computer Software	500		-		-		-
1	5,535.00								16,87
2	0	Refreshments	1,889		-	15,000	15,930	0	
1	5,540.00								22,49
2	0	Stationery costs	3,600	7,200	7,200	20,000	21,240	3	
1	5,560.00								
2	0	Cellular Phone Charges		24,648	-		-		-
1	5,570.00								12,41
2	0	Postage		9,011	-	11,040	11,724	6	
1	5,575.00								231,71
2	0	Telephones	466,310	67,500	216,632	206,032	218,806	6	

1	5,580.00							
2	0	Entertainment	19,235		-		-	-
1	5,585.00							32,84
2	0	Seminars/ Training Courses/ Congresses	13,598		58,990	29,200	31,010	0
1	5,590.00							16,87
2	0	Travelling & subsistence	20,664	10,016	137,072	15,000	15,930	0
1	5,595.00							584,82
2	0	Advertisements (Masilonyana News)	61,665	520,000	500,543	520,000	552,240	2
1	5,610.00							337,39
2	0	Branding internal	746,991	100,000	40,000	300,000	318,600	7
1	5,620.00							
2	0	Donations (Bursaries)	177,281		234,785	-	-	-
1	5,640.00							44,98
2	0	Community participation	178,977		16,680	40,000	42,480	6
1	5,750.00							27
2	0	Levy Bargaining council		300	311	243	258	3
1	5,755.00							12,58
2	0	Levy skills development		7,295	-	11,194	11,888	9
1	5,830.00							63,18
2	0	Rent offices equipment	1,396	49,500	100,967	56,180	59,663	3
1	5,855.00							
2	0	Special programmes Disability	5,400	10,000	-	-	-	-
1	5,860.00							
2	0	Special programmes Gender	15,047	10,000	-	-	-	-
1	5,865.00							
2	0	Special programmes HIV/AIDS	19,550	30,000	-	-	-	-
1	5,875.00							
2	0	Special programmes Youth	143,545	10,000	134,412	-	-	-
1	5,885.00							15,02
2	0	Training			-	13,359	14,187	4
1	5,900.00							15,68
2	0	Departmental Water			-	13,950	14,815	9
			1,883,848	870,470	1,463,204	1,295,868	1,376,212	8
		DIRECT OPERATING EXPENDITURE	4,202,943	2,599,858	3,178,592	3,240,489	3,441,399	2
		TOTAL OPERATING EXPENDITURE	4,202,943	2,599,858	3,178,592	3,240,489	3,441,399	2

INCOME FOR THE YEAR ENDING 30 JUNE 2011							
VOTE	DETAILS	ACTUAL 2008/2009	BUDGET 2009/2010	PROJECTED 2009/2010	BUDGET 2010/2011	BUDGET 2011/2012	BUDGET 2012/2013
	TOTAL OPERATING INCOME	-	-	-	-	-	-
	GROSS TOTAL	(4,202,943)	(2,599,858)	(3,178,592)	(3,240,489)	(3,441,399)	2)

OFFICE OF THE SPEAKER

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<i>EXPENDITURE FOR THE YEAR ENDING 30 JUNE 2011</i>		<i>ACTUAL</i> 2008/2009	<i>BUDGET</i> 2009/2010	<i>PROJECTED</i> 2009/2010	<i>BUDGET</i> 2010/2011	<i>BUDGET</i> 2011/2012	<i>BUDGET</i> 2012/2013
<i>VOTE</i>	<i>DETAILS</i>						
	EMPLOYEE: REMUNERATION						
1 5,020.00 4 0	Allowance: Locomotion Fixed	98,599		-	60,000	63,720	9 67,47
1 5,040.00 4 0	Bonusses	41,357	52,500	52,500	63,000	66,906	3 70,85
1 5,050.00 4 0	Overtime	22,829		-		-	-
1 5,055.00 4 0	Salaries	423,106	625,000	625,000	774,070	822,062	4 870,56
		585,891	677,500	677,500	897,070	952,688	1,008,89

							7		
		EMPLOYEE: SOCIAL CONTRIBUTIONS							
1	5,105.00					-	-		
4	0	Contributions: Medical Aid	48,733	53,500	53,500	49,465	52,532	1	55,63
1	5,115.00								49,00
4	0	Contributions: Pension Fund	146,922	118,500	118,500	43,573	46,275	5	111,02
1	5,120.00								7,63
4	0	Contributions: Provident Fund				98,718	104,839	4	
1	5,130.00								7,63
4	0	UIF	5,250	6,000	6,000	6,788	7,209	4	
			200,905	178,000	178,000	198,544	210,854	4	223,29
		GENERAL EXPENSES							
		COUNCILLORS REMUNERATION							
1	5,150.00								511,71
4	0	Remuneration	418,965	450,229	450,229	455,000	483,210	9	511,71
			418,965	450,229	450,229	455,000	483,210	9	511,71
		REPAIRS AND MAINTENANCE							
1	5,240.00								4,49
4	0	Office Equipment	815		-	4,000	4,248	9	4,49
			815	-	-	4,000	4,248	9	4,49
		GENERAL EXPENDITURE OTHER							
1	5,500.00								33,36
4	0	Departmental Electricity			-	29,670	31,510	9	
1	5,505.00								-
4	0	Fuel	14,636		4,050		-		3,37
1	5,510.00								-
4	0	Insurance	1,182	3,000	14,612	3,000	3,186	4	
1	5,535.00								-
4	0	Refreshments			222		-		22,49
1	5,540.00								-
4	0	Stationery costs	54,590	40,000	19,404	20,000	21,240	3	
1	5,545.00								-
4	0	Materials/Consumables	278		677		-		-
1	5,555.00								-
4	0	Uniforms			130		-		-
1	5,560.00								-
4	0	Cellular Phone Charges		24,648	-		-		12,41
1	5,570.00								-
4	0	Postage		9,011	-	11,040	11,724	6	228,89
1	5,575.00								
4	0	Telephones	183,310	60,000	136,632	203,524	216,142	5	
1	5,580.00								-
4	0	Entertainment	21,345		-		-		-
1	5,585.00								32,84
4	0	Seminars/ Training Courses/ Congresses	12,115		60,782	29,200	31,010	0	33,74
1	5,590.00								
4	0	Travelling & subsistence	30,875	60,016	59,659	30,000	31,860	0	

1	5,640.00								
4	0	Community participation funded by MSIG	41,830	150,000	127,595	150,000	159,300	9	168,69
1	5,700.00								
4	0	Furniture & equipment	329	30,000	480		-		-
1	5,750.00								21
4	0	Levy Bargaining council	165	230	230	194	206	8	
1	5,755.00								8,85
4	0	Levy skills development		6,250	-	7,874	8,362	6	
1	5,830.00								61,99
4	0	Rent offices equipment	3,588	49,000	100,967	55,124	58,542	6	
1	5,885.00								12,87
4	0	Training	20,942		-	11,450	12,160	7	
1	5,900.00								15,68
4	0	Departmental Water			-	13,950	14,815	9	
			385,185	432,155	525,440	565,026	600,058	1	635,46
		TRANFERS TO PROVISIONS							
1	6,205.00								
4	0	Accrued leave & Bonusses			34,318		-		-
			-	-	34,318	-	-		-
		DIRECT OPERATING EXPENDITURE	1,591,761	1,737,884	1,865,487	2,119,640	2,251,058	0	2,383,87
			-	-	-	-	-		-
		TOTAL OPERATING EXPENDITURE	1,591,761	1,737,884	1,865,487	2,119,640	2,251,058	0	2,383,87

INCOME FOR THE YEAR ENDING 30 JUNE 2011							
VOTE	DETAILS	ACTUAL 2008/2009	BUDGET 2009/2010	PROJECTED 2009/2010	BUDGET 2010/2011	BUDGET 2011/2012	BUDGET 2012/2013
	TOTAL OPERATING INCOME	-	-	-	-	-	-
	GROSS TOTAL	(1,591,761)	(1,737,884)	(1,865,487)	(2,119,640)	(2,251,058)	(2,383,870)

OFFICE OF THE MUNICIPAL MANAGER

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EXPENDITURE FOR THE YEAR ENDING 30 JUNE 2011							
VOTE	DETAILS	ACTUAL 2008/2009	BUDGET 2009/2010	PROJECTED 2009/2010	BUDGET 2010/2011	BUDGET 2011/2012	BUDGET 2012/2013
	EMPLOYEE: REMUNERATION						
1 5,005.00 6 0	Allowance: Cell phone		13,200	13,200		-	-
1 5,015.00 6 0	Allowance: Housing	23,682	19,000	19,000		-	-
1 5,020.00 6 0	Allowance: Locomotion Fixed	156,076	117,500	117,500	60,000	63,720	9 67,47
1 5,040.00 6 0	Bonusses	24,755	99,800	99,800	110,373	117,216	2 124,13
1 5,055.00 6 0	Salaries	967,286	2,559,000	1,829,000	2,170,817	2,305,408	7 2,441,42
							8 2,633,03
		1,171,799	2,808,500	2,078,500	2,341,190	2,486,344	
	EMPLOYEE: SOCIAL CONTRIBUTIONS						
1 5,105.00 6 0	Contributions: Medical Aid	24,635	83,300	83,300	113,463	120,498	7 127,60

1	5,115.00							65,82	
6	0	Contributions: Pension Fund	57,705	169,800	169,800	58,530	62,159	6	173,99
1	5,120.00								
6	0	Contributions: Provident Fund				154,712	164,304	8	15,44
1	5,130.00								
6	0	UIF	3,469	12,800	12,800	13,729	14,580	0	382,87
			85,809	265,900	265,900	340,434	361,541	2	
		GENERAL EXPENSES							
		REPAIRS AND MAINTENANCE							
1	5,205.00								
6	0	Building	835	12,000	-	-	-	-	
1	5,210.00								
6	0	Computer Equipment	30,335	4,000	34,040	-	-	-	
1	5,240.00								
6	0	Office Equipment	1,098	-	-	4,000	4,248	9	4,49
			32,268	16,000	34,040	4,000	4,248	9	4,49
		GENERAL EXPENDITURE OTHER							
1	5,500.00								33,36
6	0	Departmental Electricity			-	29,670	31,510	9	
1	5,505.00								
6	0	Fuel	1,834		600	-	-	-	
1	5,510.00								6,74
6	0	Insurance	2,365	6,000	14,612	6,000	6,372	8	123,71
1	5,525.00								
6	0	Computer Software		38,000	36,842	110,000	116,820	2	
1	5,535.00								
6	0	Refreshments	913	5,000	2,970	-	-	-	
1	5,540.00								44,98
6	0	Stationery costs	19,690	14,400	14,400	40,000	42,480	6	
1	5,560.00								
6	0	Cellular Phone Charges		24,648	-	-	-	-	
1	5,565.00								512,84
6	0	Internet Services	66,021	144,000	-	456,000	484,272	4	
1	5,570.00								20,69
6	0	Postage	6,957	15,019	-	18,400	19,541	4	
1	5,575.00								546,20
6	0	Telephones	489,663	92,000	136,632	485,659	515,770	0	
1	5,580.00								
6	0	Entertainment	1,097		-	-	-	-	
1	5,585.00								32,84
6	0	Seminars/ Training Courses/ Congresses	38,484		13,952	29,200	31,010	0	
1	5,590.00								16,87
6	0	Travelling & subsistence	93,960	71,000	15,547	15,000	15,930	0	
1	5,595.00								
6	0	Advertisements	518,475		15,990	-	-	-	
1	5,700.00								443,11
6	0	Furniture & equipment	6,037		-	394,000	418,428	5	
1	5,720.00								67,47
6	0	IDP review	115,819	250,000	500,000	60,000	63,720	9	
1	5,750.00	Levy Bargaining council	138	420	114	388	412		43

6	0						6	
1	5,755.00						7	25,23
6	0	Levy skills development	25,590	-	22,440	23,831	7	90,84
1	5,830.00						6	
6	0	Rent offices equipment	46,000	100,966	80,777	85,785	6	
1	5,835.00							
6	0	Rent offices	4,952	54,619		-		-
1	5,885.00							15,02
6	0	Training	3,390	-	13,359	14,187	4	26,14
1	5,900.00							
6	0	Departmental Water		-	23,250	24,692	8	
			1,369,795	732,077	907,244	1,784,143	1	2,006,55
		DIRECT OPERATING EXPENDITURE	2,659,671	3,822,477	3,285,684	4,469,767	9	5,026,95
		TOTAL OPERATING EXPENDITURE	2,659,671	3,822,477	3,285,684	4,469,767	9	5,026,95

INCOME FOR THE YEAR ENDING 30 JUNE 2011							
VOTE	DETAILS	ACTUAL 2008/2009	BUDGET 2009/2010	PROJECTED 2009/2010	BUDGET 2010/2011	BUDGET 2011/2012	BUDGET 2012/2013
	TOTAL OPERATING INCOME	-	-	-	-	-	-
	GROSS TOTAL	(2,659,671)	(3,822,477)	(3,285,684)	(4,469,767)	(4,746,893)	(5,026,959)

CORPORATE SERVICES

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EXPENDITURE FOR THE YEAR ENDING 30 JUNE 2011		ACTUAL	BUDGET	PROJECTED	BUDGET	BUDGET	BUDGET
VOTE	DETAILS	2008/2009	2009/2010	2009/2010	2010/2011	2011/2012	2012/2013
	EMPLOYEE: REMUNERATION						
1 8 1 8 1 8 1 8 1 8 1 8	5,005.00 0 5,015.00 0 5,020.00 0 5,040.00 0 5,050.00 0 5,055.00 0		3,90	3,90	3,60	3,82	4,04
	Allowance: Cell phone		0	0	0	3	9
	Allowance: Housing	20,698	23,50	23,50	21,51	22,84	24,19
	Allowance: Locomotion Fixed	284,666	298,00	298,00	60,00	63,72	67,47
	Bonusses	128,072	146,00	146,00	155,18	164,80	174,52
	Overtime	38,145	5,00	5,00	5,00	5,31	5,62
	Salaries	2,024,088	2,100,00	2,050,00	2,549,82	2,707,91	2,867,68
		2,495,669	2,576,40	2,526,40	2,795,12	2,968,41	3,143,55
	EMPLOYEE: SOCIAL CONTRIBUTIONS						
1 8 1 8 1 8 1 8	5,105.00 0 5,115.00 0 5,120.00 0 5,130.00 0		175,000	175,000	209,16	222,13	235,24
	Contributions: Medical Aid	147,018	324,00	324,00	293,93	312,16	330,57
	Contributions: Pension Fund	290,160	0	0	52,76	56,04	59,34
	Contributions: Provident Fund		19,000	19,000	20,60	21,88	23,17
	UIF	16,651	19,000	19,000	4	1	2
		453,829	518,00	518,00	576,47	612,21	648,33

		GENERAL EXPENSES								
		REPAIRS AND MAINTENANCE								
1	5,205.00									
8	0	Building	4,366	3,000	-			-		-
1	5,210.00									
8	0	Computer Equipment	144	1,000	-			-		-
1	5,230.00									
8	0	Motors & pumps		269	4	22		-		-
1	5,240.00									
8	0	Office Equipment	180	3,000	6	15	5,00	5,31	3	5,62
1	5,285.00									
8	0	Vehicles					10,00	10,62	7	11,24
			4,690	9	7,26	0	38	15,00	0	16,87
		GENERAL EXPENDITURE OTHER								
1	5,500.00							59,34		66,73
8	0	Departmental Electricity						9	63,01	7
1	5,505.00									
8	0	Fuel	9,355		4	1,89				-
1	5,510.00									
8	0	Insurance	4,731	0	2	14,61	12,00	4	12,74	13,49
1	5,525.00									
8	0	Computer Software	41,955				40,00	0	42,48	44,98
1	5,540.00									
8	0	Stationery costs	44,673	0	9	15,87	200,00	0	212,40	224,93
1	5,545.00									
8	0	Materials/Consumables	1,531		2	42				-
1	5,555.00									
8	0	Uniforms	31,647	7	4	232,75				-
1	5,560.00									
8	0	Cellular Phone Charges		8						-
1	5,570.00									
8	0	Postage	999	0	5	55	29,44		31,26	33,11
1	5,575.00									
8	0	Telephones	93,282	0	4	278,94	265,80	5	282,28	298,93
1	5,585.00									
8	0	Seminars/ Training Courses/ Congresses	599	0	2	1,72	7,30	3	7,75	8,21
1	5,590.00									
8	0	Travelling & subsistence	38,013	0	4	42,18	15,00	0	15,93	16,87
1	5,595.00									
8	0	Advertisements	328,873	0	4	670,13	352,00	0	373,82	395,88
1	5,615.00									
8	0	Books & publications					9,50	4	10,08	10,68
1	5,650.00									
8	0	Consultant fees	254,232							-
1	5,655.00									
8	0	Policy review					30,00	0	31,86	33,74
1	5,700.00									
8	0	Furniture & equipment 5 Shreddars & Cabinets, chairs, desk			9	29	47,15	3	50,07	53,02
1	5,740.00									
8	0	Legal Services (Ass Man not appointed)	353,199	0	2	434,43	480,00	0	509,76	539,83
1	5,750.00									
8	0	Levy Bargaining council	921			1,00	87	0	92	98

8	0			0		2		6		1			
1	5,755.00			21,00		22,06		23,43		24,81			
8	0	Levy skills development		0	-	2		0		2			
1	5,765.00			92,00		43,16		45,84		48,54			
8	0	Lisence fees- financial system(VIP)		0	-	4		0		5			
1	5,830.00			350,00	100,96	342,38		363,61		385,06			
8	0	Rent offices equipment	8,084	0	6	7		5		8			
1	5,835.00			75,10	70,74	86,27		91,62		97,02			
8	0	Rent offices	19,341	0	0	4		3		9			
1	5,885.00					41,98		44,58		47,21			
8	0	Training				5		8		9			
1	5,900.00					37,20		39,50		41,83			
8	0	Departmental Water				0		6		7			
			1,231,435	5	2,081,08	3	1,866,53	4	2,121,47	5	2,253,00	3	2,385,93
		CONTRIBUTIONS TO CAPITAL OUTLAY											
1	6,115.00								106,20		112,46		
8	0	Vehicles (Bakkie or sedan)					-	100,000	0	6			
								100,00		106,20	6	112,46	
			-		-		-	0		0	6		
		TRANFERS TO PROVISIONS											
1	6,205.00						33,37						
8	0	Accrued leave & Bonusses				3							
							33,37						
			-		-	3			-		-		-
		DIRECT OPERATING EXPENDITURE	4,185,623	4	5,182,75	6	4,944,68	1	5,608,07	1	5,955,77	2	6,307,16
			-		-		-		-		-		-
		TOTAL OPERATING EXPENDITURE	4,185,623	4	5,182,75	6	4,944,68	1	5,608,07	1	5,955,77	2	6,307,16

INCOME FOR THE YEAR ENDING 30 JUNE 2011							
VOTE	DETAILS	ACTUAL 2008/2009	BUDGET 2009/2010	PROJECTED 2009/2010	BUDGET 2010/2011	BUDGET 2011/2012	BUDGET 2012/2013
	TOTAL OPERATING INCOME	-	-	-	-	-	-
	GROSS TOTAL	(4,185,623	(5,182,75	(4,944,68	(5,608,07	(5,955,77	(6,307,16

PROPERTIES (SOCIAL AND COMMUNITY SERVICES)

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EXPENDITURE FOR THE YEAR ENDING 30 JUNE 2011							
VOTE	DETAILS	ACTUAL 2008/2009	BUDGET 2009/2010	PROJECTED 2009/2010	BUDGET 2010/2011	BUDGET 2011/2012	BUDGET 2012/2013
EMPLOYEE: REMUNERATION							
2 5,040.00 0 0	Bonusses		27,500	27,500		-	-
2 5,055.00 0 0	Salaries		327,000	327,000		-	-
		-	354,500	354,500	-	-	-
EMPLOYEE: SOCIAL CONTRIBUTIONS							
2 5,105.00 0 0	Contributions: Medical Aid		5,500	5,500		-	-
2 5,115.00 0 0	Contributions: Pension Fund		60,500	60,500		-	-
2 5,130.00 0 0	UIF		3,500	3,500		-	-
		-	69,500	69,500	-	-	-
GENERAL EXPENSES							
REPAIRS AND MAINTENANCE							
2 5,250.00 0 0	Plant & equipment	8,935		323		-	-
		8,935	-	323	-	-	-
EXTERNAL INTEREST							
2 5,405.00 0 0	External borrowings		81,500	-	50,308	53,427	9 56,57
		-	81,500	-	50,308	53,427	9 56,57
GENERAL EXPENDITURE OTHER							
2 5,525.00 0 0	Computer Software			-	3,000	3,186	4 3,37

2	5,545.00							
0	0	Materials/Consumables		5,000	-		-	-
2	5,700.00							280,04
0	0	Furniture & equipment	27,483	55,000	-	249,000	264,438	0
2	5,750.00							
0	0	Levy Bargaining council		250	-		-	-
2	5,755.00							
0	0	Levy skills development		3,270	-		-	-
			27,483	63,520	-	252,000	267,624	4
		CONTRIBUTIONS TO CAPITAL OUTLAY						
2	6,110.00							
0	0	Capital programmes		300,000	300,000		-	-
			-	300,000	300,000	-	-	-
		DIRECT OPERATING EXPENDITURE	36,418	869,020	724,323	302,308	321,051	3
		TOTAL OPERATING EXPENDITURE	36,418	869,020	724,323	302,308	321,051	3

INCOME FOR THE YEAR ENDING 30 JUNE 2011							
VOTE	DETAILS	ACTUAL 2008/2009	BUDGET 2009/2010	PROJECTED 2009/2010	BUDGET 2010/2011	BUDGET 2011/2012	BUDGET 2012/2013
	PROPERTY RATES						
	USER CHARGES						
2	1,147.00						33,74
0	0	Building plans	3,042	27,000	30,000	31,860	0
2	1,153.00						
0	0	Commonage		3,000	1,500	-	-
2	1,225.00						168,69
0	0	Selling of sites	101,317	-	150,000	159,300	9
			104,359	3,000	180,000	191,160	202,43
				28,500			8
	RENT OF FACILITIES & EQUIPMENT						
2	1,315.00						
0	0	Office rent		12,000	4,704	-	-
			-	12,000	4,704	-	-
	OPERATING INCOME GENERATED	104,359	15,000	33,204	180,000	191,160	8
	DIRECT OPERATING EXPENDITURE	104,359	15,000	33,204	180,000	191,160	8
	TOTAL OPERATING INCOME	104,359	15,000	33,204	180,000	191,160	8
	GROSS TOTAL	67,941	(854,020)	(691,119)	(122,308)	(129,891)	5)

ASSESMENT RATES							13	
EXPENDITURE FOR THE YEAR ENDING 30 JUNE 2011								
VOTE		DETAILS	ACTUAL 2008/2009	BUDGET 2009/2010	PROJECTED 2009/2010	BUDGET 2010/2011	BUDGET 2011/2012	BUDGET 2012/2013
2	5,170.00	WORKING CAPITAL RESERVE						5,071,78
2	0	Working capital (Provision Bad Debts)		6,150,291	6,150,291	4,509,620	4,789,216	0
			-	6,150,291	6,150,291	4,509,620	4,789,216	0
2	5,895.00	GENERAL EXPENDITURE OTHER						1,124,65
2	0	Valuation costs (R 510 000 funded by MSIG)	2,400,000	850,000	1,263,158	1,000,000	1,062,000	8
			2,400,000	850,000	1,263,158	1,000,000	1,062,000	8
		DIRECT OPERATING EXPENDITURE	2,400,000	7,000,291	7,413,449	5,509,620	5,851,216	8
		TOTAL OPERATING EXPENDITURE	2,400,000	7,000,291	7,413,449	5,509,620	5,851,216	8

INCOME FOR THE YEAR ENDING 30 JUNE 2011								
VOTE		DETAILS	ACTUAL 2008/2009	BUDGET 2009/2010	PROJECTED 2009/2010	BUDGET 2010/2011	BUDGET 2011/2012	BUDGET 2012/2013
2	1,237.00	PROPERTY RATES						16,370,83
2	0	Property rates	8,219,603	13,604,432	10,492,638	14,556,280	15,458,769	7
			8,219,603	13,604,432	10,492,638	14,556,280	15,458,769	16,370,83 7
2	1,235.00	USER CHARGES						
2	0	Site rent	1,609,867		1,520,038		-	-
			1,609,867	-	1,520,038	-	-	-
		OPERATING INCOME GENERATED	9,829,470	13,604,432	12,012,676	14,556,280	15,458,769	16,370,83 7

	DIRECT OPERATING EXPENDITURE	9,829,470	13,604,432	12,012,676	14,556,280	15,458,769	7	16,370,83
	TOTAL OPERATING INCOME	9,829,470	13,604,432	12,012,676	14,556,280	15,458,769	7	16,370,83
	GROSS TOTAL	7,429,470	6,604,141	4,599,227	9,046,660	9,607,553	9	10,174,39

TOWN HALL & OFFICES (SOCIAL AND COMMUNITY SERVICES)								14
EXPENDITURE FOR THE YEAR ENDING 30 JUNE 2011								
VOTE	DETAILS	ACTUAL 2008/2009	BUDGET 2009/2010	PROJECTED 2009/2010	BUDGET 2010/2011	BUDGET 2011/2012	BUDGET 2012/2013	
	EMPLOYEE: REMUNERATION							
2 5,040.00							98,68	
4 0	Bonusses		72,800	72,800	87,747	93,187	5	
2 5,055.00							1,235,20	
4 0	Salaries		864,000	864,000	1,098,296	1,166,390	7	
							1,333,89	
		-	936,800	936,800	1,186,043	1,259,578	3	
	EMPLOYEE: SOCIAL CONTRIBUTIONS					-	-	
2 5,105.00							73,37	
4 0	Contributions: Medical Aid		63,500	63,500	65,246	69,291	9	
2 5,115.00							104,51	
4 0	Contributions: Pension Fund		157,500	157,500	92,933	98,695	8	
2 5,120.00							79,10	
4 0	Contributions: Provident Fund				70,340	74,701	8	
2 5,130.00							12,93	
4 0	UIF		8,000	8,000	11,497	12,210	0	
							269,93	
		-	229,000	229,000	240,016	254,897	6	
	GENERAL EXPENSES							
	REPAIRS AND MAINTENANCE							
2 5,205.00							152,95	
4 0	Building	9,450	130,000	13,963	136,000	144,432	3	
2 5,250.00							8,99	
4 0	Plant & equipment		2,000	-	8,000	8,496	7	
							161,95	
		9,450	132,000	13,963	144,000	152,928	1	
	GENERAL EXPENDITURE OTHER							
2 5,500.00							-	
4 0	Departmental Electricity	196,867		90,585		-	-	
2 5,540.00							44,98	
4 0	Stationery costs	3,000		-	40,000	42,480	6	
2 5,545.00							44,98	
4 0	Materials/Consumables	14,428		96,935	40,000	42,480	6	

FINANCIAL SERVICES

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EXPENDITURE FOR THE YEAR ENDING 30 JUNE 2011							
VOTE	DETAILS	ACTUAL 2008/2009	BUDGET 2009/2010	PROJECTED 2009/2010	BUDGET 2010/2011	BUDGET 2011/2012	BUDGET 2012/2013
EMPLOYEE: REMUNERATION							
2 5,005.00						7,64	8,09
6 0	Allowance: Cell phone		24,900	24,900	7,200	6	8
2 5,015.00						9,62	10,18
6 0	Allowance: Housing	21,152	24,900	24,900	9,060	2	9
2 5,020.00						127,44	134,95
6 0	Allowance: Locomotion Fixed	252,000	339,000	339,000	120,000	0	9
2 5,040.00						311,17	329,52
6 0	Bonusses	181,294	288,000	288,000	293,004	0	9
2 5,050.00						37,17	39,36
6 0	Overtime	130,206	35,000	35,000	35,000	0	3
2 5,055.00						4,543,59	4,811,66
6 0	Salaries	3,537,401	4,650,000	3,850,000	4,278,334	1	3
		4,122,053	5,361,800	4,561,800	4,742,598	9	5,333,80
							1
EMPLOYEE: SOCIAL CONTRIBUTIONS							
2 5,105.00						-	-
6 0	Contributions: Medical Aid	187,230	272,000	272,000	195,589	6	1
2 5,115.00						325,24	344,43
6 0	Contributions: Pension Fund	430,156	539,000	539,000	306,256	4	3
2 5,120.00						182,08	192,82
6 0	Contributions: Provident Fund				171,454	4	7
2 5,130.00						38,63	40,91
6 0	UIF	29,617	35,400	35,400	36,380	6	5
		647,003	846,400	846,400	709,679	9	798,14
							6
GENERAL EXPENSES							
WORKING CAPITAL RESERVE							
2 5,170.00							
6 0	Working capital (Provision Bad Debts)	13,988,230		-		-	-
		13,988,230	-	-	-	-	-
REPAIRS AND MAINTENANCE							
2 5,210.00						8,49	8,99
6 0	Computer Equipment	1,242	12,000	702	8,000	6	7
2 5,240.00						5,31	5,62
6 0	Office Equipment			-	5,000	0	3
2 5,285.00						10,62	11,24
6 0	Vehicles			-	10,000	0	7
		1,242	12,000	702	23,000		25,86

2	5,755.00						37,36	39,57	
6	0	Levy skills development		46,500	19,250	35,185	6	428,58	453,86
2	5,765.00		65,137	108,000	242,560	403,560	1	89,15	94,40
6	0	Lisence fees- financial system					0	101,69	107,69
2	5,830.00		8,013	40,000	50,483	83,945	7	77,01	81,55
6	0	Rent offices equipment					6	39,50	41,83
2	5,835.00		46,043	200,000	16,182	95,760	0	1,062,00	1,124,65
6	0	Rent offices					0	7,541,70	7,986,66
2	5,885.00		16,818		1,642	72,519	4	13,781,24	14,594,33
6	0	Training					4	13,781,24	14,594,33
2	5,900.00				-	37,200	4	13,781,24	14,594,33
6	0	Departmental Water					4	13,781,24	14,594,33
2	5,910.00			2,000,000	520,706	1,000,000	4	13,781,24	14,594,33
6	0	Creditors Arrears					4	13,781,24	14,594,33
			4,062,621	8,851,807	4,529,765	7,101,412	0	7,541,70	7,986,66
		DIRECT OPERATING EXPENDITURE	22,821,149	15,072,007	10,328,044	12,976,689	4	13,781,24	14,594,33
		TOTAL OPERATING EXPENDITURE	22,821,149	15,072,007	10,328,044	12,976,689	4	13,781,24	14,594,33

VOTE		DETAILS	ACTUAL 2008/2009	BUDGET 2009/2010	PROJECTED 2009/2010	BUDGET 2010/2011	BUDGET 2011/2012	BUDGET 2012/2013	
INCOME FOR THE YEAR ENDING 30 JUNE 2011									
USER CHARGES									
2	1,207.00						12,74	13,49	
6	0	Clearance certificates	27,057	16,000	10,169	12,000	4	6	7,87
2	1,205.00		7,692	4,200	6,000	7,000	4	3	7,87
6	0	Valuation certificates							
			34,749	20,200	16,169	19,000	8	9	21,36
INTEREST EARNED									
2	1,400.00						13,27	14,05	
6	0	Bank account	46,139	11,000	-	12,500	5	8	8,99
2	1,405.00			7,000	67	8,000	6	7	8,99
6	0	External investments							
			46,139	18,000	67	20,500	1	5	23,05
INTEREST EARNED- outstanding debtors									
2	1,500.00						3,183,73	3,371,57	
6	0	Debtors	3,509,647	2,394,459	2,801,742	2,997,864	2	2	3,371,57
			3,509,647	2,394,459	2,801,742	2,997,864	2	2	3,371,57
OPERATING GRANTS & SUBSIDIES									
2	1,630.00						1,250,00	1,250,00	
6	0	Financial management grant	1,250,000	2,750,000	2,750,000	3,000,000	0	0	800,00
2							790,00		
6		MSIG	735,000	735,000	735,000	750,000	0	0	

			1,985,000	3,485,000	3,485,000	3,750,000	2,040,000	2,050,000
							0	0
		OTHER INCOME						
2	1,705.00						207,09	219,30
6	0	Commission	36,057	191,000	46,236	195,000	0	8
2	1,710.00						27,61	29,24
6	0	Dividends		20,700	10,350	26,000	2	1
2	1,715.00						3,18	3,37
6	0	Photocopies , fax & telephone	3,129	1,980	2,552	3,000	6	4
2	1,720.00							
6	0	Redundant material	13,640		-			-
2	1,725.00						1,59	1,68
6	0	Surplus cash	5,166	200	1,418	1,500	3	7
2	1,730.00						5,31	5,62
6	0	Sundry (Reminder Fees)		150,000		5,000	0	3
			57,992	363,880	60,556	230,500	244,79	259,23
							1	4
		OPERATING INCOME GENERATED	5,633,527	6,281,539	6,363,534	7,017,864	5,510,47	5,725,22
							2	9
		DIRECT OPERATING EXPENDITURE	5,633,527	6,281,539	6,363,534	7,017,864	5,510,47	5,725,22
							2	9
		TOTAL OPERATING INCOME	5,633,527	6,281,539	6,363,534	7,017,864	5,510,47	5,725,22
							2	9
		GROSS TOTAL	(17,187,622	(8,790,46	(3,964,51	(5,958,82	(8,270,77	(8,869,10
)	8)	0)	5)	2)	8)

SOCIAL & COMMUNITY SERVICES

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**EXPENDITURE FOR THE YEAR ENDING 30 JUNE
2011**

VOTE	DETAILS	ACTUAL 2008/2009	BUDGET 2009/2010	PROJECTED 2009/2010	BUDGET 2010/2011	BUDGET 2011/2012	BUDGET 2012/2013
	EMPLOYEE: REMUNERATION						
2 5,005.00 8 0	Allowance: Cell phone		8,000	8,000	3,600	3,823	9 4,04
2 5,015.00 8 0	Allowance: Housing		23,000	23,000	9,060	9,622	9 10,18
2 5,020.00 8 0	Allowance: Locomotion Fixed	90,000	163,000	163,000	120,000	127,440	9 134,95
2 5,040.00 8 0	Bonusses	32,944	42,000	42,000	54,989	58,398	4 61,84
2 5,050.00 8 0	Overtime	12,599	2,000	2,000	2,000	2,124	9 2,24
2 5,055.00 8 0	Salaries	912,750	908,000	908,000	1,231,788	1,308,159	0 1,385,34
		1,048,293	1,146,000	1,146,000	1,421,437	1,509,566	0 1,598,63
	EMPLOYEE: SOCIAL CONTRIBUTIONS					-	-
2 5,105.00 8 0	Contributions: Medical Aid	81,703	36,000	36,000	55,646	59,096	3 62,58
2 5,115.00 8 0	Contributions: Pension Fund	78,866	103,000	103,000	133,388	141,658	6 150,01
2 5,130.00 8 0	UIF	6,612	6,000	6,000	5,930	6,298	9 6,66
		167,181	145,000	145,000	194,964	207,052	8 219,26
	GENERAL EXPENSES						
	REPAIRS AND MAINTENANCE						
2 5,205.00 8 0	Building	46,111		4,698		-	-
2 5,210.00 8 0	Computer Equipment			1,199		-	-
2 5,250.00 8 0	Plant & equipment	5,826	2,000	-	-	-	-
2 5,285.00 8 0	Vehicles	7,393		3,872		-	-
		59,330	2,000	9,769	-	-	-
	GENERAL EXPENDITURE OTHER						
2 5,500.00 8 0	Departmental Electricity			-	79,120	84,025	3 88,98
2 5,505.00 8 0	Fuel	57,057		3,472		-	-
2 5,510.00 8 0	Insurance	11,828	10,000	14,612	30,000	31,860	0 33,74
2 5,540.00 8 0	Stationery costs	9,795	14,400	36,605	16,000	16,992	5 17,99
2 5,545.00 8 0	Materials/Consumables	2,700	112,000	401	40,000	42,480	6 44,98
2 5,560.00 8 0	Cellular Phone Charges		24,648	-	-	-	-

2	5,570.00							16,55
8	0	Postage	10	12,015	244	14,720	15,633	5
2	5,575.00							361,65
8	0	Telephones	290,709	74,000	311,319	321,571	341,508	7
2	5,585.00							8,21
8	0	Seminars/ Training Courses/ Congresses	57,550	20,000	2,390	7,300	7,753	0
2	5,590.00							87,72
8	0	Travelling & subsistence		121,000	151,335	78,000	82,836	3
2	5,650.00							67,47
8	0	Consultant fees	420	60,000	30,000	60,000	63,720	9
2	5,700.00							44,98
8	0	Furniture & equipment		40,000	316	40,000	42,480	6
2	5,750.00							21
8	0	Levy Bargaining council	403	220	295	194	206	8
2	5,755.00							10,65
8	0	Levy skills development		9,080	-	9,476	10,064	7
2	5,770.00							-
8	0	Lisence and Registration Fees			116		-	-
2	5,830.00							88,47
8	0	Rent offices equipment	11,461	45,000	100,967	78,665	83,542	1
2	5,835.00							-
8	0	Rent offices	14,702	100,000	57,154		-	-
2	5,885.00							21,46
8	0	Training			-	19,084	20,267	3
2	5,900.00							52,29
8	0	Departmental Water	387		161	46,500	49,383	7
			457,022	642,363	709,387	840,630	892,749	1
		TRANFERS TO PROVISIONS						
2	6,205.00							
8	0	Accrued leave & Bonusses			52,845		-	-
			-	-	52,845	-	-	-
		DIRECT OPERATING EXPENDITURE	1,731,826	1,935,363	2,063,001	2,457,031	2,609,367	0
		TOTAL OPERATING EXPENDITURE	1,731,826	1,935,363	2,063,001	2,457,031	2,609,367	0

INCOME FOR THE YEAR ENDING 30 JUNE 2011							
VOTE	DETAILS	ACTUAL 2008/2009	BUDGET 2009/2010	PROJECTED 2009/2010	BUDGET 2010/2011	BUDGET 2011/2012	BUDGET 2012/2013
	USER CHARGES						
2	1,147.00						
8	0		30,000	1,848		-	-
2	1,150.00						
8	0		90,000	90,000		-	-
2	1,225.00						
8	0		2,500	2,500		-	-
2	1,230.00						
8	0			106,418		-	-

			-	122,500	200,766	-	-	-
		RENT OF FACILITIES & EQUIPMENT						
2	1,305.00							
8	0	Communal hall rent			200		-	-
			-	-	200	-	-	-
		OPERATING INCOME GENERATED	-	122,500	200,966	-	-	-
		DIRECT OPERATING EXPENDITURE	-	122,500	200,966	-	-	-
		TOTAL OPERATING INCOME	-	122,500	200,966	-	-	-
		GROSS TOTAL	(1,731,826)	(1,812,863)	(1,862,035)	(2,457,031)	(2,609,367)	(2,763,320)

CEMETARIES (SOCIAL AND COMMUNITY SERVICES)							17
EXPENDITURE FOR THE YEAR ENDING 30 JUNE 2011							
VOTE	DETAILS	ACTUAL 2008/2009	BUDGET 2009/2010	PROJECTED 2009/2010	BUDGET 2010/2011	BUDGET 2011/2012	BUDGET 2012/2013
	EMPLOYEE: REMUNERATION						
3	5,040.00						31,38
0	0						4
3	5,050.00	8,293	25,400	25,400	27,905	29,635	10,12
0	0	420	9,000	9,000	9,000	9,558	2
	Bonusses						
	Overtime						

3	6,110.00	Capital programmes		860,000		1,000,000	1,062,000	8	1,124,65
0	0								
3	6,115.00	Vehicles			-	650,000	690,300	8	731,02
0	0								
			-	860,000	-	1,650,000	1,752,300	6	1,855,68
		DIRECT OPERATING EXPENDITURE	186,942	1,451,446	546,412	2,346,743	2,492,241	3	2,639,28
		TOTAL OPERATING EXPENDITURE	186,942	1,451,446	546,412	2,346,743	2,492,241	3	2,639,28

INCOME FOR THE YEAR ENDING 30 JUNE 2011							
VOTE	DETAILS	ACTUAL 2008/2009	BUDGET 2009/2010	PROJECTED 2009/2010	BUDGET 2010/2011	BUDGET 2011/2012	BUDGET 2012/2013
3	1,202.00						178,92
0	0						0
	USER CHARGES						
	Grave Fees	137,479	122,791	151,513	159,089	168,952	178,92
		137,479	122,791	151,513	159,089	168,952	0
	OPERATING INCOME GENERATED	137,479	122,791	151,513	159,089	168,952	0
	DIRECT OPERATING EXPENDITURE	137,479	122,791	151,513	159,089	168,952	0
	TOTAL OPERATING INCOME	137,479	122,791	151,513	159,089	168,952	0
	GROSS TOTAL	(49,463)	(1,328,655)	(394,899)	(2,187,654)	(2,323,289)	3
							(2,460,36)

HOUSING (SOCIAL AND COMMUNITY SERVICES)							19
EXPENDITURE FOR THE YEAR ENDING 30 JUNE 2011							
VOTE	DETAILS	ACTUAL 2008/2009	BUDGET 2009/2010	PROJECTED 2009/2010	BUDGET 2010/2011	BUDGET 2011/2012	BUDGET 2012/2013
3	5,040.00						47,58
4	0						4
3	5,050.00	43,988	25,500	25,500	42,310	44,933	1,12
4	0						5
3	5,055.00	11,589	1,000	1,000	1,000	1,062	641,82
4	0						2
	EMPLOYEE: REMUNERATION	624,577	304,000	304,000	570,682	606,064	

			680,154	330,500	330,500	613,992	652,060	1	690,53
		EMPLOYEE: SOCIAL CONTRIBUTIONS					-		-
3	5,105.00								67,89
4	0	Contributions: Medical Aid	77,999	54,000	54,000	60,369	64,112	4	89,96
3	5,115.00								
4	0	Contributions: Pension Fund	100,671	61,000	61,000	79,989	84,948	0	22,60
3	5,120.00								
4	0	Contributions: Provident Fund				20,098	21,344	3	7,71
3	5,130.00								
4	0	UIF	4,908	3,100	3,100	6,862	7,287	7	188,17
			183,578	118,100	118,100	167,318	177,692	6	
		GENERAL EXPENSES							
		REPAIRS AND MAINTENANCE							
3	5,205.00								22,49
4	0	Building	1,299		5,831	20,000	21,240	3	
3	5,250.00								
4	0	Plant & equipment		10,000	-		-		-
			1,299	10,000	5,831	20,000	21,240	3	22,49
		GENERAL EXPENDITURE OTHER							
3	5,500.00								33,36
4	0	Departmental Electricity	225		-	29,670	31,510	9	
3	5,505.00								
4	0	Fuel			1,160		-		-
3	5,540.00								
4	0	Stationery costs		2,400	1,200	-	-		-
3	5,545.00								
4	0	Materials/Consumables			2,001	-	-		-
3	5,570.00								4,13
4	0	Postage		3,004	-	3,680	3,908	9	
3	5,575.00								
4	0	Telephones		60,000	50,611	-	-		-
3	5,700.00								20,24
4	0	Furniture & equipment			-	18,000	19,116	4	
3	5,750.00								38
4	0	Levy Bargaining council	207	200	200	340	361	2	
3	5,755.00								8,17
4	0	Levy skills development		3,040	-	7,272	7,723	9	
3	5,885.00								8,58
4	0	Training			-	7,634	8,107	6	
3	5,900.00								15,68
4	0	Departmental Water			-	13,950	14,815	9	
			432	68,644	55,172	80,546	85,540	7	90,58
		DIRECT OPERATING EXPENDITURE	865,463	527,244	509,603	881,856	936,531	6	991,78
		TOTAL OPERATING EXPENDITURE	865,463	527,244	509,603	881,856	936,531	6	991,78

INCOME FOR THE YEAR ENDING 30 JUNE 2011							
VOTE	DETAILS	ACTUAL 2008/2009	BUDGET 2009/2010	PROJECTED 2009/2010	BUDGET 2010/2011	BUDGET 2011/2012	BUDGET 2012/2013
	RENT OF FACILITIES & EQUIPMENT						106,84
3 1,310.00 4 0	House rent		50,000	86,875	95,000	100,890	3 106,84
		-	50,000	86,875	95,000	100,890	3 106,84
	OPERATING INCOME GENERATED	-	50,000	86,875	95,000	100,890	3 106,84
	DIRECT OPERATING EXPENDITURE	-	50,000	86,875	95,000	100,890	3 106,84
	TOTAL OPERATING INCOME	-	50,000	86,875	95,000	100,890	3 106,84
	GROSS TOTAL	(865,463)	(477,244)	(422,728)	(786,856)	(835,641)	4) (884,94)

TRAFFIC (SOCIAL AND COMMUNITY SERVICES)							20
EXPENDITURE FOR THE YEAR ENDING 30 JUNE 2011							
VOTE	DETAILS	ACTUAL 2008/2009	BUDGET 2009/2010	PROJECTED 2009/2010	BUDGET 2010/2011	BUDGET 2011/2012	BUDGET 2012/2013
	EMPLOYEE: REMUNERATION						2,69
3 5,005.00 8 0	Allowance: Cell phone			-	2,400	2,549	9 2,69
3 5,015.00 8 0	Allowance: Housing	15,440	17,300	17,300	15,848	16,831	4 17,82
3 5,030.00 8 0	Allowance: Standby	34,773				-	-
3 5,040.00 8 0	Bonusses	19,528	18,000	18,000	22,946	24,369	6 25,80
3 5,050.00 8 0	Overtime	31,950	16,000	16,000	16,000	16,992	5 17,99
3 5,055.00	Salaries	259,645	213,000	213,000	319,507	339,316	359,33

8	0						6	
			361,336	264,300	264,300	376,701	400,056	0 423,66
		EMPLOYEE: SOCIAL CONTRIBUTIONS						
3	5,105.00							- 57,35
8	0	Contributions: Medical Aid	48,213	46,500	46,500	50,993	54,155	0
3	5,115.00							56,18
8	0	Contributions: Pension Fund	43,742	39,000	39,000	49,956	53,053	3
3	5,130.00							3,62
8	0	UIF	2,505	2,400	2,400	3,226	3,426	8
								117,16
			94,460	87,900	87,900	104,175	110,634	1
		REPAIRS AND MAINTENANCE						
3	5,250.00							3,37
8	0	Plant & equipment		1,000	-	3,000	3,186	4
3	5,260.00							168,69
8	0	Road signs & paint	53,491	60,000	15,000	150,000	159,300	9
3	5,270.00							-
8	0	Speed control equipment	1,922	10,000	4,128	-	-	-
3	5,285.00							13,49
8	0	Vehicles	15,755		-	12,000	12,744	6
								185,56
			71,168	71,000	19,128	165,000	175,230	9
		GENERAL EXPENDITURE OTHER						
3	5,505.00							-
8	0	Fuel	39,821		-		-	-
3	5,540.00							4,49
8	0	Stationery costs		2,400	-	4,000	4,248	9
3	5,555.00							7,87
8	0	Uniforms			-	7,000	7,434	3
3	5,590.00							-
8	0	Travelling & subsistence		10,000	-		-	-
3	5,750.00							10
8	0	Levy Bargaining council	124	100	100	97	103	9
3	5,755.00							4,38
8	0	Levy skills development		2,130	1,065	3,902	4,144	8
3	5,770.00							89,97
8	0	Lisence and Registration Fees	37,581	65,000	69,883	80,000	84,960	3
								106,84
			77,526	79,630	71,048	94,999	100,889	1
		DIRECT OPERATING EXPENDITURE						833,23
			604,490	502,830	442,376	740,875	786,809	1
		TOTAL OPERATING EXPENDITURE						833,23
			604,490	502,830	442,376	740,875	786,809	1

INCOME FOR THE YEAR ENDING 30 JUNE 2011							
VOTE	DETAILS	ACTUAL 2008/2009	BUDGET 2009/2010	PROJECTED 2009/2010	BUDGET 2010/2011	BUDGET 2011/2012	BUDGET 2012/2013

3	1,555.00	FINES						
8	0	Traffic fines	67,300	65,000	64,240	100,000	106,200	6 112,46
			67,300	65,000	64,240	100,000	106,200	6 112,46
		OPERATING INCOME GENERATED	67,300	65,000	64,240	100,000	106,200	6 112,46
		DIRECT OPERATING EXPENDITURE	67,300	65,000	64,240	100,000	106,200	6 112,46
		TOTAL OPERATING INCOME	67,300	65,000	64,240	100,000	106,200	6 112,46
		GROSS TOTAL	(537,190)	(437,830)	(378,136)	(640,875)	(680,609)	5) (720,76

PARKS & RECREATION (SOCIAL AND COMMUNITY SERVICES)							21
EXPENDITURE FOR THE YEAR ENDING 30 JUNE 2011							
VOTE	DETAILS	ACTUAL 2008/2009	BUDGET 2009/2010	PROJECTED 2009/2010	BUDGET 2010/2011	BUDGET 2011/2012	BUDGET 2012/2013
	EMPLOYEE: REMUNERATION						
4	5,005.00						1,62
0	0			-	1,440	1,529	0
4	5,030.00						7,80
0	0			-	6,938	7,368	3
4	5,040.00						156,89
0	0	26,942	162,000	162,000	139,507	148,156	8
4	5,050.00						39,36
0	0	66,436	35,000	35,000	35,000	37,170	3
4	5,055.00						1,965,58
0	0	325,771	1,937,000	1,937,000	1,747,717	1,856,075	4
		419,149	2,134,000	2,134,000	1,930,602	2,050,299	7 2,171,26

		EMPLOYEE: SOCIAL CONTRIBUTIONS					-	-
4	5,105.00							75,49
0	0	Contributions: Medical Aid	22,748	84,500	84,500	67,126	71,288	4
4	5,115.00							141,81
0	0	Contributions: Pension Fund	61,770	353,900	353,900	126,093	133,911	2
4	5,120.00							160,74
0	0	Contributions: Provident Fund				142,925	151,786	2
4	5,130.00							19,34
0	0	UIF	3,210	19,500	19,500	17,202	18,269	6
			87,728	457,900	457,900	353,346	375,253	3
		GENERAL EXPENSES						
		REPAIRS AND MAINTENANCE						
4	5,205.00							16,87
0	0	Building		15,000	7,500	15,000	15,930	0
4	5,220.00							11,24
0	0	Grounds/ gardens	48,195		-	10,000	10,620	7
4	5,250.00							29,24
0	0	Plant & equipment	23,576	146,000	5,320	26,000	27,612	1
			71,771	161,000	12,820	51,000	54,162	8
		EXTERNAL INTEREST						
4	5,405.00							22,63
0	0	External borrowings			-	20,123	21,371	1
								22,63
			-	-	-	20,123	21,371	1
		GENERAL EXPENDITURE OTHER						
4	5,500.00							111,22
0	0	Departmental Electricity			-	98,900	105,032	9
4	5,505.00							-
0	0	Fuel	49,325		-		-	-
4	5,520.00							46,11
0	0	Chemicals			-	41,000	43,542	1
4	5,545.00							23,61
0	0	Materials/Consumables		41,000	3,216	21,000	22,302	8
4	5,555.00							74,15
0	0	Uniforms			-	65,934	70,022	3
4	5,570.00							4,13
0	0	Postage		3,004	1,502	3,680	3,908	9
4	5,575.00							-
0	0	Telephones		60,000	49,000	-	-	-
4	5,700.00							94,47
0	0	Furniture & equipment			105,981	84,000	89,208	1
4	5,750.00							1,36
0	0	Levy Bargaining council	289	1,750	-	1,212	1,287	3
4	5,755.00							18,52
0	0	Levy skills development		19,370	-	16,470	17,491	3
4	5,900.00							78,44
0	0	Departmental Water			-	69,750	74,075	5
			49,614	125,124	159,699	401,946	426,867	2

	DIRECT OPERATING EXPENDITURE	628,262	2,878,024	2,764,419	2,757,017	2,927,952	1	3,100,70
	TOTAL OPERATING EXPENDITURE	628,262	2,878,024	2,764,419	2,757,017	2,927,952	1	3,100,70

INCOME FOR THE YEAR ENDING 30 JUNE 2011							
VOTE	DETAILS	ACTUAL 2008/2009	BUDGET 2009/2010	PROJECTED 2009/2010	BUDGET 2010/2011	BUDGET 2011/2012	BUDGET 2012/2013
	TOTAL OPERATING INCOME	-	-	-	-	-	-
	GROSS TOTAL	(628,262)	(2,878,024)	(2,764,419)	(2,757,017)	(2,927,952)	(3,100,70 1)

REFUSE SERVICES (SOCIAL AND COMMUNITY SERVICES)							22
EXPENDITURE FOR THE YEAR ENDING 30 JUNE 2011							
VOTE	DETAILS	ACTUAL 2008/2009	BUDGET 2009/2010	PROJECTED 2009/2010	BUDGET 2010/2011	BUDGET 2011/2012	BUDGET 2012/2013
	EMPLOYEE: REMUNERATION						
4	5,005.00						
2	0		3,150	3,150	-	-	-
4	5,040.00						330,71
2	0	87,282	257,000	257,000	294,061	312,293	8
4	5,050.00						33,74
2	0	34,921	30,000	30,000	30,000	31,860	0
4	5,055.00						4,046,49
2	0	979,802	3,085,000	3,085,000	3,597,975	3,821,049	1
		1,102,005	3,375,150	3,375,150	3,922,036	4,165,202	9
	EMPLOYEE: SOCIAL CONTRIBUTIONS					-	-
4	5,105.00						134,96
2	0	27,167	106,000	106,000	120,006	127,446	6
4	5,115.00						352,02
2	0	182,880	573,000	573,000	313,009	332,416	8
4	5,120.00						218,77
2	0				194,527	206,588	6
4	5,130.00	9,956	31,000	31,000	28,614	30,388	32,18

2	0						1	
			220,003	710,000	710,000	656,156	696,838	1
		GENERAL EXPENSES						737,95
		WORKING CAPITAL RESERVE						
4	5,170.00							6,027,09
2	0	Working capital (Provision Bad Debts)	14,037,311	3,211,808	3,211,808	5,359,050	5,691,311	8
			14,037,311	3,211,808	3,211,808	5,359,050	5,691,311	8
		REPAIRS AND MAINTENANCE						
4	5,225.00							61,85
2	0	Landfilling		220,000	110,000	55,000	58,410	6
4	5,230.00							
2	0	Motors & pumps	36,865		-		-	-
4	5,250.00							
2	0	Plant & equipment			5,320		-	-
4	5,285.00							
2	0	Vehicles	220,801	200,000	100,000		-	-
			257,666	420,000	215,320	55,000	58,410	6
		GENERAL EXPENDITURE OTHER						
4	5,500.00							33,36
2	0	Departmental Electricity			-	29,670	31,510	9
4	5,505.00							
2	0	Fuel	134,132		-		-	-
4	5,510.00							53,98
2	0	Insurance	18,925	28,000	14,612	48,000	50,976	4
4	5,540.00							
2	0	Stationery costs	180		1,200		-	-
4	5,555.00							122,25
2	0	Uniforms	80,689	2,400	-	108,702	115,442	3
4	5,570.00							4,13
2	0	Postage	54,631	3,004	1,502	3,680	3,908	9
4	5,575.00							
2	0	Telephones		80,000	59,000	-	-	-
4	5,700.00							187,81
2	0	Furniture & equipment		82,000	41,000	167,000	177,354	8
4	5,725.00							3,430,20
2	0	Indigent subsidies			-	3,050,000	3,239,100	7
4	5,750.00							2,61
2	0	Levy Bargaining council	821	2,700	2,700	2,327	2,471	7
4	5,755.00							30,29
2	0	Levy skills development		30,850	15,425	26,933	28,603	0
4	5,825.00							168,69
2	0	Rent plant & equipment	191,048	150,000	269,550	150,000	159,300	9
4	5,900.00							15,68
2	0	Departmental Water			-	13,950	14,815	9
			480,426	378,954	404,989	3,600,262	3,823,478	3
		CONTRIBUTIONS TO CAPITAL OUTLAY						

4	6,110.00							1,124,65
2	0	Capital programmes			-	1,000,000	1,062,000	8
4	6,115.00							1,237,12
2	0	Vehicles			-	1,100,000	1,168,200	4
					-			2,361,78
					-	2,100,000	2,230,200	2
		DIRECT OPERATING EXPENDITURE	16,097,411	8,095,912	7,917,267	15,692,504	16,665,439	0
		TOTAL OPERATING EXPENDITURE	16,097,411	8,095,912	7,917,267	15,692,504	16,665,439	0

		INCOME FOR THE YEAR ENDING 30 JUNE 2011						
VOTE	DETAILS	ACTUAL 2008/2009	BUDGET 2009/2010	PROJECTED 2009/2010	BUDGET 2010/2011	BUDGET 2011/2012	BUDGET 2012/2013	
	USER CHARGES							
4	1,165.00						8,783,32	
2	0	Refuse removal	6,635,249	6,040,386	7,279,487	7,809,776	8,293,982	7
			6,635,249	6,040,386	7,279,487	7,809,776	8,293,982	7
	OPERATING GRANTS & SUBSIDIES							
4	1,605.00						10,483,66	
2	0	Equitable share		6,000,000	6,000,000	9,500,000	9,956,000	8
			-	6,000,000	6,000,000	9,500,000	9,956,000	8
	OPERATING INCOME GENERATED	6,635,249	12,040,386	13,279,487	17,309,776	18,249,982	19,266,99	
	DIRECT OPERATING EXPENDITURE	6,635,249	12,040,386	13,279,487	17,309,776	18,249,982	19,266,99	
	TOTAL OPERATING INCOME	6,635,249	12,040,386	13,279,487	17,309,776	18,249,982	19,266,99	
	GROSS TOTAL	(9,462,162)	3,944,474	5,362,220	1,617,272	1,584,543	1,618,29	

SEWERAGE SERVICES (INFRASTRUCTURE SERVICES)

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EXPENDITURE FOR THE YEAR ENDING 30 JUNE 2011

VOTE	DETAILS	ACTUAL 2008/2009	BUDGET 2009/2010	PROJECTED 2009/2010	BUDGET 2010/2011	BUDGET 2011/2012	BUDGET 2012/2013
EMPLOYEE: REMUNERATION							
4 5,005.00							3,23
4 0	Allowance: Cell phone		3,150	3,150	2,880	3,059	9 32,66
4 5,030.00							5 307,02
4 0	Allowance: Standby	22,502	15,000	15,000	29,044	30,845	7 123,71
4 5,040.00							2 4,002,96
4 0	Bonusses	172,393	316,000	316,000	272,996	289,922	7 4,469,61
4 5,050.00							
4 0	Overtime	196,051	110,000	110,000	110,000	116,820	
4 5,055.00							
4 0	Salaries	2,163,689	3,800,000	3,800,000	3,559,275	3,779,950	7
		2,554,635	4,244,150	4,244,150	3,974,195	4,220,595	0
EMPLOYEE: SOCIAL CONTRIBUTIONS							
4 5,105.00							-
4 0	Contributions: Medical Aid	20,318	215,000	215,000	190,717	202,541	1 214,49
4 5,115.00							8 467,80
4 0	Contributions: Pension Fund	368,999	722,000	722,000	415,956	441,745	8 176,29
4 5,120.00							2 42,63
4 0	Contributions: Provident Fund				156,752	166,471	2
4 5,130.00							6 901,22
4 0	UIF	19,752	38,000	38,000	37,910	40,260	6
		409,069	975,000	975,000	801,335	851,018	8

		GENERAL EXPENSES							
		WORKING CAPITAL RESERVE							
4	5,170.00								9,037,34
4	0	Working capital (Provision Bad Debts)	13,042,286	5,538,009	5,538,009	8,035,634	8,533,843	0	9,037,34
			13,042,286	5,538,009	5,538,009	8,035,634	8,533,843	0	
		DEPRECIATION							
4	5,190.00								112,46
4	0	Depreciation		100,000	100,000	100,000	106,200	6	112,46
			-	100,000	100,000	100,000	106,200	6	
		REPAIRS AND MAINTENANCE							
4	5,205.00								89,97
4	0	Building	27,508	20,000	262,254	80,000	84,960	3	314,90
4	5,230.00								112,46
4	0	Motors & pumps	363,057	330,000	262,254	280,000	297,360	4	44,98
4	5,235.00								
4	0	Network	163,513	180,000	90,579	100,000	106,200	6	
4	5,250.00								
4	0	Plant & equipment	10,048	4,000	30,855	40,000	42,480	6	
4	5,265.00								
4	0	Roads & stormwater		51,077	-	-	-	-	
4	5,280.00								
4	0	Transformers		1,814	1,508	-	-	-	
4	5,285.00								56,23
4	0	Vehicles	413,222		13,754	50,000	53,100	3	618,56
			977,348	586,891	661,204	550,000	584,100	2	
		EXTERNAL INTEREST							
4	5,405.00								181,05
4	0	External borrowings			-	160,986	170,967	4	181,05
			-	-	-	160,986	170,967	4	
		GENERAL EXPENDITURE OTHER							
4	5,500.00								111,22
4	0	Departmental Electricity			-	98,900	105,032	9	
4	5,505.00								
4	0	Fuel	153,723		-	-	-	-	
4	5,510.00								87,72
4	0	Insurance	30,753	58,000	29,000	78,000	82,836	3	34,86
4	5,520.00								
4	0	Chemicals	15,107	18,746	9,373	31,000	32,922	4	
4	5,540.00								
4	0	Stationery costs	28,666	2,400	1,200	-	-	-	
4	5,555.00								146,30
4	0	Uniforms	80,689		-	130,086	138,151	2	4,13
4	5,570.00								
4	0	Postage	54,545	3,004	34,386	3,680	3,908	9	
4	5,575.00								
4	0	Telephones	5,562	60,000	113,160	-	-	-	

4	5,725.00							5,004,72
4	0	Indigent subsidies			-	4,450,000	4,725,900	8
4	5,750.00							2,94
4	0	Levy Bargaining council	1,618	3,400	3,004	2,618	2,780	4
4	5,755.00							41,44
4	0	Levy skills development		38,000	19,000	36,849	39,134	3
4	5,825.00							-
4	0	Rent plant & equipment	19,500		281,870		-	-
4	5,900.00							15,68
4	0	Departmental Water			-	13,950	14,815	9
			390,163	183,550	490,993	4,845,083	5,145,478	1
		DIRECT OPERATING EXPENDITURE	17,373,501	11,627,600	12,009,356	18,467,233	19,612,201	1
		TOTAL OPERATING EXPENDITURE	17,373,501	11,627,600	12,009,356	18,467,233	19,612,201	1

		INCOME FOR THE YEAR ENDING 30 JUNE 2011						
VOTE	DETAILS	ACTUAL 2008/2009	BUDGET 2009/2010	PROJECTED 2009/2010	BUDGET 2010/2011	BUDGET 2011/2012	BUDGET 2012/2013	
	USER CHARGES							
4	1,180.00						2,81	
4	0	Sewage blockages	916	1,500	1,105	2,500	2,655	2
4	1,185.00						2,81	
4	0	Sewage connections	321	1,500	1,200	2,500	2,655	2
4	1,190.00						16,593,30	
4	0	Sewage service charges	10,943,173	10,255,573	9,977,047	14,754,091	15,668,845	6
			10,944,410	10,258,573	9,979,352	14,759,091	15,674,155	16,598,93 0
	OPERATING GRANTS & SUBSIDIES							
4	1,605.00						5,517,72	
4	0	Equitable share		6,000,000	6,000,000	5,000,000	5,240,000	0
			-	6,000,000	6,000,000	5,000,000	5,240,000	5,517,72 0
	OPERATING INCOME GENERATED	10,944,410	16,258,573	15,979,352	19,759,091	20,914,155	0	
	DIRECT OPERATING EXPENDITURE	10,944,410	16,258,573	15,979,352	19,759,091	20,914,155	0	
	TOTAL OPERATING INCOME	10,944,410	16,258,573	15,979,352	19,759,091	20,914,155	0	
	GROSS TOTAL	(6,429,091)	4,630,973	3,969,996	1,291,858	1,301,953	8	

PUBLIC WORKS (INFRASTRUCTURE SERVICES)

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EXPENDITURE FOR THE YEAR ENDING 30 JUNE 2011

VOTE	DETAILS	ACTUAL 2008/2009	BUDGET 2009/2010	PROJECTED 2009/2010	BUDGET 2010/2011	BUDGET 2011/2012	BUDGET 2012/2013
EMPLOYEE: REMUNERATION							
4	5,005.00						8,90
6	0		9,000	9,000	7,920	8,411	7
4	5,015.00						20,37
6	0	18,678	20,000	20,000	18,120	19,243	9
4	5,020.00						80,30
6	0	130,000	78,000	78,000	71,400	75,827	1
4	5,030.00						43,70
6	0	62,056	20,000	20,000	38,862	41,271	6
4	5,040.00						383,15
6	0	663,355	287,000	287,000	340,685	361,807	4
4	5,050.00						168,69
6	0	765,213	150,000	150,000	150,000	159,300	9
4	5,055.00						4,816,40
6	0	8,236,831	2,750,000	2,750,000	4,282,549	4,548,067	3
		9,876,133	3,314,000	3,314,000	4,909,536	5,213,927	9
EMPLOYEE: SOCIAL CONTRIBUTIONS							
4	5,105.00						181,48
6	0	541,965	115,000	115,000	161,368	171,373	4
4	5,115.00						353,84
6	0	1,410,287	418,500	418,500	314,623	334,130	3
4	5,120.00						137,20
6	0				121,993	129,557	0
4	5,130.00						32,36
6	0	79,178	28,000	28,000	28,776	30,560	3
		2,031,430	561,500	561,500	626,760	665,619	1
GENERAL EXPENSES							

		DEPRECIATION								
4	5,190.00									112,46
6	0	Depreciation		100,000	100,000	100,000	106,200	6		112,46
				-	100,000	100,000	100,000	106,200	6	
		REPAIRS AND MAINTENANCE								
4	5,205.00									
6	0	Building	65,331	20,000	672		-			-
4	5,230.00									67,47
6	0	Motors & pumps	60,012	83,245	69,210	60,000	63,720	9		134,95
4	5,250.00									
6	0	Plant & equipment	66,741	11,000	101,587	120,000	127,440	9		
4	5,265.00									2,404,51
6	0	Roads & stormwater	7,109	36,000	35,109	2,138,000	2,270,556	9		
4	5,285.00									168,69
6	0	Vehicles	1,155,765	700,000	745,144	150,000	159,300	9		
										2,775,65
			1,354,958	850,245	951,722	2,468,000	2,621,016	6		
		EXTERNAL INTEREST								
4	5,405.00									11,31
6	0	External borrowings	597,320	312,000	312,000	10,062	10,686	6		
										11,31
			597,320	312,000	312,000	10,062	10,686	6		
		GENERAL EXPENDITURE OTHER								
4	5,500.00									278,07
6	0	Departmental Electricity		400,000	113,984	247,250	262,580	2		
4	5,505.00									1,431,43
6	0	Fuel	721,474	961,331	1,309,495	1,272,775	1,351,687	7		
4	5,510.00									60,73
6	0	Insurance	21,291	34,000	14,612	54,000	57,348	2		
4	5,520.00									
6	0	Chemicals	116		175		-			-
4	5,525.00									
6	0	Computer Software		291	242		-			-
4	5,540.00									44,98
6	0	Stationery costs	18,469	14,400	63,712	40,000	42,480	6		
4	5,545.00									
6	0	Materials/Consumables	88,710		65		-			-
4	5,555.00									104,21
6	0	Uniforms	7,589		-	92,664	98,409	5		
4	5,570.00									20,69
6	0	Postage		15,019	7,510	18,400	19,541	4		
4	5,575.00									505,05
6	0	Telephones	61,899	50,000	210,734	449,073	476,916	4		
4	5,585.00									8,21
6	0	Seminars/ Training Courses/ Congresses	27,104	100,000	1,642	7,300	7,753	0		
4	5,590.00									16,87
6	0	Travelling & subsistence	106,813	100,000	90,014	15,000	15,930	0		
4	5,735.00									
6	0	Lease charges Fleet Management		3,700,000	242,844		-			-
4	5,750.00									2,01
6	0	Levy Bargaining council	6,720	2,350	1,175	1,794	1,905	8		

4	5,755.00							34,19
6	0	Levy skills development		27,500	13,750	30,400	32,285	0
4	5,770.00							
6	0	Lisence and Registration Fees	37,442		318		-	-
4	5,790.00							
6	0	Post retirement medical liability		37,800	18,900		-	-
4	5,825.00							449,86
6	0	Rent plant & equipment	3,574,325	3,317,105	3,319,084	400,000	424,800	3
4	5,830.00							79,36
6	0	Rent offices equipment	5,519	14,992	100,967	70,566	74,941	3
4	5,835.00							199,82
6	0	Rent offices	34,292	524,900	34,492	177,679	188,695	8
4	5,885.00							17,17
6	0	Training	1,411		-	15,267	16,214	0
4	5,900.00							88,90
6	0	Departmental Water		195,490	21,026	79,050	83,951	4
4	5,910.00							
6	0	Creditors Arrears			84,644		-	-
								3,341,60
			4,713,174	9,495,178	5,649,385	2,971,218	3,155,434	4
		CONTRIBUTIONS TO CAPITAL OUTLAY						
4	6,110.00							
6	0	Capital programmes	7,031,741		-		-	-
			7,031,741	-	-	-	-	-
		TRANSFERS TO PROVISIONS						
4	6,205.00							
6	0	Accrued leave & Bonusses		120,000	-		-	-
			-	120,000	-	-	-	-
		DIRECT OPERATING EXPENDITURE	25,604,756	14,752,923	10,888,607	11,085,576	11,772,882	2
		TOTAL OPERATING EXPENDITURE	25,604,756	14,752,923	10,888,607	11,085,576	11,772,882	2

		INCOME FOR THE YEAR ENDING 30 JUNE 2011						
VOTE	DETAILS	ACTUAL 2008/2009	BUDGET 2009/2010	PROJECTED 2009/2010	BUDGET 2010/2011	BUDGET 2011/2012	BUDGET 2012/2013	
	USER CHARGES							
4	1,195.00						38,23	
6	0	Tender fees- non refundable	6,988	12,000	31,404	34,000	36,108	8
			6,988	12,000	31,404	34,000	36,108	8
	OTHER INCOME							
4	1,720.00							
6	0	Redundant material			20,460	-	-	
			-	-	20,460	-	-	
	OPERATING INCOME GENERATED	6,988	12,000	51,864	34,000	36,108	8	

	DIRECT OPERATING EXPENDITURE	6,988	12,000	51,864	34,000	36,108	8	38,23
	TOTAL OPERATING INCOME	6,988	12,000	51,864	34,000	36,108	8	38,23
	GROSS TOTAL	(25,597,768)	(14,740,923)	(10,836,743)	(11,051,576)	(11,736,774)	3)	(12,429,24

WATER SERVICES (INFRASTRUCTURE SERVICES)							5	2
EXPENDITURE FOR THE YEAR ENDING 30 JUNE 2011								
VOTE	DETAILS	ACTUAL 2008/2009	BUDGET 2009/2010	PROJECTED 2009/2010	BUDGET 2010/2011	BUDGET 2011/2012	BUDGET 2012/2013	
	EMPLOYEE: REMUNERATION							
4	5,005.00		4,80	4,80	2,88	3,05	3,23	
8	0		0	0	0	9	9	
4	5,015.00		6,70	6,70				
8	0	11,076	0	0	-	-	-	
4	5,020.00							
8	0	11,400				-	-	
4	5,030.00		26,00	26,00	39,82	42,29	44,79	
8	0	44,393	0	0	6	5	1	
4	5,040.00		181,00	181,00	180,88	192,10	203,43	
8	0	53,653	0	0	6	1	5	
4	5,050.00		120,00	120,00	120,00	127,44	134,95	
8	0	219,185	0	0	0	0	9	
4	5,055.00		2,165,00	2,165,00	2,240,81	2,379,74	2,520,14	
8	0	874,998	0	0	3	3	8	
		1,214,705	2,503,50	2,503,50	2,584,40	2,744,63	2,906,57	
	EMPLOYEE: SOCIAL CONTRIBUTIONS							
4	5,105.00				61,83	65,66	69,54	
8	0	51,963	28,000	28,000	3	7	1	
4	5,115.00		402,00	402,00	190,70	202,53	214,48	
8	0	137,699	0	0	8	2	1	
4	5,120.00				153,25	162,75	172,35	
8	0				3	5	7	
4	5,130.00				23,54	25,00	26,47	
8	0	7,620	22,000	22,000	1	1	6	
		197,282	452,00	452,00	5	4	5	
	GENERAL EXPENSES							
	WORKING CAPITAL RESERVE							
4	5,170.00				8,849,65	9,398,32	9,952,83	
8	0	3,509,327	8,084,399	8,084,399	1	9	1	
		3,509,327	8,084,39	8,084,39	8,849,65	9,398,32	9,952,83	

			9	9	1	9	1
					100,00	106,20	112,46
4	5,190.00						
8	0	Depreciation	100,000	100,000	0	0	6
			100,00	100,00	100,00	106,20	112,46
			-	0	0	0	6
		REPAIRS AND MAINTENANCE					
4	5,205.00			1,56	2,00	2,12	2,24
8	0	Building	1,458	2	0	4	9
4	5,215.00			81	5,00	5,31	5,62
8	0	Electrical meters		9	0	0	3
4	5,230.00			2,112,49	800,00	849,60	899,72
8	0	Motors & pumps	423,881	1,006,757	0	0	6
4	5,235.00			351,69	400,00	424,80	449,86
8	0	Network	271,649	123,000	0	0	3
4	5,245.00			264,12	250,00	265,50	281,16
8	0	Distribution		4	0	0	5
4	5,250.00			10,58	12,00	12,74	13,49
8	0	Plant & equipment	29,717	4,000	0	4	6
4	5,265.00			2,09	-	-	-
8	0	Roads & stormwater	2,090	0	-	-	-
4	5,280.00			75,00	60,00	63,72	67,47
8	0	Transformers	117,999	150,000	0	0	9
4	5,285.00			638,86	435,00	461,97	489,22
8	0	Vehicles	359,366	0	7	0	6
			1,483,75	3,457,22	1,964,00	2,085,76	2,208,82
			1,206,160	7	5	8	8
		EXTERNAL INTEREST					
4	5,405.00			305,51		523,58	554,48
8	0	External borrowings	641,678	312,000	7	493,021	8
			641,678	0	7	493,02	8
					305,51	523,58	554,48
					1	8	0
		BULK PURCHASES					
4	5,475.00			220,00	1,926,00	2,045,41	2,166,09
8	0	Water	15,079	0	0	2	1
				220,00	1,926,00	2,045,41	2,166,09
			15,079	0	-	2	1
		GENERAL EXPENDITURE OTHER					
4	5,500.00				98,90	105,03	111,22
8	0	Departmental Electricity			0	2	9
4	5,505.00			80			
8	0	Fuel	140,209	0			
4	5,510.00			14,61	222,00	235,76	249,67
8	0	Insurance	87,528	0	2	4	4
4	5,520.00			2,181,87	2,976,00	3,160,51	3,346,98
8	0	Chemicals	2,356,832	0	0	2	2
4	5,540.00			1,20			
8	0	Stationery costs	25,833	0			
4	5,545.00			42			
8	0	Materials/Consumables		6	9		
4	5,555.00				73,06	77,59	82,17
		Uniforms	80,689				

8	0				2	2	0		
4	5,570.00		3,00	34,38	3,68	3,90	4,13		
8	0	Postage	35,600	4	6	0	8	9	
4	5,575.00		80,00	31,61					
8	0	Telephones	36,139	0	6		-	-	
4	5,590.00		40,00	4,38					
8	0	Travelling & subsistence	2,925	0	9		-	-	
4	5,650.00			161,21					
8	0	Consultant fees	125,918		8		-	-	
4	5,730.00			19					
8	0	Interest paid	1,259		0		-	-	
4	5,750.00		1,85	1,85		1,60	1,69	1,79	
8	0	Levy Bargaining council	572	0	0	22,59	23,99	25,41	
4	5,755.00		21,65	10,82					
8	0	Levy skills development		5	4	5		1	
4	5,825.00			1,154,11	400,00	424,80		449,86	
8	0	Rent plant & equipment	596,233	4	0	0		3	
4	5,885.00		4,800						
8	0	Training		-		-		-	
4	5,900.00				13,95	14,81		15,68	
8	0	Departmental Water		-	0	5		9	
4	5,905.00		1,124,00	1,124,00	1,700,00	1,805,40		1,911,91	
8	0	Water Free Basic	0	0	0	0		9	
			3,494,537	0	3,613,02	4,721,49	5,511,78	5,853,51	6,198,87
				9	6	7		4	
		CONTRIBUTIONS TO CAPITAL OUTLAY							
4	6,110.00	Capital programmes	744,699		-	-	-	-	
8	0		16,768,67	19,624,14	21,858,19	23,213,40		24,582,99	
		DIRECT OPERATING EXPENDITURE	10,278,768	6	0	8	6	7	
		TOTAL OPERATING EXPENDITURE	10,278,768	6	16,768,67	19,624,14	21,858,19	23,213,40	24,582,99
				0	8	6		7	

INCOME FOR THE YEAR ENDING 30 JUNE 2011							
VOTE	DETAILS	ACTUAL 2008/2009	BUDGET 2009/2010	PROJECTED 2009/2010	BUDGET 2010/2011	BUDGET 2011/2012	BUDGET 2012/2013
	USER CHARGES						
4	1,210.00		16,452,59	14,949,05	14,371,58	15,262,62	16,163,11
8	0	Water consumption	7,920,085	0	3	1	6
4	1,215.00		2,15	1,78			
8	0	Water free basic		2	9		-
4	1,220.00		3,00	6,65	3,00	3,18	3,37
8	0	Water meter testing	860	0	0	6	4
			16,457,74	14,957,50	14,374,58	15,265,80	16,166,49
			7,920,945	2	3	7	0
	OPERATING GRANTS & SUBSIDIES						
4	1,605.00		8,500,00	8,500,00	9,000,00	9,432,00	9,931,89
8	0	Equitable share	0	0	0	0	6
			8,500,00	8,500,00	9,000,00	9,432,00	9,931,89
			0	0	0	0	6

	OPERATING INCOME GENERATED	7,920,945	2	24,957,74	7	23,457,50	3	23,374,58	7	24,697,80	6	26,098,38
	DIRECT OPERATING EXPENDITURE	7,920,945	2	24,957,74	7	23,457,50	3	23,374,58	7	24,697,80	6	26,098,38
	TOTAL OPERATING INCOME	7,920,945	2	24,957,74	7	23,457,50	3	23,374,58	7	24,697,80	6	26,098,38
	GROSS TOTAL	(2,357,823)	6	8,189,06	7	3,833,36	5	1,516,38	1	1,484,40	9	1,515,38

ELECTRICITY SERVICES (INFRASTRUCTURE SERVICES)											26
EXPENDITURE FOR THE YEAR ENDING 30 JUNE 2011											
VOTE	DETAILS	ACTUAL 2008/2009	BUDGET 2009/2010	PROJECTED 2009/2010	BUDGET 2010/2011	BUDGET 2011/2012	BUDGET 2012/2013				
	EMPLOYEE: REMUNERATION										
5 0	5,005.00 0 Allowance: Cell phone		5,500	5,500	1,440	1,529	0	1,62			
5 0	5,015.00 0 Allowance: Housing	11,076	5,300	5,300	4,848	5,149	2	5,45			
5 0	5,020.00 0 Allowance: Locomotion Fixed	140,000				-		-			
5 0	5,030.00 0 Allowance: Standby	21,031	22,000	22,000	63,790	67,745	2	71,74			
5 0	5,040.00 0 Bonusses	77,148	98,000	98,000	83,758	88,951	9	94,19			
5 0	5,050.00 0 Overtime	18,790	13,000	13,000	13,000	13,806	1	14,62			
5 0	5,055.00 0 Salaries	1,207,818	1,420,000	1,170,000	1,059,305	1,124,982	6	1,191,35			
		1,475,863	1,563,800	1,313,800	1,226,141	1,302,162	9	1,378,98			
	EMPLOYEE: SOCIAL CONTRIBUTIONS										
5 0	5,105.00 0 Contributions: Medical Aid	43,064	67,000	67,000	89,826	95,395	4	101,02			
5 0	5,115.00 0 Contributions: Pension Fund	118,632	151,500	151,500	112,179	119,134	3	126,16			
5 0	5,120.00 0 Contributions: Provident Fund				34,252	36,376	2	38,52			
5 0	5,130.00 0 UIF	7,180	11,200	11,200	10,208	10,841	1	11,48			
		168,876	229,700	229,700	246,465	261,746	9	277,18			
	GENERAL EXPENSES										
	WORKING CAPITAL RESERVE										
5 0	5,170.00 0 Working capital (Provision Bad Debts)	3,509,328	8,920,409	8,920,409	7,360,587	8,979,916	8	10,955,49			
		3,509,328	8,920,409	8,920,409	7,360,587	8,979,916	8	10,955,49			

CAPITAL BUDGET

FUNCTION	SUB		DETAILS	2006 /2007	2007 /2008	2008/2009	2009/2010	2010/2011	OWN	MIG
EXECUTIVE & COUNCIL	CORPORATE SERVICE	Vehicle bakkie	Administration	-	100,00			100,00	100,000	
	MAYORS OFFICE			-	-					
	SPEAKER			-	-					
	MUNICIPAL MANAGER			-	-					
				-	100,00			100,00	100,000	-
FINANCE & ADMINISTRATION	PROPERTIES SOUTPAN/IKGOMOTSENG		COMMUNITY HALL	-	300,00		300,00			
				-		3,500,000				
COMMUNITY & SOCIAL	FINANCE SERVICE			-	-					
					300,00	3,500,000	0	300,00		-
	CEMETERY	ALL TOWNS	FENCING	-	600,00	900,000	0	600,00	1,000,000	1,000,000
	CEMETERY MAKELEKETLA/MASILO		Vehicles					650,00	650,000	
			NEW CEMETRIES				0	260,00		
	THEUNISSEN/ MASILO		ACCESS ROAD SOUTPAN/IKGOMOTSENG	1,290,000	-					
	COMMUNITY HALL			4,400,000	-					
	COMMUNITY HALL		THEUNISSEN/ MASILO	2,800,000	-					
	HOUSING	ALL TOWNS	HOUSING			2,000,000				
			PROPERTIES			300,00				
SPORTS & RECREATION WASTE MANAGEMENT	BUSINESS DEVELOPMENT PARKS & RECREATION					2,295,000		3,800,00		3,800,00
	REFUSE	ALL TOWNS	FENCING & INCENERATORS	-		1,000,000		1,000,00	1,000,000	
	REFUSE	ALL TOWNS	TIPPERS,LDV'S					1,100,00	1,100,000	
							860,00	7,550,00	3,750,000	3,800,000
				8,490,000	900,00	6,395,000	0	860,00	7,550,000	3,750,000

	SOUTPAN/ IKGOMOTSENG		HIGH MAST LIGHTS		-					
	THEUNISSEN/ MASILO VERKEERDEVLEI/ TSHEPONG WINBURG/ MAKELEKETLA		HIGH MAST LIGHTS		-					
			HIGH MAST LIGHTS		-					
			HIGH MAST LIGHTS ELECTRIFICATION PROGRAMME		-					
				2,732,000	-					-
				49,722,000	77,563,000	36,260,350	28,738,000	29,061,000	3,850,000	25,211,000

		TARIFFS		TARIFFS		TARIFFS	
		2007/2008	2008/2009	2009/2010	2010/2011		
		RAND	RAND	RAND	RAND		
1	PROPERTY RATES					28	
	<u>WINBURG</u>						
	Property	0.32	0.34	012	0.	012	0.
	Site Rent/Minimum charges	28.99	30.88	040	33.	-	
	<u>SOUTPAN</u>						
	Property			012	0.	012	0.
	Site Rent/Minimum charges			040	33.	-	
	<u>VERKEERDEVLEI</u>						
	Property	0.11	0.11	012	0.	012	0.
	Site / Minimum charge	28.99	30.88	040	33.	-	
	<u>THEUNISSEN</u>						
	Property	0.14	0.15	012	0.	012	0.
	Site rent/Minimum charge	28.99	30.88	040	33.	-	
	<u>BRANDFORT</u>						
	Property	0.08	0.09	012	0.	012	0.
	Site rent/Minimum charge	28.99	30.88	040	33.	-	
	<u>STATE (ALL TOWNS)</u>			024	0.	026	0.
	<u>BUSINESS (ALL TOWNS)</u>			024	0.	026	0.
	<u>AGRICULTURE (75% rebate of residential tariff)</u>					.003	0

0.003

				024	0.	.026	0
	<u>PUBLIC SERVICE INFRASTRUCTURE</u>						
2	<u>SEWERAGE TARIFFS</u>						
	<i>Buckets</i>	52.66	56.08	0.73	6	5.91	7
	<i>Households</i>	52.66	56.08	0.73	6	5.91	7
	<i>Business</i>	184.33	196.32	2.61	21	5.76	26
	<i>Schools with septic tanks</i>	658.32	701.11	9.31	75	9.13	94
	<i>Schools with sewerage</i>	637.25	678.67	5.00	73	8.75	91
	<i>Post Office</i>	639.88	681.47	8.03	73	2.54	92
	<i>SAPS</i>	639.88	681.47	8.03	73	2.54	92
	<i>Correctional Services</i>	6,945.25	7,396.69	0.61	8,01	3.27	10,01
	<i>Hostels</i>	190.91	203.31	0.19	22	5.24	27
	<i>Dept of Justice</i>	215.93	229.97	9.06	24	1.32	31
	<i>SAPS Quarters and Hostels</i>	1,217.90	1,297.06	4.72	1,40	5.90	1,75
	<i>Hospitals</i>	9,407.36	10,018.84	0.40	10,85	3.01	13,56
	<i>Traffic Department</i>	217.25	231.37	0.57	25	3.21	31
	<i>Old age homes</i>	434.49	462.74	1.14	50	6.43	62
	<i>Households with Septic Tanks</i>	77.68	82.73	9.59	8	1.99	11
	<i>Business with Septic Tanks</i>	169.11	180.10	5.05	19	3.82	24
	<i>Opening of a blocked drain</i>	181.19	192.96	8.98	20	1.22	26
3	<u>REFUSE REMOVAL</u>						
	<i>Households</i>	36.24	38.60	1.80	4	4.73	4
	<i>Businesses</i>	44.70	47.61	1.56	5	5.17	5
	<i>Garden refuse removal</i>		150	2.45	16	3.82	17
	<i>Building material removal 6 cubic metre</i>			0.50	16	1.74	17

4	<u>WATER CONSUMPTION</u>						
	Minimum charge	25.97	32.27	0.34	4	0.43	5
	0-6 Kiloliter	Free Basic	Free Basic	Free basic to indigents		Free basic to indigents	
	0-6 Kiloliter	Free Basic	Free Basic	3.75		4.69	
	6-12 Kiloliter	2.42	3.00	4.98		6.23	
	12+ Kiloliter	2.65	3.29	5.46		6.83	
	<u>REPAIR WORK</u>						
	Actual cost plus 10%						
	<u>RECONNECTION FEES</u>						
	Reconnection	90.74	112.51	6.77	18	3.46	23
5	<u>ELECTRICITY</u>						29
	<u>DOMESTIC</u>						
	Minimum	23.05	31.24	1.86	4	9.82	4
	Indigents 50 Kwh free	Free Basic	Free Basic	Free basic to indigents		Free basic to indigents	
	Per kwh	0.41	0.56	0.75		0.89	
	<u>BUSINESS</u>						
	Minimum	57.45	77.85	4.32	10	4.14	12
	Per kwh	0.48	0.64	0.86		1.02	
	<u>BULK CONSUMERS</u>						
	Minimum	70.92	96.11	8.79	12	3.26	15
	Per kwh	0.23	0.31	0.42		0.49	
	<u>DEPARTMENTAL USAGE</u>						
	All users	0.44	0.60	0.80		0.96	

REPAIR WORK*Actual cost plus 20%***RECONNECTION FEES***As stated in the Credit Control Policy*

169.49	189.83	4.37	25	2.70	30
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EXTENTION / LATE PAYMENT ARRANGEMENT

1-10 days outstanding amount	10%	10%	10%	10%	10%
10-15 days outstanding amount	20%	20%	20%	20%	20%
15-60 days outstanding amount	30%	30%	30%	30%	30%

REMINDER FEES*Reminder to pay account*

22.60	30.61	1.02	4	8.81	4
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DEPOSIT*Households and flats*

550.00	550.00	0.00	60	0.00	65
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Businesses

950.00	950.00	0.00	1,00	0.00	1,05
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Connection fee

150.00	150.00	7.28	23	9.48	28
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TESTING OF ELECTRICITY METER*Actual cost*

84.74	114.95	4.03	15	3.30	18
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SPECIAL METER READING*All consumers*

28.25	38.72	1.88	5	1.74	6
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6**TREASURER***Clearance certificate*

56.50	60.50	5.52	6	0.11	7
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Valuation certificate

39.55	42.50	6.03	4	9.25	4
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Exceeding fees

22.60	24.00	5.99	2	7.81	2
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Photostats A4

2.26	2.50	2.70		2.89	
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Photostats A3

3.39	3.60	3.90		4.17	
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Faxed received

3.39	3.60				
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				3.90		4.17	
	<i>Faxed send</i>	5.65	6.00	6.50		6.95	
7	<u>BUILDING PLAN FEES</u>						
	<i>New Building</i>	147.45	157.00	0.04	17	1.94	18
	<i>Alterations to existing buildings</i>	34.03	36.50	9.53	3	2.29	4
8	<u>POUND FEES</u>						30
	<i>Pound fees</i>	56.71	61.00	6.06	6	0.68	7
	<i>Grazing fees</i>						
	<i>Cows, bulls and horses</i>	11.34	12.50	3.54	1	4.48	1
	<i>Sheep and goats</i>	5.67	6.00	6.50		6.95	
	<i>Herding fees - per kilometre</i>	2.27	2.50	2.70		2.89	
	<i>Admin cost</i>	10%	10%		10%		10%
9	<u>CARAVAN PARK</u>						
	<i>1 -4 Persons per day</i>	113.42	121.00	1.05	13	0.22	14
	<i>More than 4 persons - per peson per day</i>	28.36	30.50	3.03	3	5.34	3
10	<u>CEMETERY</u>						
	<i>Theunissen, Brandfort, Winburg, Verkeerdevlei and Soutpan</i>						
	<i>Residents</i>	283.55	302.00	7.07	32	9.96	34
	<i>Non-residents</i>	453.68	485.00	5.25	52	2.02	56
	<i>Reservation of a grave (36 months)</i>	255.20	272.00	4.58	29	5.20	31
	<i>Masilo, Majwemasoeu, Ikgomotseng, Tshepong and Makeleketla</i>						
	<i>Residents</i>	113.42	121.00	1.05	13	0.22	14
	<i>Non-residents</i>	170.13	182.00	7.10	19	0.90	21
	<i>Digging of own grave</i>	56.71	60.50	5.52	6	0.10	7
	<i>Reservation of a grave (36 months)</i>	170.13	182.00	7.10	19	0.90	21
	<i>Burial in case of grave already purchased</i>	198.49	212.00	9.59	22	5.66	24

14 SELLING OF ERVEN

The evaluation price will be the selling price, if not evaluated, the following will be applicable:

Undeveloped residential sites	R1.13 per sq meter	R1.20 per sq meter	R1.28 per sq meter	R1.37 per sq meter
Developed residential sites	R1.71 per sq meter	R1.82 per sq meter	R1.95 per sq meter	R2.09 per sq meter
Undeveloped business sites	R2.84 per sq meter	R3.00 per sq meter	R3.21 per sq meter	R3.43 per sq meter
Developed business sites	R4.54 per sq meter	R4.85 per sq meter	R5.20 per sq meter	R5.57 per sq meter
Sale of land for social housing	R7.00 per sq meter	R7.46 per sq meter	R7.98 per sq meter	R8.54 per sq meter

15 SELLING OF SCRAP METAL / MATERIAL

To be determined by the Municipal Manager and or sold on auction

31**16 SUNDRY TARIFFS**

Bush Cutter	rate per hour	0.00	6	4.20	6
TLB	rate per hour	0.00	22	5.40	23
Tipper Truck	rate per hour	0.00	16	1.20	17
Tractor	rate per hour	0.00	15	0.50	16
Brush Cutter	rate per hour	5.00	4	8.15	4
Trailer	rate per hour	0.00	4	2.80	4
Chain Saw	rate per hour	5.00	4	8.15	4
Compressor	rate per hour	0.00	9	6.30	9
Grader	rate per hour	0.00	28	9.60	29

17 COMMONAGE TARIFFS

Per month per head for cattle	0.00	4	2.80	4
Per month per head for sheep	0.00	3	2.10	3
Per month per head for pigs	0.00	3	2.10	3
Per month per head for horses	0.00	6	4.20	6

<i>Rent of creaches</i>	<i>R5.00 per sq meter</i>	<i>R5.00 per sq meter</i>	<i>R5.00 per sq meter</i>	<i>R5.00 per sq meter</i>
	<i>Minimum charge</i>	<i>Minimum charge</i>	<i>Minimum charge</i>	<i>Minimum charge</i>
	340	340	340	340
	<i>maximum</i>	<i>maximum</i>	<i>maximum</i>	<i>maximum</i>
	454	454	454	454
<i>Containers on Municipal Properties</i>	<i>200.00/month</i>	<i>213.00/month</i>	<i>213.00/month</i>	<i>230.00/month</i>
<i>Transfer of sites from one person to another in The township</i>	34.00	36.50	6.82	9.40
			3	3
<i>Sale of gravel</i>	340	363	393	421
<i>Sale of soil</i>	227	242	262	280
<i>Erection of advertisements Temporary</i>	<i>R 1.5 per day per poster</i>	<i>R 1.5 per day per poster</i>	<i>R 1.5 per day per poster</i>	<i>R 1.5 per day per poster</i>
<i>Erection of advertisements Permanent</i>	<i><0.75 sq meter</i>	<i><0.75 sq meter</i>	<i><0.75 sq meter</i>	<i><0.75 sq meter</i>
	<i>R500,00</i>	<i>R500,00</i>	<i>R500,00</i>	<i>R500,00</i>
	<i>0.75 -1.5 sq meter</i>	<i>0.75 -1.5 sq meter</i>	<i>0.75 -1.5 sq meter</i>	<i>0.75 -1.5 sq meter</i>
	<i>R750,00</i>	<i>R750,00</i>	<i>R750,00</i>	<i>R750,00</i>
	<i>1.5 -2.25 sq meter</i>	<i>1.5 -2.25 sq meter</i>	<i>1.5 -2.25 sq meter</i>	<i>1.5 -2.25 sq meter</i>
	<i>R1000,00</i>	<i>R1000,00</i>	<i>R1000,00</i>	<i>R1000,00</i>

NB: A 7% increase on previous year's tariffs is effected for 2010/2011, except for electricity, water and sewerage tariffs. Electricity can only be increased by a margin approved by National Electricity Regulator (NER). An application with NER is currently in process. For the purpose of budgeting, electricity tariffs has been bench-marked at 19% margin of escalation, wich is in line with Eskom's approved tariffs for Masilonyana Local Municipality.

Water and sewerage tariffs are increased wit 25 % to bring the water tariffs in line with other Municipalities

CAPITAL BUDGET MTEF

