MASILONYANA LOCAL MUNICIPALITY SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN FOR

2021/2022

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INTRODUCTION

The Strategic direction of Masilonyana Local Municipality undertaken is well documented in the Municipality's five year Integrated Development Plan. The Service Delivery Budget Implementation Plan (SDBIP) is an implementation plan that serves as a" contract" between the Administration, Council, and Community expressing the goals and objectives set by the Council as quantifiable outcomes that can be implemented by the administration over twelve months.

The Service Delivery Budget Implementation Plan (SDBIP) is also a management, implementation and monitoring tool that will assist the Mayor, Councillors, Municipal Manager, Senior Managers and Community.

It enables the Municipal Manager to monitor the performance of Senior Managers, the Mayor to monitor the performance of the Municipal Manager, and for the Community to monitor the performance of the Municipality. The SDBIP gives effect to the Integrated Development Plan (IDP) and Budget of the Municipality.

LEGISLATION

In terms of section (1) of the Local Government: Municipal Finance Management Act of 2003 (MFMA), the SDBIP is defined as a detailed plan approved by the Mayor of the Municipality. In terms of Section 53(1)(c)(ii) The Mayor must approve within 28 days after the budget was approved.

MUNICIPAL MANAGER'S QUALITY CERTIFICATE

I HNL MOKOTELI ..... in my capacity as the Acting Municipal Manager of Masilonyana Local Municipality submit this Service Delivery and Budget Implementation Plan for 2021/2022 financial year for approval by the Honourable Mayor. The SDBIP has been prepared in terms of the stipulated requirements as documented in the Local Government: Municipal Finance Management Act of 2003.

Mokoteli

Me H.N.L MOKOTELI

26/July/2021

DATE

HONOURABLE MAYOR'S APPROVAL

I ..DIMAKATSO ELIZABETH MODISE..... in my capacity as the Mayor of Masilonyana Local Municipality hereby approve the Service Delivery and Budget Implementation Plan (SDBIP) for the 2021/2022 financial year as required in terms of section 54(1)(c)(ii) of the Local Government Municipal Finance Management Act 2003.

CLLR. D.E. MODISE

26/7/21
DATE

ANNEXURE "A"

QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE

FS181 Masilonyana - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description	Ref	Budget Year 2021/22												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Revenue by Vote																
Vote 1 - Executive & Council		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 2 - Finance & Administration		22 937	22 937	22 937	22 937	22 937	22 937	22 937	22 937	22 937	22 937	22 937	22 937	275 240	300 683	303 888
Vote 3 - Planning & Development		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 4 - Technical Services		7 782	7 782	7 782	7 782	7 782	7 782	7 782	7 782	7 782	7 782	7 782	7 782	93 379	136 960	143 069
Vote 5 - Community & Social Services		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 6 - Community & Social Services1		(441)	(441)	(441)	(441)	(441)	(441)	(441)	(441)	(441)	(441)	(441)	(441)	(5 296)	(5 538)	(5 794)
Vote 7 - [NAME OF VOTE 7]		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 8 - [NAME OF VOTE 8]		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 9 - [NAME OF VOTE 9]		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 10 - [NAME OF VOTE 10]		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 11 - [NAME OF VOTE 11]		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 12 - [NAME OF VOTE 12]		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 13 - [NAME OF VOTE 13]		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 14 - [NAME OF VOTE 14]		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 15 - [NAME OF VOTE 15]		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Revenue by Vote		**30 277**	**30 277**	**30 277**	**30 277**	**30 277**	**30 277**	**30 277**	**30 277**	**30 277**	**30 277**	**30 277**	**30 277**	**363 323**	**432 104**	**441 163**
Expenditure by Vote to be appropriated																
Vote 1 - Executive & Council		2 144	2 144	2 144	2 144	2 144	2 144	2 144	2 144	2 144	2 144	2 144	2 144	25 723	27 892	27 885
Vote 2 - Finance & Administration		6 661	6 661	6 661	6 661	6 661	6 661	6 661	6 661	6 661	6 661	6 661	6 661	79 933	162 598	86 812
Vote 3 - Planning & Development		303	303	303	303	303	303	303	303	303	303	303	303	3 639	3 792	3 952
Vote 4 - Technical Services		19 209	19 209	19 209	19 209	19 209	19 209	19 209	19 209	19 209	19 209	19 209	19 209	230 507	240 188	250 264
Vote 5 - Community & Social Services		1 522	1 522	1 522	1 522	1 522	1 522	1 522	1 522	1 522	1 522	1 522	1 522	18 261	17 028	17 755
Vote 6 - Community & Social Services1		728	728	728	728	728	728	728	728	728	728	728	728	8 736	9 102	9 485
Vote 7 - [NAME OF VOTE 7]		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 8 - [NAME OF VOTE 8]		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 9 - [NAME OF VOTE 9]		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 10 - [NAME OF VOTE 10]		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 11 - [NAME OF VOTE 11]		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 12 - [NAME OF VOTE 12]		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 13 - [NAME OF VOTE 13]		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 14 - [NAME OF VOTE 14]		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 15 - [NAME OF VOTE 15]		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Expenditure by Vote		**30 567**	**30 567**	**30 567**	**30 567**	**30 567**	**30 567**	**30 567**	**30 567**	**30 567**	**30 567**	**30 567**	**30 567**	**366 799**	**460 601**	**396 154**
Surplus/(Deficit) before assoc.		**(290)**	**(290)**	**(290)**	**(290)**	**(290)**	**(290)**	**(290)**	**(290)**	**(290)**	**(290)**	**(290)**	**(290)**	**(3 476)**	**(28 497)**	**45 009**
Taxation		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Attributable to minorities		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Share of surplus/ (deficit) of associate		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit)	1	**(290)**	**(290)**	**(290)**	**(290)**	**(290)**	**(290)**	**(290)**	**(290)**	**(290)**	**(290)**	**(290)**	**(290)**	**(3 476)**	**(28 497)**	**45 009**

References

1. Surplus (Deficit) must reconcile with Budgeted Financial Performance

FS181 Masilonyana - Supporting Table SA30 Budgeted monthly cash flow

MONTHLY CASH FLOWS	Budget Year 2021/22												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Cash Receipts By Source															
Property rates	2 725	2 725	2 725	2 725	2 725	2 725	2 725	2 725	2 725	2 725	2 725	2 725	32 701	34 075	35 574
Service charges - electricity revenue	2 763	2 763	2 763	2 763	2 763	2 763	2 763	2 763	2 763	2 763	2 763	2 763	33 150	34 642	36 201
Service charges - water revenue	1 681	1 681	1 681	1 681	1 681	1 681	1 681	1 681	1 681	1 681	1 681	1 681	20 169	21 077	22 025
Service charges - sanitation revenue	951	951	951	951	951	951	951	951	951	951	951	951	11 412	11 926	12 462
Service charges - refuse revenue	596	596	596	596	596	596	596	596	596	596	596	596	7 154	7 476	7 812
Rental of facilities and equipment	15	15	15	15	15	15	15	15	15	15	15	15	186	194	203
Interest earned - external investments	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Interest earned - outstanding debtors	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Dividends received	344	344	344	344	344	344	344	344	344	344	344	344	4 126	4 311	4 505
Fines, penalties and forfeits	46	46	46	46	46	46	46	46	46	46	46	46	555	580	606
Licences and permits	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Agency services	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfers and Subsidies - Operational	11 528	11 528	11 528	11 528	11 528	11 528	11 528	11 528	11 528	11 528	11 528	11 528	138 332	145 262	144 212
Other revenue	47	47	47	47	47	47	47	47	47	47	47	47	561	586	613
Cash Receipts by Source	**20 695**	**20 695**	**20 695**	**20 695**	**20 695**	**20 695**	**20 695**	**20 695**	**20 695**	**20 695**	**20 695**	**20 695**	**248 346**	**260 129**	**264 214**
Other Cash Flows by Source															
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	2 944	2 944	2 944	2 944	2 944	2 944	2 944	2 944	2 944	2 944	2 944	2 944	35 324	42 520	39 712
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educational Institutions)	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Proceeds on Disposal of Fixed and Intangible Assets	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Short term loans	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Borrowing long term/refinancing	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Increase (decrease) in consumer deposits	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Decrease (increase) in non-current receivables	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Decrease (increase) in non-current investments	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Cash Receipts by Source	**23 639**	**23 639**	**23 639**	**23 639**	**23 639**	**23 639**	**23 639**	**23 639**	**23 639**	**23 639**	**23 639**	**23 639**	**283 670**	**302 649**	**303 926**
Cash Payments by Type															
Employee related costs	10 135	10 135	10 135	10 135	10 135	10 135	10 135	10 135	10 135	10 135	10 135	10 135	121 624	127 821	132 010
Remuneration of councillors	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Finance charges	46	46	46	46	46	46	46	46	46	46	46	46	546	569	593
Bulk purchases - electricity	5 039	5 039	5 039	5 039	5 039	5 039	5 039	5 039	5 039	5 039	5 039	5 039	60 466	63 005	65 652
Acquisitions - water & other inventory	557	557	557	557	557	557	557	557	557	557	557	557	6 686	7 004	7 364
Contracted services	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfers and grants - other municipalities	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfers and grants - other	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other expenditure	1 822	1 822	1 822	1 822	1 822	1 822	1 822	1 822	1 822	1 822	1 822	1 822	21 859	22 777	23 734
Cash Payments by Type	**17 598**	**17 598**	**17 598**	**17 598**	**17 598**	**17 598**	**17 598**	**17 598**	**17 598**	**17 598**	**17 598**	**17 598**	**211 181**	**221 176**	**229 352**
Other Cash Flows/Payments by Type															
Capital assets	2 944	2 944	2 944	2 944	2 944	2 944	2 944	2 944	2 944	2 944	2 944	2 944	35 324	42 520	39 712
Repayment of borrowing	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other Cash Flows/Payments	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Cash Payments by Type	**20 542**	**20 542**	**20 542**	**20 542**	**20 542**	**20 542**	**20 542**	**20 542**	**20 542**	**20 542**	**20 542**	**20 542**	**246 506**	**263 696**	**269 064**
NET INCREASE/(DECREASE) IN CASH HELD	**3 097**	**3 097**	**3 097**	**3 097**	**3 097**	**3 097**	**3 097**	**3 097**	**3 097**	**3 097**	**3 097**	**3 097**	**37 165**	**38 953**	**34 862**
Cash/cash equivalents at the month/year begin:	227	3 324	6 421	9 518	12 615	15 713	18 810	21 907	25 004	28 101	31 198	34 295	227	37 392	76 345
Cash/cash equivalents at the month/year end:	3 324	6 421	9 518	12 615	15 713	18 810	21 907	25 004	28 101	31 198	34 295	37 392	37 392	76 345	111 207

References

1. Note that this section of Table SA 30 is deliberately not linked to Table A4 because timing differences between the invoicing of clients and receiving the cash means that the cashflow will differ from budgeted revenue, and similarly for budgeted expenditure. However for the MTREF it is now directly linked to A7.

FS181 Masilonyana - Supporting Table SA36 Detailed capital budget

R thousand														2021/22 Medium Term Revenue & Expenditure Framework		
Function	Project Description	Project Number	Type	MTSF Service Outcome	IUDF	Own Strategic Objectives	Asset Class	Asset Sub-Class	Ward Location	GPS Longitude	GPS Lattitude	Audited Outcome 2019/20	Current Year 2020/21 Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Parent municipality:																
List all capital projects grouped by Function																
044f82e1-bbb4-4190-b772-2ff5020adecc	06/14/15 - Theunissen/Masilo : Fensing o	4003000000000000	_	ompetitive and responsive economic infrastru	Inclusion and access	Project Management Unit	Water Supply Infrastructure	Reservoirs	852594cf-b330-432f-910b-fe3d35157fb1	26.41424942	28.23513222	(7 237)	–	–	–	–
044f82e1-bbb4-4190-b772-2ff5020adecc	/18 - Makeleketla: Fencing of Cemetery o	2001011000000000	_	nsive, responsive and sustainable social prote	Inclusion and access	Project Management Unit	Community Facilities	Cemeteries/Crematoria	af552784-478b-4d99-9a95-08f9971d25f6	27.00231934	28.32086615	–	–	–	10 573	–
044f82e1-bbb4-4190-b772-2ff5020adecc	rg/Makeleketla: Fencing of community c	2001011000000000	_	nsive, responsive and sustainable social prote	Inclusion and access	Project Management Unit	Community Facilities	Cemeteries/Crematoria	3a2495c0-a3b0-4a19-914b-ac53689f1501	26.59455872	28.32017326	113 882	–	–	–	–
044f82e1-bbb4-4190-b772-2ff5020adecc	rg/Makeleketla: Fencing of community c	2001011000000000	_	nsive, responsive and sustainable social prote	Inclusion and access	Project Management Unit	Community Facilities	Cemeteries/Crematoria	af552784-478b-4d99-9a95-08f9971d25f6	26.59455872	28.32017326	–	–	–	12 392	–
044f82e1-bbb4-4190-b772-2ff5020adecc	emasweu: Fencing of community cemete	2001011000000000	_	nsive, responsive and sustainable social prote	Inclusion and access	Project Management Unit	Community Facilities	Cemeteries/Crematoria	c36c1670-e757-4857-9eed-8b1483e99e5c	26.27236748	28.4057827	–	–	–	–	13 424
0e51e5d3-5805-402b-a5dc-3b94852c29c	APEX COSTS- FIN- ASSET MANAGEMEN	0000000000000000	_	ant, effective and development-oriented public	Spatial integration	rregular, fruitless and wasteful exp	Land	Land	04d2287b-30ad-4e77-867b-1070ff1cf1f4	27	28	2 978	–	–	–	–
0e51e5d3-5805-402b-a5dc-3b94852c29c	Take-on	7000000000000000	_	ompetitive and responsive economic infrastru	Growth	Payments within 30 days	Electrical Infrastructure	MV Networks	04d2287b-30ad-4e77-867b-1070ff1cf1f4	27	29	511 034	–	–	–	–
0e51e5d3-5805-402b-a5dc-3b94852c29c	Take-on	1001000000000000	_	ant, effective and development-oriented public	Growth	Payments within 30 days	Operational Buildings	Municipal Offices	04d2287b-30ad-4e77-867b-1070ff1cf1f4	27	29	7 076	–	–	–	–
0e51e5d3-5805-402b-a5dc-3b94852c29c	Take-on	0000000000000000	_	ant, effective and development-oriented public	Growth	Payments within 30 days	Transport Assets	Transport Assets	04d2287b-30ad-4e77-867b-1070ff1cf1f4	27	29	35 426	–	–	–	–
20d7a098-87d4-4ade-a800-fe572974622a	PERATIONAL COSTS - HEALTH & SAFE	0000000000000000	_	ant, effective and development-oriented public	Growth	tion of Health & Safety Committee r	Furniture and Office Equipment	Furniture and Office Equipment	03ef5367-dadc-49c0-8fa0-c1946d7332b7	27.01254082	28.51984024	13 389	–	–	–	–
2d32384d-4dba-4870-9ac0-bbfec6f0151b	Theunissen REplacement of 10km AC pi	4007000000000000	_	ompetitive and responsive economic infrastru	Inclusion and access	Water supply	Water Supply Infrastructure	Distribution	04d2287b-30ad-4e77-867b-1070ff1cf1f4	1.200000048	1.100000024	–	22 410	7 979	–	–
2d32384d-4dba-4870-9ac0-bbfec6f0151b	lei/Tshepong: Installation of 505 domest	5000000000000000	_	ompetitive and responsive economic infrastru	Growth	Project Management Unit	Water Supply Infrastructure	Bulk Mains	8643442a-5cd7-4887-82b3-313ba302dec0	2	1	160	–	–	–	–
2d32384d-4dba-4870-9ac0-bbfec6f0151b	ajwemasweu: Installation of 2719 domes	5000000000000000	_	ompetitive and responsive economic infrastru	Growth	Project Management Unit	Water Supply Infrastructure	Bulk Mains	c36c1670-e757-4857-9eed-8b1483e99e5c	1	1	132	–	–	–	–
2d32384d-4dba-4870-9ac0-bbfec6f0151b	ajwemasweu: Installation of 2719 domes	7000000000000000	_	ompetitive and responsive economic infrastru	Growth	Project Management Unit	Water Supply Infrastructure	Distribution	c36c1670-e757-4857-9eed-8b1483e99e5c	1	1	126	1 560	–	–	–
2d32384d-4dba-4870-9ac0-bbfec6f0151b	rg/Makeleketla: Installation of 3122 dome	7000000000000000	_	ompetitive and responsive economic infrastru	Growth	Project Management Unit	Water Supply Infrastructure	Distribution	af552784-478b-4d99-9a95-08f9971d25f6	1	1	661	–	–	–	–
2d32384d-4dba-4870-9ac0-bbfec6f0151b	/shepong: Construction of a water reticu	7000000000000000	_	ompetitive and responsive economic infrastru	Growth	Water supply	Water Supply Infrastructure	Distribution	8643442a-5cd7-4887-82b3-313ba302dec0	2	1	6 740	294	–	–	–
2d32384d-4dba-4870-9ac0-bbfec6f0151b	WSIG:Water Services Infrastructure Gran	7000000000000000	_	ompetitive and responsive economic infrastru	Growth	Water supply	Water Supply Infrastructure	Distribution	04d2287b-30ad-4e77-867b-1070ff1cf1f4	29	25	6 391	–	–	–	–
2d32384d-4dba-4870-9ac0-bbfec6f0151b	WSIG:Water Services Infrastructure Gran	7000000000000000	_	ompetitive and responsive economic infrastru	Growth	Water supply	Water Supply Infrastructure	Distribution	04d2287b-30ad-4e77-867b-1070ff1cf1f4	29	25	3 291	48 000	70 304	55 200	–
35f914ed-b099-4a36-890d-69e60fc0e57c	CONSTRUCTION OF SPORTS CENTRE A	2002000000000000	_	A long and healthy life for all South Africans	Growth	Maintain Parks and Recreation	Sport and Recreation Facilities	Outdoor Facilities	ed6f47de-c5c9-45c3-99f7-b7313ee49c0f	1	1	–	746	–	–	–
35f914ed-b099-4a36-890d-69e60fc0e57c	8/CF/09/10 - Brandfort Construction of S	2002000000000000	_	A long and healthy life for all South Africans	Growth	Project Management Unit	Sport and Recreation Facilities	Outdoor Facilities	c36c1670-e757-4857-9eed-8b1483e99e5c	26.28068542	28.40596008	1 662	–	–	–	–
35f914ed-b099-4a36-890d-69e60fc0e57c	0/CF/15/17 : Masilo: Refurbishment of S	2002000000000000	_	A long and healthy life for all South Africans	Inclusion and access	Project Management Unit	Sport and Recreation Facilities	Outdoor Facilities	8643442a-5cd7-4887-82b3-313ba302dec0	26.42002487	28.24547577	–	3 219	4 726	4 910	–
39043a95-c08d-4bfc-bce2-b4e1763b0d2	Operational Costs - Disaster Managemen	0000000000000000	_	ent, effective and development-oriented public	Growth	Disaster Management	Furniture and Office Equipment	Furniture and Office Equipment	04d2287b-30ad-4e77-867b-1070ff1cf1f4	27.01254082	28.51984024	16	1 240	–	–	–
4e384fd0-e30f-4d2d-9c70-281473554248	essen/Masilo: Construction of 3.75 ML Re	4003000000000000	_	ompetitive and responsive economic infrastru	Inclusion and access	Water supply	Water Supply Infrastructure	Reservoirs	04d2287b-30ad-4e77-867b-1070ff1cf1f4	1.200000048	1.100000024	–	780	19 185	–	–
4e384fd0-e30f-4d2d-9c70-281473554248	o: Refurbishment of elevated reservoir i	4003000000000000	_	ompetitive and responsive economic infrastru	Inclusion and access	Water supply	Water Supply Infrastructure	Reservoirs	04d2287b-30ad-4e77-867b-1070ff1cf1f4	1.200000048	1.100000024	–	–	4 185	–	–
5c9ccd67-5342-4b10-b8d3-d33e4734267	shepong: Construction of a sewer reticu	2000000000000000	_	ompetitive and responsive economic infrastru	Growth	Sanitation	Sanitation Infrastructure	Reticulation	8643442a-5cd7-4887-82b3-313ba302dec0	1	1	–	1 655	–	–	9 106
5efb28bb-c786-49af-8a50-44a8b229bf7f	t - Energy Effeciency Demand and Mana	9000000000000000	_	ompetitive and responsive economic infrastru	Growth	Electricity	Electrical Infrastructure	Capital Spares	04d2287b-30ad-4e77-867b-1070ff1cf1f4	29	24	10 245	–	–	–	–
5efb28bb-c786-49af-8a50-44a8b229bf7f	a: Construction of 8 high mast lights in v	9000000000000000	_	ompetitive and responsive economic infrastru	Growth	Electricity	Electrical Infrastructure	LV Networks	04d2287b-30ad-4e77-867b-1070ff1cf1f4	1	1	6 480	7 932	–	–	–
67347610-1db2-421f-a89a-f87e772911eb	Trial Balance Take on	1000000000000000	_	ompetitive and responsive economic infrastru	Growth		Solid Waste Infrastructure	Landfill Sites	03ef5367-dadc-49c0-8fa0-c1946d7332b7	27	29	17 370	–	–	–	–
67347610-1db2-421f-a89a-f87e772911eb	Trial Balance Take on	0000000000000000	_	ent, effective and development-oriented public	Spatial integration		Land	Land	03ef5367-dadc-49c0-8fa0-c1946d7332b7	27	29	976 880	–	–	–	–
67347610-1db2-421f-a89a-f87e772911eb	Trial Balance Take on	0000000000000000	_	ent, effective and development-oriented public	Growth		Machinery and Equipment	Machinery and Equipment	03ef5367-dadc-49c0-8fa0-c1946d7332b7	27	29	4 736	–	–	–	–
81039af3-bf16-404d-8908-6abf7eaa337a	: Construction of 20 high mast lights in v	9000000000000000	_	ompetitive and responsive economic infrastru	Growth	Electricity	Electrical Infrastructure	Capital Spares	04d2287b-30ad-4e77-867b-1070ff1cf1f4	1.200000048	1.100000024	–	–	8 288	10 014	–
84c380c3-3b7f-4f6e-b3e1-ca680365dc85	Brandfort/Majwemasweu: Upgrading of t	2001000000000000	_	ompetitive and responsive economic infrastru	Inclusion and access	Project Management Unit	Solid Waste Infrastructure	Landfill Sites	c36c1670-e757-4857-9eed-8b1483e99e5c	26.28087044	28.40525627	–	180	–	–	–
8d169b5c-4e3b-47d0-9195-7d3e724fd65	Refurbishment of the water treatment wo	4004000000000000	_	ompetitive and responsive economic infrastru	Inclusion and access	Water supply	Water Supply Infrastructure	Pump Stations	c36c1670-e757-4857-9eed-8b1483e99e5c	1.200000048	1.100000024	–	–	–	–	9 461
ba7a3e30-8c47-498d-a65a-3b5b9b1a77d	unissen/Masilo: Fencing of Masilo ceme	1011000000000000	_	nsive, responsive and sustainable social prote	Growth	Cemeteries	Community Facilities	Cemeteries/Crematoria	852594cf-b330-432f-910b-fe3d35157fb1	1	1	–	–	–	–	13 209
ba7a3e30-8c47-498d-a65a-3b5b9b1a77d	unissen/Masilo: Fencing of Masilo ceme	1011000000000000	_	nsive, responsive and sustainable social prote	Growth	Cemeteries	Community Facilities	Cemeteries/Crematoria	cb5a69f8-15e1-43be-87f0-846d08d399c6	1	1	–	–	–	–	23 520
be26bea6-58e3-4497-b52c-0bf597208207	ent of specialized vehicles for waste ma	0000000000000000	_	ent, effective and development-oriented public	Growth	Good Governance	Machinery and Equipment	Machinery and Equipment	04d2287b-30ad-4e77-867b-1070ff1cf1f4	1	1	–	3 410	–	–	–
be26bea6-58e3-4497-b52c-0bf597208207	17 - Masilo: Construction of 1km paved	1000000000000000	_	ompetitive and responsive economic infrastru	Growth	Project Management Unit	Roads Infrastructure	Roads	e1708f00-79a5-432c-8ecb-993a26b1456c	26.41506767	28.24260139	166	–	–	–	–
be26bea6-58e3-4497-b52c-0bf597208207	silo/Theunissen: Upgrading of 1km soil r	8001000000000000	_	ompetitive and responsive economic infrastru	Inclusion and access	Project Management Unit	Roads Infrastructure	Roads	852594cf-b330-432f-910b-fe3d35157fb1	26.41310883	26.25252914	1 865 895	–	–	–	–
be26bea6-58e3-4497-b52c-0bf597208207	silo/Theunissen: Upgrading of 1km soil r	8001000000000000	_	ompetitive and responsive economic infrastru	Inclusion and access	Project Management Unit	Roads Infrastructure	Roads	e1708f00-79a5-432c-8ecb-993a26b1456c	26.41310883	26.25252914	17 562	–	–	–	–
be26bea6-58e3-4497-b52c-0bf597208207	uction of 1km back pave road and storm	1000000000000000	_	ompetitive and responsive economic infrastru	Growth	Roads and Storm Water upgrade	Roads Infrastructure	Roads	04d2287b-30ad-4e77-867b-1070ff1cf1f4	0.119999997	0.109999999	–	–	7 889	11 997	–
c0faf3f7-55b6-4ef6-b0e3-76b190e04071	masweu - Fencing of community cemete	1011000000000000	_	nsive, responsive and sustainable social prote	Growth	Good Governance	Community Facilities	Cemeteries/Crematoria	c36c1670-e757-4857-9eed-8b1483e99e5c	29	28	–	–	–	12 392	12 392
c91683cc-ca5a-4118-b55f-132ec0c3bf1e	S1296/C/F/19/21 - Verkeerdevlei Sports c	2002000000000000	_	A long and healthy life for all South Africans	Growth	Project Management Unit	Sport and Recreation Facilities	Outdoor Facilities	8643442a-5cd7-4887-82b3-313ba302dec0	1.25999999	125	2 174	455	–	–	17 286
d0a8c200-23d4-4309-8ea5-97922584a36	CH - Integrated National Electrification F	8000000000000000	_	ompetitive and responsive economic infrastru	Growth	Electricity	Electrical Infrastructure	LV Networks	04d2287b-30ad-4e77-867b-1070ff1cf1f4	29	24	4 211	–	–	–	–
d322a6d8-8a77-4f3e-b409-e49df0b85989	ATIONAL COSTS - OFFICE OF THE SPE	0000000000000000	_	ent, effective and development-oriented public	Growth	Good Governance	Computer Equipment	Computer Equipment	03ef5367-dadc-49c0-8fa0-c1946d7332b7	27.01254082	28.51984024	14 682	–	–	–	–
d422fcbb-3af6-4d2f-92ae-08276384	MIG/FS1371/S/20/20 (SMIF)Verkeerdevlei	3000000000000000	_	ompetitive and responsive economic infrastru	Growth	Sanitation	Sanitation Infrastructure	Waste Water Treatment Works	8643442a-5cd7-4887-82b3-313ba302dec0	1	1	–	2 379	–	–	37 146
db604ef6-5789-48aa-9471-0416d939	MIG/FS//1153/ST/16/18 - Winburg: Constn	2000000000000000	_	ompetitive and responsive economic infrastru	Growth	Project Management Unit	Storm Water Infrastructure	Storm water Conveyance	3a2495c0-a3b0-4a19-914b-ac53689f1501	27.00003052	28.31526375	–	18 870	–	–	–
db604ef6-5789-48aa-9471-0416d939e152	MIG/FS//1153/ST/16/18 - Winburg: Constn	2000000000000000	_	ompetitive and responsive economic infrastru	Growth	Project Management Unit	Storm Water Infrastructure	Storm water Conveyance	af552784-478b-4d99-9a95-08f9971d25f6	27.00003052	28.31526375	–	–	–	–	16 245
db604ef6-5789-48aa-9471-0416d939e152	MIG/FS//1154/ST/16/18 - Verkeerdevlei: C	2000000000000000	_	ompetitive and responsive economic infrastru	Growth	Project Management Unit	Storm Water Infrastructure	Storm water Conveyance	8643442a-5cd7-4887-82b3-313ba302dec0	26.45362663	28.50267792	–	–	–	19 360	–
db604ef6-5789-48aa-9471-0416d939	MIG/FS//1156/R,ST/16/18 - Brandfort/Majw	7002000000000000	_	ompetitive and responsive economic infrastru	Inclusion and access	Project Management Unit	Storm Water Infrastructure	Storm water Conveyance	f525e5d9-f42b-4fa2-9a27-b3305963905e	26.27416801	28.41142845	17 981	–	–	–	–
db604ef6-5789-48aa-9471-0416d939	MIG/FS/1081/ST/15/17 - Masilo. Construct	2000000000000000	_	ompetitive and responsive economic infrastru	Growth	Project Management Unit	Storm Water Infrastructure	Storm water Conveyance	e1708f00-79a5-432c-8ecb-993a26b1456c	26.41459656	28.25141716	8 508	866	–	–	–
db604ef6-5789-48aa-9471-0416d939	MIG/FS/1121/R,ST/16/17 - Brandfort/Majw	1000000000000000	_	ompetitive and responsive economic infrastru	Growth	Project Management Unit	Roads Infrastructure	Roads	f525e5d9-f42b-4fa2-9a27-b3305963905e	26.27417946	28.41192436	1 239 323	–	–	–	–
db604ef6-5789-48aa-9471-0416d939e152	MIG/FS/1121/R,ST/16/17 - Brandfort/Majw	2000000000000000	_	ompetitive and responsive economic infrastru	Growth	Project Management Unit	Storm Water Infrastructure	Storm water Conveyance	c36c1670-e757-4857-9eed-8b1483e99e5c	26.27417946	28.41192436	–	–	–	–	12 281
e66f548d-c3fb-4eb6-b042-e507e9eec386	Operational Cost - Urban Plannning	0000000000000000	_	ent, effective and development-oriented public	Growth	Project Management Unit	Furniture and Office Equipment	Furniture and Office Equipment	04d2287b-30ad-4e77-867b-1070ff1cf1f4	27.01254082	28.51984024	910	–	–	–	–
fef5561d-b0fd-4bec-9e8d-8e80a920f	MIG/FS/1004/C/I/4/15 - Theunissen/Masilo	5005000000000000	_	ompetitive and responsive economic infrastru	Inclusion and access	Project Management Unit	Sanitation Infrastructure	Toilet Facilities	852594cf-b330-432f-910b-fe3d35157fb1	26.41373825	28.25435448	862 007	–	–	–	–
fef5561d-b0fd-4bec-9e8d-8e80a920f873	MIG/FS/1130/C/216/17 - Brandfort/Majwen	5000000000000000	_	ompetitive and responsive economic infrastru	Growth	Project Management Unit	Sanitation Infrastructure	Toilet Facilities	c36c1670-e757-4857-9eed-8b1483e99e5c	26.27236748	28.4057827	–	–	–	12 392	–
fef5561d-b0fd-4bec-9e8d-8e80a920f873	MIG/FS/1130/C/216/17 - Brandfort/Majwen	2001011000000000	_	nsive, responsive and sustainable social prote	Inclusion and access	Project Management Unit	Community Facilities	Cemeteries/Crematoria	f525e5d9-f42b-4fa2-9a27-b3305963905e	26.27236748	28.4057827	62	–	–	–	–
Parent Capital expenditure												5 744 917	113 994	122 555	149 230	164 069
Entities:																
List all capital projects grouped by Entity																
Entity A																
Water project A																
Entity B																
Electricity project B																

FS181 Masilonyana - Supporting Table SA36 Detailed capital budget

R thousand														2021/22 Medium Term Revenue & Expenditure Framework		
Function	Project Description	Project Number	Type	MTSF Service Outcome	IUDF	Own Strategic Objectives	Asset Class	Asset Sub-Class	Ward Location	GPS Longitude	GPS Lattitude	Audited Outcome 2019/20	Current Year 2020/21 Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Entity Capital expenditure																
Total Capital expenditure												–	–	–	–	–
												5 744 917	113 994	122 555	149 230	164 069

References

Must reconcile with Budgeted Capital Expenditure

Projects that fall above the threshold values applicable to the municipality as identified in regulation 13 of the Municipal Budget and Reporting Regulations must be listed individually. Other projects by Function

Asset class as per table A9 and asset sub-class as per table SA34

GPS coordinates correct to seconds. Provide a logical starting point on networked infrastructure.

Distinguish projects approved in terms of MFMA section 19(1)(b) and MRRR Regulation 13

Project Number consists of MSCOA Project Longcode and seq No (sample PC001002006002_00002)

check	(4 308 688)	(72 977)	(87 407)	(106 710)	(121 259)

FS181 Masilonyana - Supporting Table SA38 Consolidated detailed operational projects

R thousand Function	Project Description	Project Number	Type	MTSF Service Outcome	IUDF	Own Strategic Objectives	Asset Class	Asset Sub-Class	Ward Location	GPS Longitude	GPS Lattitude	Prior year outcomes		2021/22 Medium Term Revenue & Expenditure Framework		
												Audited Outcome 2019/20	Current Year 2020/21 Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Parent municipality: *List all operational projects grouped by Function*																
R thousand Function Parent municipality: List all capital projects grouped by Function	Project name	Project number	Type	*MTSF Service Outcome*	*IUDF*	Own Strategic Objectives	*Asset Class*	*Asset Sub-Class*	Ward Location	GPS Longitude	*GPS Lattitude*	Previous target year to complete				
Parent Operational expenditure												–	–	–	–	–
Entities: *List all Operational projects grouped by Entity*																
Entity A Water project A																
Entity B Electricity project B																
Entity Operational expenditure																
Total Operational expenditure												–	–	–	–	–
References												–	–	–	–	–

Must reconcile with Budgeted Operating Expenditure
Asset class as per table A9 and asset sub-class as per table SA34
GPS coordinates correct to seconds. Provide a logical starting point on networked infrastructure.
Project Number consists of MSCOA Project Longcode and seq No (sample PO001001002001002001002_00066)

check	48 382	316 320	354 347	447 663	382 704

ALIGNMENT WITH MUNICIPAL IDP

KPA NO:	KPA	OUTCOME	IDP STATEGIC OBJECTIVE	IDP PRIORITY
KPA 1	Basic Service Delivery	100% of access to basic level of water for formal settlements households Water infrastructure required to enable achievement of the strategic objective as measured in terms of the performance targets in this 5-year IDP. The percentage of households earning less than R1, 200 per month with access to free basic services	To ensure 100% of households in all formal settlement(s) around Masilonyana have access to clean (basic level) of water by July 2022	Water
		Repairing of tarred roads, Paving and re-gravelling of roads in accordance with the targets and projects indicated in the MTAS.	To ensure that identifies internal roads in Masilonyana area are maintained and /or upgraded to facilitate economic and social activity required for the sustainable development of the municipality ; thus implementing the current	Municipal Roads and Storm-Water

			infrastructure Master Plan	
		100% of households in formal settlements have access to basic level of sanitation Sanitation infrastructure required to enable achievement of the strategic objective as measured in terms of the performance targets in the MTAS.	To ensure 100% of households in formal settlements in Masilonyana area have access to basic level of sanitation by 2022	Sanitation
		100% of households in formal areas with access to electricity by 2022	To ensure 100% of households in Masilonyana Municipal area have access to electricity by 2022	Electricity Reticulation
		Maximum spending on MIG projects	To ensure that financial & non-financial performance reporting is in line with applicable legislation	Reporting
		Adequate provision for, safe and well maintained sport and recreational facilities, as measured in terms of the targets set for the programmes and	To ensure access to well maintained, quality sporting and parks & recreational facilities in Masilonyana Municipal area	Sports, Parks and Recreational Facilities

		projects in the MTAS and IDP		
		Total of 4 landfill sites are licensed, and 3 landfill sites to be upgraded. 100% of households with access to refuse removal and service is at acceptable national standards. 100% of households in informal areas have access to refuse removal at acceptable national standards.	To ensure good waste management in Masilonyana Municipality	Waste Management
		Adequate provision for traffic management and parking, as measured in terms of the targets set for programmes and project in the IDP. Adequate provision made for maintenance of traffic signs and speed humps	To ensure effective law enforcement management in Masilonyana Municipal area	Traffic & Parking(Law Enforcement)
		Educating communities on the impact of fire, veld fires, & droughts	To coordinate and manage the disaster related issues with relevant stakeholders and	Disaster Management

			capacitating communities and learners on disaster management	
		Continuous maintenance of municipal buildings	To ensure that building regulations are adhered	Building &Maintenance
		Creation of world standard towns & cities by reducing informal settlements	To maintain legitimate database of human settlement and erven waiting lists	Human Settlements
		To implement SDF & LUS in accordance and compliance with SPLUMA	To encourage the appropriate and effective use of land and resources	Town Planning
KPA 2	Municipal Transformation and Organisational Development	Sustainable and continuous reports on HR development	To provide appropriate Human Resources to support all Directorates in the Municipality	Human Resources Development
		Continuous Monitoring and Evaluation of Health and Safety committees	To ensure a healthy and safe working environment for Councillors and Employees	Health and Safety
		Number of LLF meetings conducted	To promote fair Labour Practices	Labour Relations
		Effective Fleet Management	To ensure an efficient and effective Fleet Management System	Fleet

		Reviewed and approval of the ICT Framework and policies	To provide an integrated ICT system that will ensure safety of information	Information Technology
KPA3	Local and Rural Economic Development	(Number of) Employment opportunities created through EPWP initiatives	To create employment opportunities in Masilonyana Municipal Area, based projects and programmes outlined in the IDP and Back to Basics document	EPWP
		(Number of) Employment opportunities created through targeted IDP projects		LED
KPA4	Financial Viability and Management	Policies reviewed, monitored, evaluated and approved by Council	To adhere to all budget regulations	Budget
		Developed, updated and approved indigent register	To ensure that the Municipality has effective revenue collection system consistent with applicable regulations and the municipality's debt and credit control policy	Revenue Management
		An updated asset register compliant with GRAP	To manage, control and maintain all municipal assets according to MFMA regulations and good assets management practices	Assets Management

		Constant payment of creditors within prescribed timeframe	To have effective and efficient expenditure management processes and systems	Expenditure
		Number of reports on SCM implementation of the SCM policy prepared	To implement proper supply chain protocols in compliance with the MFMA legislation	Supply Chain Management
KPA5	Good Governance and Public participation	Reviewed organizational PMS policy & framework	To ensure there is a performance driven institution culture in Masilonyana	Performance Management System
		Number of community participations conducted on IDP	To improve community participation in the affairs of the municipality	Public Participation
		Final submission of IDP document at the end of May for council approval	To ensure a developmentally oriented planning institution in line with the requirements of local government laws and regulations	Integrated Development Plan
		Risk assessment register	To ensure MLM operates clear of anticipated risks of maladministration, fraud and corruption	Risk Management

		Internal audit reports on the implementation of the annual risk based Internal Audit Plan submitted to A & PC	Improve internal controls for clean administration purposes by continuous implementation	Internal Audit
		A responsive , accountable, effective and efficient local government system	To ensure effective system of municipal governance in line with applicable legislation	Administration and Legal

ANNEXURE "B"

2021/2022 MASILONYANA LOCAL MUNICIPALITY : SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN

KEY PERFORMANCE AREA 1: BASIC SERVICE DELIVERY

KPI NUMBER	IDP PRIORITY	IDP OBJECTIVES	STRATEGIES	KEY PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	PROJECT NAME	PROJECT BUDGET	ANNUAL TARGET YEAR 2021/2022	QUARTERLY TARGETS				MEANS OF VERIFICATION AND EVIDENCE	PROJECT DRIVER
									1st (Jul - Sept)	2nd (Oct - Dec)	3rd (Jan - Mar)	4th (Apr - Jun)		
BSD-01	Sanitation	To ensure that 100% of households in formal settlement in Masilonyana area have access to basic level of sanitation by July 2022	Prepare and Submit Report on Brandfort Refurbishment of the sewer treatment plant	Monthly Reports of Brandfort refurbishment of the sewer treatment plant by 30 June 2022	Number of Reports prepared of Brandfort Refurbishment of the sewer treatment plant Phase 30 June 2022	Brandfort refurbishment of the sewer treatment plant	Grant (WSIG)	12	3	3	3	3	Signed Report by HOD of the Brandfort Refurshment of two sewer pump stations	Director: Infrastructure & Technical Services
BSD -02			Prepare and submit Report on Winburg Refurbishment of three sewer pump station and waste water treatment plant phase 2	Monthly Reports Winburg Refurbishment of the three Sewer Pump Stations and Waste Water Treatment Plant phase 2 by 30 June 2022	Number of Reports prepared on Winburg Refurbishment of three Sewer Pump Station and Waste Water Treatnment Plant [phase 2 by 30 June 2022	Winburg Refurbishment of the three Sewer Pump Stations and Waste Water Treatment Plant phase 2	Grant (WSIG)	12	3	3	3	3	Signed Report by HOD of the Winburg Refurshment of three pump stations and waste water treatment plant	Director: Infrastructure & Technical Services
BSD-03			Prepare and Submit Report on sanitation repairs on blockages and spilages in all municipal towns	Quartely Reports prepared on sanitation repairs on blockages and spilages in all municipal towns by 30 June 2022	Number of reports prepared on sanitation repaires on blockages and spillages in all municipal tows by 30 June 2022	Blockages and Spillages Repaired	Operational	4	1	1	1	1	Signed Report by the HOD on sanitation repairs on blockages and spilages in all municipal towns	Director: Infrastructure & Technical Services
BSD-04	Water	To ensure that 100% of households in formal settlement in Masilonyana area have access	Prepare and Submit Report on Theunissen/Masilo Water Conservation Water Demand Management(WCWDM)	Monthly Reports for Theunissen/Masilo WCWDM 30 June 2022	Number of Report on Theunissen/Masilo WCWDM by 30 June 2022	Theunissen/Masilo: Water Conservation Water Demand Management	Grant (WSIG)	12	3	3	3	3	Signed Report by the HOD on Theunisen/Masilo WCWDM	Director: Infrastructure & Technical Services
BSD-05			Prepare and Submit Report on Winburg/Makeleketla Water Conservation Water Demand Management(WCWDM)	Monthly Reports for Winburg/Makelketla WCWDM 30 June 2022	Number of Report on Winburg/Makeleketla WCWDM by 30 June 2022	Winburg/Makeleketla: Water Conservation Water Demand Mnagement	Grant (WSIG)	9	0	3	3	3	Signed Report by the HOD on Winburg/Makelek etla WCWDM	Director: Infrastructure & Technical Services
BSD-06			Prepare and Submit Report on Brandfort/Majwemasweu Water Conservation Water Demand Management(WCWDM)	Monthly Reports for Brandfort/Majwemasweu WCWDM 30 June 2022	Number of Report on Brandfort /Majwemasweu WCWDM by 30 June 2022	Brandfort/Majwemasweu: Water Conservation Water Demand Mnagement	Grant (WSIG)	12	3	3	3	3	Signed Report by the HOD on Brandfort/Majwemasweu WCWDM	Director: Infrastructure & Technical Services
BSD-07			Development and Implement Water Services Development Plan	Development of Water Services Development Plan (WSDP) by 30 June 2022	Number of Developed Water Services Development Plan (WSDP) 30 June 2022	Water Services Development Plan (WSDP)	Operational	4	1	1	1	1	Approved Water Services Development Plan (WSDP)and Council Resolution	Director: Infrastructure & Technical Services
BSD-08			Prepare and Submit Quartely Report on Water Quality Monitoring	Quartely Water Quality Monitoring Reports by 30 June 2022	Number of Water Quality Monitoring Report by 30 June 2022	Water Quality	Operational	4	1	1	1	1	Signed Report by the HOD on Water Quality Monitoring	Director: Infrastructure & Technical Services

BSD-09		area have access to clean (basic level) of water by June 2022	Prepare and Submit Closeout report and completion certificate on Brandfort / Majwemasweu Refurbishment of Water Treatment Works and three Raw Water Pump Stations	Brandfort/Majwemasweu refurbishment of the Water Treatment Works and the three raw water pump stations 31 July 2021	Close out Report and Completion Certificate on Brandfort /Majwemasweu Refurbishment of Water Teatment Works and the three Raw Water Pump Stations by 31 July 2021	Refurbishment of Water Treatment Works and three Raw Water Pump Stations	Grant (MIG)	1	1	0	0	0	Signed Report by HOD on Brandfort / Majwemasweu Refurbishment of Water Treatment Works and three Raw Water Pump Stations	Director: Infrastructure & Technical Services
BSD-10			Report on Winburg/Makeleketla: Refurbishment of the water treatment plant (WTW)	Quarterly Reports for Refurbishment of Winburg Water Treatment Works by 30 March 2022	Number of Refurbishment of WTW by 30 March 2022	Winburg/Makeleketla: Refurbishment of the WTW	Grant (RBIG)	9	3	3	3	0	Signed Report by HOD on Construction of clear water pipeline from Sedibeng resevoirs to Winburg reservoirs	Director: Infrastructure & Technical Services
BSD-11			Report on Theunissen/Masilo:Upgrading of 10km bulk pipeline from water treatment works (WTW) to the reseivoirs	Monthly Reports on Theunissen/Masilo:Upgrading of 10km bulk pipeline from WTW to the Reseivoirs by 30 June 2022	Number of Theunissen/Masilo Upgrading of 10km bulk pipeline from WTW to the reseivoirs by 30 June 2022	Theunissen/Masilo:Upgrading of 10km bulk pipeline from WTW to the reservoirs	Grant (MIG)	12	3	3	3	3	Signed Report by the HOD on Upgrading of 10km bulk pipeline from WTW to the reservoirs	Director: Infrastructure & Technical Services
BSD-12	Municipal Roads and Storm-water	To ensure that identified internal roads in Masilonyana area are maintained and / or upgraded to facilitate economic and social activity required for the sustainable development of the municipality; thus implementing the current Infrastructure Master Plan	Report of Roads repaired	Quartely Report of Grading of 5km Roads at Theunissen by 30 June 2022	Number of Roads repaired at Theunissen by 30 June 2022	Theunissn-Roads Repairs	Operational	4	1	1	1	1	Signed Report by the HOD of Roads repaired	Director: Infrastructure & Technical Services
BSD-13			Prepare and Submit Report on Winburg/Makeleketla: Construction of 2 km storm water channel	Monthly Reports on Winburg/Makeleketla: Construction of 2km storm water channel by 30 December 2021.	Number of Winburg/Makeleketla Construction of 2km storm water channel December 2021	Winburg/Makeleketla Construction 2km storm water channel	Grant (MIG)	6	3	3	0	0	Signed Report by HOD on Winburg/Makeleketla Construction of 2km storm water channel	Director: Infrastructure & Technical Services
BSD-14			Prepare and Submit Report of Roads repaired	Quartely Report of Grading of 5km Roads at Winburg by 30 June 2022	Number of Roads repaired at Winburg by _30 June 2022	Winburg-Roads Repairs	Operational	4	1	1	1	1	Signed Report by the HOD of Roads repaired	Director: Infrastructure & Technical Services
BSD-15			Prepare and Submit Quartely Report of Roads repaired	Quarterly Report Grading of 5km Roads at Brandfort by 30 June 2022	Number of Roads repaired at Brandfort by 30 June 2022	Brandfort-Roads Repairs	Operational	4	1	1	1	1	Signed Report by the HOD of Roads repaired	Director: Infrastructure & Technical Services
BSD-16	Electricity Reticulation	To ensure that 100% of households in Masilonyana Municipal area have access to electricity by_2022	Prepare and Report of electricity maintenace and repairs of Theunissen, Brandfort, Winburg, and Verkeerdevlei signed by the HOD	Quarterly reports prepared on electricity maintenance and repairs of Theunissen, Brandfort, Winburg, and Verkeerdevlei by 30 June 2022	Number of progress reports for electricity maintenance and repairs of Theunissen, Brandfort, Winburg and Verkeerdevlei by 30 June 2022	Repairing Electrical Faults	Operational	4	1	1	1	1	Signed Report by the HOD of electricity maintenace and repairs of Theunissen, Brandfort, Winburg, and Verkeerdevlei signed by the HOD	Director: Infrastructure & Technical Services

KEY PERFORMANCE AREA 1:BASIC SERVICE DELIVERY

KPI NUMBER	IDP PRIORITY	IDP OBJECTIVES	STRATEGIES	KEY PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	PROJECT NAME	PROJECT BUDGET	ANNUAL TARGET YEAR 2020/2021	QUARTERLY TARGETS				MEANS OF VERIFICATION	PROJECT DRIVER
									1st (Jul - Sept)	2nd (Oct - Dec)	3rd (Jan - Mar)	4th (Apr - Jun)		
BSD-22	Sports,Parks and Recreational Facilities	To ensure access to well maintained, quality sporting and parks & recreational facilities in Masilonyana Municipal area	Prepare and submit Monthly Reports on the maintenance of Parks and recreational facilities	Monthly Reports on Maintenance of Parks and recreational facilities by 30 June 2022	Number of reports prepared on maintenance of Parks and recreational facilities in all municipal towns by 30 June 2022	Maintenance of Parks and Recreational Facilities	Operational	12	3	3	3	3	Signed Reports by the HOD on the maintenance of Parks and recreational facilities	Director: Social & Community Services
BSD-23	Waste Management	To ensure good waste management in Masilonyana Municipality	Prepare and submit Monthly Reports on Households Waste Removal	Monthly reports made on Households waste Removal by 30 June 2022	Number of reports prepared on Households waste removal made by 30 June 2022	Households Waste Removal	Operational	12	3	3	3	3	Signed Reports by the HOD on Households Waste Removal	Director : Social anCommunity Services
BSD-24	Cemeteries	To ensure effective management of graveyards/cemeteries in Masilonyana Municipal area	Prepare and Submit Monthly Report on Maintenance Cemeteries	Monthly Reports on Maintenance of cemeteries by 30 June 2022	Number of report prepared on Maintenance of Cemeteries by 30 June 2022	Maintenance of Cemeteries	Operational	12	3	3	3	3	Signed Reports by the HOD on Cemeteries	Director: Social & Community Services
BSD-25	Traffic and Parking (Law Enforcement)	To ensure effective law enforcement management in Masilonyana Municipal area	Prepare and Submit Quartely Reports on Law Enforcement actions	Quartely Report on Law Enforcement actions taken in terms of NRTA(National Road Traffic Act no 93 of 1996)by 30 June 2022	Number of Quarterly law enforcement reports prepared and submitted inclusive of warrants, unroadworthy cars and unlicensed drivers by 30 June 2022	Law Enforcement Reports	Operational	4	1	1	1	1	Signed Reports by the HOD on Law Enforcement	Director: Social & Community Services
BSD-26	Disaster Management	To coordinate and manage disaster related issues with relevant stakeholders and capacitating communities and learners on disaster management	Convene Quartely Meeting for Local Disaster Advisory Forum	Quarterly Meetings conducted for Local Disaster Advisory Forum by 30 June 2022	Number of meetings conducted for Local Disaster Advisory Forum by 30 June 2022		Operational	4	1	1	1	1	Invitation, Signed Attendance registers and minutes of Meetings conducted for Local Disaster Advisory Forum	Director: Social & Community Services
BSD-27			Conduct Disaster Management Campaigns in all Municipal Towns	Monthly Campaigns Conducted on Structural Fire, Veld fire and drought at schools, clinics and community by 30 June 2022	Number of disaster management awareness campaigns conducted in all municipal towns by 30 June 2022	Disaster Management Awereness Campaings	Operational	8	3	3	1	1	Invitation, Signed Attendance Registers and Reports signed by the HOD on Disaster Management Campaigns Conducted in all Municipal Towns	Director: Social & Community Services
BSD-28	Building & Maintenance	To ensure that building regulations are adhered	Prepare and submit Reports on Repairs and Maintenance of Buildings in all Municipal Towns	Monthly Reports prepared on Repairs and Maintenance of Buidings in all Municipal Towns by 30 June 2022	Number of reports prepared on repairs and maintenace of buildings in all municipal towns by 30 June 2022	Maintenance of Municipal Buildings	Operational	12	3	3	3	3	Signed report by the HOD on Repairs and Maintenance of Buildings in all Municipal Towns	Director: Social & Community Services
BSD-29	Human Settlement		Conduct Housing Needs Awareness Roadshow	Quarterly awareness roadshows for the Registration National Needs Housing Register by 30 June 2022	Number of awareness roadshows on the registration on the National Hoiusing Needs Register by 30 June 2022	National Housing Needs Register	Operational	4	1	1	1	1	Attendance Register and Notice	Director: Social & Community Services
BSD-30			Prepare and Submit Disposal of abandoned sites	Disposal of abandoned sites by 30 June 2022	Number of disposed abandoned sites by 30 June 2022	Percentage Disposal of abandonded sites	Operational	60%	0	0	0	60%	Register of disposed sites Sites and purchase agreements	Director: Social & Community Services
BSD-31	Town Planning	To encourage the appropriate and effective use of land and resources	Conduct Monthly Land Use Inspection	Land- use inspections conducted by 30 June 2022	Number of land -use site inspectons conducted by 30 June 2022	SPLUMA Implementation	Operational	12	3	3	3	3	Approved Inspection reports	Director: Social & Community Services
BSD-32			Convene Quartely tribunal seatings	Quarterly Tribunal Seatings conducted by,30 June 2022	Number of tribunal seatings conducted by 30 June 2022	Tribunal Seatings	Operational	4	1	1	1	1	Invitation, Attendance registers and Minutes tribunal seatings conducted	Director: Social & Community Services
BSD-33	Local Economic and Rural Economic Development	To create employment opportunities in Masilonyana Municipal Area; based on projects and programmes outlined in the IDP and Back to Basics document.	Create Jobs for 60 Unemployed Youth, Women and People with Disability	Employ Youth , Women and People with Disability by 30 September 2022	Number of Jobs Created as per EPWP by 30 September 2022	EPWP Jobs	EPWP	60	0	60	0	0	Signed Report by the HOD and Signed Contracts	Corporate Director
BSD-34	Reporting	To ensure that financial & non-financial performance reporting is in line with applicable legislations	Prepare and submit Monthly Reports on EPWP to Public Works	Monthly EPWP Reports prepared and submitted to Public Works by 30 June 2022	Number of EPWP reports prepared and submitted to Public Works by 30 June 2021	EPWP Reports	Operational	12	3	3	3	3	Signed Reports by the Accounting officer and Acknowledgement of receipt by Public Works and reports	Director: Social & Community Services
BSD-35	Risk Management	To ensure the MLM operates clear of anticipated risks of maladministration, fraud and corruption	Prepare and Submit Updated Signed Reports by HOD on Departmental Risk Register	Quarterly updates on the departmental risk register by 30 June 2022	Number of Quarterly updates on the departmental risk register by 30 June 2022	Departmental Risk Register	Operational	4	1	1	1	1	Progress Reports on Departmental Risk Register	Director: Community and Social Services

BSD-36	Internal Audit	Improve internal controls for clean administration purposes by continuous implementation of policies and legislation	Prepare and Submit Signed by Reports By HOD to address Internal Audit findings	Quarterly updates on the Internal audit findings by 30 June 2022	Number of Reports on Progress made to address internal audit findings by 30 June 2022	Internal Audit Findings	Operational	4	1	1	1	1	Reports signed by the HOD to address internal audit findings	Director: Community and Social Services

KEY PERFORMANCE AREA - 2 MUNICIPAL TRANSFORMATION AND ORGANIZATIONAL DEVELOPMENT

KPI NUMBER	IDP PRIORITY	IDP OBJECTIVES	STRATEGIES	KEY PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	PROJECT NAME	PROJECT BUDGET	ANNUAL TARGET 2021/2022	QUARTERLY TARGETS				MEANS OF VERIFICATION	PROJECT DRIVER
									1ST (Jul - Sept)	2nd (Oct - Dec)	3rd (Jan - Mar)	4th (Apr - Jun)		
MTD-01	Human Resources Development	To provide appropriate Human Resources to support all Directorates in the municipality	Revise EE Plan and Policy & submit Report to Depart. Of Labour	Review of Employment Equity Plan & Policy by 31 January 2022	Employment Equity Plan & Policy developed by January 2022	Employment Equity Plan and Policy	Operational	2	0	0	2	0	Approved EE Plan and Policy & proof of submission to Depart. Of Labour	Corporate Director
MTD-02			Revise Work Place Skills Plan and submit Report to the LG Seta	Review of Work Place Skills Plan and submit to the LG Seta by 30 April 2022	Workplace skills plan reviewed and submitted to the LG Seta by April 2022	Work Place Skills Plan	Operational	2	0	0	1	1	Reviewed Work Place Skills Plan and proof of submission to the LG Seta	Corporate Director
MTD-03			Enroll Employees ot the Municipality (Official & Councillors) as per Work Skills Plan with accredited institutions of higher learning to improve skills in a form of short courses	Quarterly trainings facilitated as per Work Skills Plan by 30 June 2022	Number of trainings coordinated as per Work Skills Plan by 30 June 2022	Training for officials and Councillors	Operational	4	1	1	1	1	Officials and Councillors trained as per Work Skills Plan and report signed by the HOD	Corporate Director
MTD-04			Facilitate an Annual Employee Wellness Program for Masilonyana Masilonyana Local Municipality	Prepare an Annual Employee Wellness Program by 31 October 2021	Facilitate an Annual Employee Wellnesss Programme by October 2021	Employee Wellnesss Programme	Operational	1	0	1	0	0	Signed Report by the HOD and Notice	Corporate Director
MTD-05			Facilitate Employee Wellness Programmes for Masilonyana Local Municipality	Conduct Employee Wellness Programmes for Masilonyana Local Municipality by 30 November 2021	Number of Employee Wellness programmes conducted by 30 November 2021	Employee Assistance Programs	Operational	2	0	2	0	0	Signed Report by HOD, Notice and Attendance Registers	Corporate Director
MTD-06			Enroll Student within the Masilonyana Local Municipality for Experiential Training	Quarterly Report on students receiving experiential training within Masilonyana Local Municipality by 30 June 2022	Number of Students receiving experiential training within the Masilonyana Local Municipality by 30 June 2022	Experiential Training	Operational	4	1	1	1	1	Signed Report by the HOD and Signed Contracts	Corporate Director
MTD-07			Create Jobs for 60 Unemployed Youth, Women and People with Disability	Employ Youth , Women and People with Disability by 30 September 2022	Number of Jobs Created as per EPWP by 30 September 2022	EPWP Jobs	EPWP	60	0	40	0	0	Signed Report by the HOD and Signed Contracts	Corporate Director
MTD-08			Review an Organizational Structure and approve by Council	2021/22 Organizational structure reviewed and approved by Council by 30 June 2022	2021/22 Organizational structure reviewed and approved by Council by 30 June 2022	Organizational Structure	Operational	1	0	0	0	1	Approved organizational structure and Council resolution	Corporate Director
MTD-09			Review HR Policies	HR Policies reviewed and approved by Council by 30 June 2022	Number and list of HR Policies reviewed and approved by Council 30 June 2022	HR Policies	Operational	22	0	0	0	1	Approved HR Policies and Council Resolution	Corporate Director
MTD-10	Health and Safety	To ensure a healthy ansd safe working environment for Councillors and Employees	Convene Health and Safety Committee Meetings and distribute signed Agendas and Minutes	Quarterly Health and Safety Committee Meetings conducted by 30 June 2022	Number of Health and Safety Committee Meetings held by 30 June 2022	Health and Safety Committee Meetings	Operational	12	3	3	3	3	Attendance Registers,Notice and Minutes of Meeting Health and Safety Committee	Corporate Director
MTD-11			Convene Health and Safety Committee Activities and distribute signed Notices and Attendance Registers	Quarterly Health and Safety Committee activities conducted by June 2022	Number of Health and Safety Committee activities conducted by June 2022	Health and safety Committee activities	Operational	4	1	1	1	1	Attendance registers, Notice of the Activity session to be held.	Corporate Director
MTD-12			Prepare and submit Health and Safety Incidents Reports signed by the HOD	Monthly Health and Safety Incidents Report by June 2022	Number of Health and Safety Incidents Report by 30 June 2022	Incidents Report	Operational	12	3	3	3	3	Signed Report by the HOD of Health and Safety Incidents	Corporate Director
MTD-13	Labour Relations	To promote fair Labour Practices	Convene Local Labour Forum Meetings and distribute signed Notices and Attendance Registers	Monthly Local Labour Forum meetings conducted by 30 June 2022	Number of Local Labour Forum meetings conducted with reports by 30 June 2022	Local Labour Forum Meetings	Operational	12	3	3	3	3	Attendance Registers, Notice of the Meeting	Corporate Director
MTD-14			Prepare and submit Report on Cases of Lebour Relations signed by the HOD	Monthly Labour Relations cases by 30 June 2022	Number of Labour Relations cases by 30 June 2022	Labour Relations Cases	Operation	4	1	1	1	1	Signed Report by the HOD and Register of Cases of Labour Relations	Corporate Director
MTD-15	Administration and Legal	To ensure an effective system of municipal governance in line with applicable legislation	Prepare and Submit Signed Report by the HOD on Legal matters	Monthly Reports on Legal Matters by 30 June 2022	Number of Reports on Legal matters by 30 June 2022	Legal Services Reports	Operational	4	1	1	1	1	Signed Report by the HOD on Legal matters	Corporate Director
MTD-16			Distribute Signed Council Agendas, minutes and Attendance Registers	Council meetings held by 30 June 2022	Number of signed Agendas and minutes and attendance registers by 30 June 2022	Council Meetings	Operational	6	2	1	2	1	Signed Council Agendas and minutes of the Meeting and Attendance Register	Corporate Director
MTD-17			Distribute Signed Exco agendas, minutes and Attendance Registers	Executive Committee meetings held by 30 June 2022	Number of signed Agendas and minutes and attendance registers by 30 June 2022	Exco Meetings	Operational	4	1	1	1	1	Signed Exco agenda, minutes and attendance Register	Corporate Director
MTD-18			Distribute Signed Section 80 Agenda, Minutes and Attendance Registers	Section 80 meetings held by 30 June 2023	Number of signed Agendas and minutes and attendance registers by 30 June 2022	Section 80	Operational	4	1	1	1	1	Signed Section 80 agenda and minutes of the meeting and attendance register	Corporate Director
MTD-19			Distribute Signed Management agendas, munites and attendance registers	Management meetings held by 30 June 2022	Number of signed Agendas and minutes and attendance registers by 30 June 2022	Management Meetings	Operational	12	3	3	3	3	Signed Management agendas, munites and attendance registers	Corporate Director
MTD-20	Information Technology	To provide an integrated ICT system that will ensure safety of information	ICT Strategic Planning , reviewed, updated and approved by Council	Review of the ICT Strategic Planning by 31 December 2021	ICT Strategic Planning reviewed and approved by 31 December 2021	Development of the ICT Strategic Plannning	Operational	1	0	1	0	0	ICT Strategic Planning & Council Resolution	Corporate Director
MTD-21			ICT Framework reviewed , updated and approved by Council	Review of the IT Framework by 31 December 2021	IT Framework reviewed and approved by 31 december 2021	Development of the IT Framework	Operational	1	0	1	0	0	ICT Framework & Council Resolution	Corporate Director
MTD-22			ICT Policy reviewed, updated and approved by Council	ICT Policy reviewed and approved by 30 June 2022	ICT Policy reviewed and approved by 30 June 2022	Reviewal and Approval of ICT Policy	Operational	1	0	1	0	1	ICT Policy and Council Resolution	Corporate Director
MTD-23			Prepare and submit Signed Report by HOD of Installation ICT Softwares to all Computers	Installation of Softwares to all Computers by 31 December 2021	Installation of Softwares by 31 December 2021	ICT Software	Operational	1	0	1	0	0	Signed Report by HOD of Installation ICT Softwares to all Computers	Corporate Director
MTD-24	Risk Management	To ensure the MLM operates clear of anticipated risks of maladministration, fraud and corruption	Prepare and submit Signed Reports by HOD on Departmental Risk Register	Quartely Report on progress made to address identified risks by 30 June 2022	Number of Quartely progress report on departmental risk register by 30 June 2022	Departmental Risk Register	Operational	4	1	1	1	1	Signed Reports by the HOD on Departmental Risk Register	Corporate Director
MTD-25	Internal Audit	Improve internal controls for clean administration purposes by continuous implementation of policies and legistation	Prepare and submit Signed Reports by HOD to address Internal Audit findings	Quartely Report on progress made to address Internal Audit Findings by 30 June 2022	Number of Quartely progress reports to address internal audit findings by 30 June 2022	Internal Audit Findings	Operational	4	1	1	1	1	Signed Reports by the HOD to address Internal Audit findings	Corporate Director

KEY PERFORMANCE AREA 3: LOCAL AND RURAL ECONOMIC DEVELOPMENT

KPI NUMBER	IDP PRIORITY	IDP OBJECTIVES	STRATEGIES	KEY PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	PROJECT NAME	PROJECT BUDGET	ANNUAL TARGET YEAR 2021/2022	QUARTERLY TARGETS				MEANS OF VERIFICATION AND EVIDENCE	PROJECT DRIVER
									1ST (Jul - Sept)	2ND (Oct - Dec)	3RD (Jan - Mar)	4th (Apr - Jun)		
LED-01	Local and Rural Economic Development	To create employment opportunities in Masilonyana Municipal Area; based on projects and programmes outlined in the IDP and Back to Basics document.	LED Vendor Database Updated	Updated vendor database by 30 June 2022	Number of updated vendor databases by 30 June 2022	Vendor Database	Operational	1	0	0	0	1	Invitation and Attendance Register to update Database of all vendors	LED Manager
LED-02			Implementation of the LED Strategy	Monthly Reports prepared on the implementation of the LED Strategy by 30 June 2022	Number of reports prepared on the implementation of the LED Strategy by 30 June 2022	LED Strategy	Operational	12	3	3	3	3	Signed Reports by the HOD of Implementation of LED Strategy	LED Manager
LED-03	Risk Management	To ensure the MLM operates clear of anticipated risks of maladministration, fraud and corruption	Prepare and Submit Signed Progress Reports by the on Departmental Risk Register	Quartely progress report on departmental risk register by 30 June 2022	Report on Progress made to address identified risks by 30 June 2022	Departmental Risk Register	Operational	4	1	1	1	1	Progress Reports on Departmental Risk Register	LED Manager
LED-04	Internal Audit	Improve internal controls for clean administration purposes by continuous implementation of policies and legislation	Prepare and Submit Signed Reports to address internal audit findings	Quartely progress report to address internal audit findings by 30 June 2022	Report on Progress made to address internal audit findings by 30 June 2022	Internal Audit Findings	Operational	4	1	1	1	1	Reports to address internal audit findings	LED Manager

KEY PERFORMANCE AREA - 4 MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

KPI NUMBER	IDP PRIORITY	IDP OBJECTIVES	STRATEGIES	KEY PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	PROJECT NAME	PROJECT BUDGET	ANNUAL TARGET 2021/2022	QUARTERLY TARGETS				MEANS OF VERIFICATION AND EVIDENCE	PROJECT DRIVER
									1st (Jul - Sept)	2nd (Oct - Dec)	3rd (Jan - Mar)	4th (Apr - Jun)		
FVM-01	Budget	To adhere to all budget regulations	Review and approval of the14 Budget related Policies by Council	Review and approval of the14 Budget related Policies by 30 June 2022	Number of budget related policies reviewed and approved by Council by 30 June 2022	Reviewal and Approval of Budget and Budget related Policies	Operational	14	0	0	0	14	Approved 14 Policies and Council Resolution : Municipal Property Rates Policy,Budget Policy,Tariff Policy,Indigent Policy,Fixed Assets Management Policy,Cash Management & Investment Policy,Credit Control & Debt Collection Policy,Supply Chain Management Policy, Unauthorised,Urregular Fruitless and Wasteful Policy,Bad debt write-off Policy, Policy Governing Payments of Creditors, Councillors and Officials,Subsistence and Travel policy, Events after Reporting date Policy and Procedure Manual,Virement Policy	CFO
FVM-02			Approved Draft Budget, Final Budget by Council Resolution	Draft budget inputs consolidated into Final Municipal Budget by 30 June 2022	Compiled, consolidated & approved municipal budget for 2021/2022 financial year	Budget Approval	Operational	2	0	0	1	1	Approved Draft Budget, Final Budget and Council Resolution	CFO
FVM-03			Approved Budget Adjustment by Council	Consolidation of inputs from departments to prepare budget adjustment by 28 February 2022	Consolidated and approved budget adjustment by 28 February 2022	Budget Adjustment	Operational	1	0	0	1	0	Approved Budget Adjustment and Council Resolution	CFO
FVM-04			Prepare Signed Report by the CFO on prevention of unauthorised expenditure	Quartely Reports submitted on prevention of unauthorised expenditure by 30 June 2021	Number of reports on Prevention of Unauthorised Expenditure report by 30 June 2022	Prevention of Unauthorised Expenditure Report	Operational	4	1	1	1	1	Signed Report by the CFO	CFO
FVM-05			Prepare and Submit Application letter on Electricity Tariff Increase to NERSA	Application form to NERSA for electricity tariff increases by30 April 2022	Application form submited to NERSA for electricity tariff increases by 31 March 2022	Preparation of Electricity Tariff Application	Operational	1	0	0	1	0	Proof of application letter submitted to NERSA	CFO
FVM-06			Prepare and Submit VAT Statement of accounts to SARS	Monthly VAT returns submitted to SARS by 30 June 2022	Number of VAT returns submitted to SARS timeously by 30 June 2022	Completion of VAT returns & submission to SARS	Operational	12	3	3	3	3	Statement of accounts	CFO
FVM-07	Revenue Management	To ensure that the municipality has effective revenue collection system consistent with applicable regulations and the municipality's debt and credit control policy	Developed, updated and approved Indigent Register by Council	Updated Indigent register by 30 June 2022	Developed, updated and approved indigent register by 30 June 2022	Indigent Registration and Verification	Operational	4	1	1	1	1	Signed Report by the CFO and Updated Indigent register & council resolution	CFO
FVM-08			Conduct Campaigns on Registering Indigents around Masilonyana Local Municipality	Campaign on registering indigents by 30 June 2022	Campaigns hosted on registering indigents by 30 June 2022	Indigent Registration	Operational	1	0	0	0	1	Indigent report signed by the CFO(Notice & Attendance Register)	CFO
FVM-09			Prepare and submit Detailed report Signed by the CFO on revenue collected	Quartely Reports on increased percentage of revenue collected by 30 June 2022	Number of Reports on Increasing revenue collection rate by 30 June 2022	Increased Revenue Collection	Operational	4	1	1	1	1	Detailed report Signed by the CFO on revenue collected & Bank Statement	CFO
FVM-10			Develop and Approve General Valuation/Supplementary roll	Quartely Reports on Compiled General Valuation/ Supplementary roll for approval by 30 June 2022	Development of general valuation roll by 30 June 2022	General/ Supplementary Valuation roll	Operational	4	1	1	1	1	Approved general valuation/supplementary roll	CFO
FVM-11	Asset Management	To manage, control and maintain all municipal assets according to GRAP requirements; MFMA regulations and good assets management practices	Prepare and Submit Signed Report by CFO on Updates made on Fixed Asset Register	Quartely Reports on Updating asset register to ensure compliance with GRAP by 30 June 2022	Number of Asset updates conducted on the Fixed Asset Register by 30 June 2022	Additions Register & WIP	Operational	4	1	1	1	1	Signed Report by CFO on Updates made Fixed Asset Register	CFO
FVM-12			Conduct Inventory counts and Identification Damage or Obsolete Invetory	Bi-annuely inventory counts conducted and identification of damage or obsolete inventory by 30 June 2022	Number of inventory counts conducted by 30 June 2022	Inventory counts and identification of damage or obsolete inventory	Operational	2	0	1	0	1	Inventory count sheet	CFO
FVM-13	Fleet	To ensure an efficient and effective Fleet Management System	Prepare and Submit Signed Report by the CFO on Municipal Fleet	Monthly Reports on Municipal Fleet by 30 June 2022	Number of Reports on Municipal Fleet by 30 June 2022	Report per Month on Municipal Fleet	Operational	12	3	3	3	3	Signed Report by the CFO on Municipal Fleet	CFO
FVM-14	Expenditure	To have effective and efficient expenditure management processes and systems	Prepare and Submit Signed Report by the CFO on Creditors payment and bank statement	Payment of creditors within 30 days by 30 June 2022	Number Creditors paid within 30 days by 30 June 2022	Creditors Payment Report	Operational	4	1	1	1	1	Signed Report by the CFO on Creditors payment and bank statement	CFO
FVM-15			Prepare and Submit EMP201 returns & Statements of Accounts To SARS	Monthly EMP201 returns submitted to SARS and Statement of accounts by 30 June 2022	Number of EMP201 returns submitted to SARS timeously by 30 June 2022	EMP201 returns & submission to SARS	Operational	12	3	3	3	3	EMP201 returns & Statements of Accounts	CFO
FVM-16			Prepare and Submit Monthly Summary Reports signed by the CFO on Payment of Salaries	Payment of salaries on the 28th day of each month and Monthly Summary reports by 30 June 2022	Payment of salaries on the 28th day of each month by 30 June 2022	Payment of salaries each month	Operational	12	3	3	3	3	Bank statements and summary report signed by the CFO	CFO
FVM-17			Prepare and Submit Fruitlesss and Wasteful Registers signed by the CFO	Monthly Fruitless and Wasteful Registers by 30 June 2022	Preparation of Fruitless and Wasteful Expenditure registers by 30 June 2022	Fruitless and Wasteful Expenditure Registers	Operational	12	3	3	3	3	Fruitlesss and Wasteful Registers signed by the CFO	CFO
FVM-18			Prepare and Submit Payroll Reports submitted to HR signed by the CFO	12 Payroll Reports submitted to HR before salaries are paid by 30 June 2022	Provide the HR Department with Payroll before salaries are paid by 30 June 2022	Payroll Report	Operational	12	3	3	3	3	Payroll Reports submitted HR signed by the CFO	CFO
FVM-19			Prepare and Submit Irregular Expenditure Registers signed by the CFO	Irregular expenditure monthly registers by 30 June 2022	Prevention of Irregular expenditure report by 30 June 2022	Irregular Expenditure Register	Operational	12	3	3	3	3	Irregular Expenditure Registers signed by the CFO	CFO
FVM-20	Supply Chain Management	To implement proper supply chain protocols in compliance with the MFMA legislation	Prepare and Submit Reports on SCM Policy implementation signed by CFO	Quartely SCM Reports on implementation of the SCM policy y by 30 June 2022	Number of reports on SCM implementation of the SCM policy prepared by 30 June 2022	SCM Policy Implementation	Operational	4	1	1	1	1	Reports on SCM Policy implementation signed by CFO	CFO
FVM-21			Prepare and Submit Reports on Appointed Bidders within 90 days signed by the CFO	Quartely Report s on Appointment of successful bidders within 90 days by 30 June 2022	100% Tenders concluded within 90 days by 30 June 2022	Appointment of successful bidders within 90 days	Operational	4	1	1	1	1	Report on Appointed Bidders within 90 days signed by the CFO	CFO
FVM-22			Prepare and Submit Reports on the Performance of Service providers signed by the CFO	Quartely Reports compiled on the Performance of Service providers by 30 June 2022	Number of reports compiled on the Performance of Service providers by 30 June 2022	Performance of Service providers	Operational	4	1	1	1	1	Reports on the Performance of Service providers signed by the CFO	CFO

FVM-23			Conduct Bid committee meetings	Monthly Bid committee meetings conducted by 30 June 2022	Number of Bid committee meetings conducted by 30 June 2022	Bid committee meetings	Operational	6	0	0	3	3	Agendas and attendance registers of Bid committee meetings	CFO
FVM-24	Reporting	To ensure that financial & non-financial performance reporting is in line with applicable legislations	Compile and submit AFS to AG's office	Compilation & submission of 2019/20 AFS by 31 August 2022	Compiled & submitted 2019/20 AFS by 31 August 2022	Annual Financial Statements 2019/20	Operational	1	1	0	0	0	Acknowledgment of receipt from the AG's office	CFO
FVM-25			Prepare and Submit Financial Performance Information into Section 71 Reports to Provincial & National Trearury	Preparation & consolidation of financial performance information into section 71 reports by 30 June 2022	Compile Section 71 Report & submissions to National & Provincial Treasury(Financial inform) by 30 June 2022	Section 71 Report	Operational	4	1	1	1	1	Acknowledgment of receipt from the Provincial & National Trearury	CFO
FVM-26			Prepepare and submit Mid-Year Budget and Performance Assessment Report signed by the Mayor	Preparation & consolidation of financial performance information into Mid Year Budget and Perfromance Assessment Report by 25 January 2022	Compiled Mid Year Assessment Report (Sec. 72) & submission to National & provincial Treasury (Financial inform) by 25 January 2022	Mid-Year Assessment Report	Operational	1	0	0	1	0	Mid-Year Budget and Performance Assessment report signed by the Mayor	CFO
FVM-27			Development and Approval of Audit Action Plan	Development of the Audit Action Plan for 2019/20 by 31 January 2022	Development of the Audit Action Plan by 31 January 2022	Audit Action Plan	Operational	1	0	0	1	0	Council Resolution on AAP	CFO
FVM-28			Updates of MFMA Compliance Checklists by All Directorates	Updating of the MFMA compliance checklist by all Directorates by 30 June 2022	Number of MFMA Compliance checklist updated by 30 June 2022	MFMA Compliance Checklist	Operational	4	1	1	1	1	MFMA Compliance Checklists	CFO
FVM-29	Risk Management	To ensure the MLM operates clear of anticipated risks of maladministration, fraud and corruption	Prepare and Submit Progress Reports on Departmental Risk Register signed by the CFO	Quarterly updates on the departmental risk register by 30 June 2022	Number of Quarterly updates on the departmental risk register by 30 June 2022	Departmental Risk Register	Operational	4	1	1	1	1	Progress Reports on Departmental Risk Register signed by the CFO	CFO
FVM-30	Internal Audit	Improve internal controls for clean administration purposes by continuous implementation of policies and legislation	Prepare and Submit Reports to address internal audit findings signed by the CFO	Quarterly updates on the Internal audit findings by 30 June 2022	Number of Reports on Progress made to address internal audit findings by 30 June 2022	Internal Audit Findings	Operational	4	1	1	1	1	Reports to address internal audit findings signed by the CFO	CFO

KEY PERFORMANCE AREA - 5 GOOD GOVERNANCE AND PUBLIC PARTICIPATION

KPI NUMBER	IDP PRIORITY	IDP OBJECTIVES	STRATEGIES	KEY PERFORMANCE INDICATOR	UNIT OF MEASUREMENT	PROJECT NAME	PROJECT BUDGET	ANNUAL TARGET 2021/2022	QUARTERLY TARGETS				MEANS OF VERIFICATION	PROJECT DRIVER
									1st (Jul - Sept)	2nd (Oct - Dec)	3rd (Jan - Mar)	4th (Apr - Jun)		
GG-01	Performance Management	To ensure there is a performance driven institutional culture in Masilonyana	Review PMS Policy & Frameworked and approve by Council	Reviewed & Approved PMS policy & framework by 31 December 2021	Reviewal and approval of the PMS Policy & Framework by 31 December 2021	PMS Policy & Framework	Operational	1	0	1	0	0	PMS Policy & Frameworked and Council Resolution	Municipal Manager
GG-02			Prepare and Submit Signed Performance Agreements and Plans	Signed performance Agreements and Plans for Senior Managers including the Municipal Manager for 2021/2022 concluded by 31 July 2021	Number of signed Performance agreements and Plans for Senior Managers including the Municipal Manager for 2021/2022 concluded by 31 July 2021	Performance Agreements and Plans	Operational	1	1	0	0	0	Signed Performance Agreements and Plans	Municipal Manager
GG-03			Develop and Approve 2021/22 SDBIP by Mayor	SDBIP 2021/22approved by the Mayor within 28 days after approval of the Budget and IDP by 31 July 2021	Development of the Municipal SDBIP for 2021/2022 by 31 July 2021	Development of the Municipal SDBIP for 2021/2022	Operational	1	1	0	0	0	Approved 2020/21 SDBIP and Counco	Municipal Manager
GG-04			Prepare and Submit Performance Assessents Reports of Senior Managers signed by the MM and the Mayor	Quartertly Performance Assessment for Senior Managers including Municipal Manager Concluded and signed off not later than 30 days after the end of each Quarter 30 June 2022	Number of Performance Assessment for Senior Managers including Municipal Manager Concluded and signed off not later than 30 days after the end of each Quareter during 30 June 2022	Performance Reports	Operational	4	1	1	1	1	Reports signed by the MM and the Mayor	Municipal Manager
GG-05			Prepare and Submit Annual Performance Report for 2020/21 FY submitted to AG	Annual Performance Reports prepared and submitted to AG by 31 August 2021 for 2020/21	Annual Performance Reports prepared and submitted to AG by 31 August 2021 for 2020/21 FY	Annual Performance Report	Operational	1	1	0	0	0	Annual Performance Report for 2019/20 FY submitted to AG	Municipal Manager
GG-06			Prepare and Submit Annual Report and proof of submission to relevant departments	Compiled and submitted Audited Annual report 2020/21 financial year by 31 March 2022	Audited Annual Report submitted to Provincial Treasury, COGTA and National Treasury for 2020/21FY by 31 March 2022	Annual Report	Operational	2	0	0	1	1	Council Resolution and proof of submission to relevant departments	Municipal Manager
GG-07			Prpepare and Submit Signed Mid-Term Budget and performance assessment Report for 2021/22 Submitted to Mayor, Provincial and National Treasuries	Prepared and submit Signed off Mid-Term Budget and performance assessment Report for 2021/22Submitted to Mayor, Provincial and National Treasuries by 25 January 2022	Signed off Mid-Term Budget and performance assessment Report for 2021-22 Submitted to Mayor, Provincial and National Treasuries by 25 January 2022	Mid-Term Budget and performance assessment Report for 2021/22	Operational	1	0	0	1	0	Signed Mid-Term Budget and performance assessment Report for 2020/21 Submitted to Mayor	Municipal Manager
GG-08	Public Participation	To improve community participation in the affairs of the municipality.	Conduct IDP Community Public Participation	Conduct 2 IDP Community participations by 31 March 2022	Number of community participations conducted on IDP by 31 March 2021	IDP Community Participations	Operational	2	0	1	1	0	Signed Attendance R	Municipal Manager
GG-09	Integrated Development Planning	To ensure a developmentally oriented planning institution in line with the requirements of local government laws and regulations	Develop and Approval IDP for 2022/2023	Develop and Approved IDP Documents for 2022/2023 by 30 June 2022	Number of institutional plans developed and approved by Council by 30 June 2021	IDP Document	Operational	2	0	0	1	1	Approved IDP for 2022/2023 and Council Resolution	Municipal Manager
GG-10			Development and Approval of Time line Schedule by Council	2021/22)IDP/PMS and Budget Time line developed and approved by Council by 31 August 2021	Development of IDP/PMS & Budget Timeline schedule by 31 August 2021	IDP/PMS and Budget schedule	Operational	1	1	0	0	0	Time line Schedule and Council Resolution	Municipal Manager
GG-11	Risk Management	To ensure the MLM operates clear of anticipated risks of maladministration, fraud and corruption	Develop Risk Assessment register	Annual Risk Assessment register developed for 2020/21 by 31 September 2021	Development of the Annual risk assessment register by 31 September 2021	Annual Risk Assessment Register	Operational	1	1	0	0	0	Risk Assessment register	Municipal Manager
GG-12			Prepare and Submit Reports on Monitoring of Risk Assessment Register	Quarterly Risk Assessment Monitored by 30 June 2022	Number of risk assessments monitored by 30 June 2022	Monitoring of risk Assessments	Operational	4	1	1	1	1	Signed Attendance Register and Progress reports on Risk assessment	Municipal Manager
GG-13			Convenee Risk Management Committee Meetings	Quarterly Risk Management Committee Meetings held by 30 June 2022	Number of Risk Management Committee Meetings held by 30 June 2022	Risk Management Committee Meetings	Operational	4	1	1	1	1	Signed Attendance Registers and Minutes of the Risk Management	Municipal Manager
GG-14			Conduct Risks Management Workshops	2 Risks Workshops conducted on Risk Management Processes to Municipal Employees by 30 June 2022	Number of risks workshops conducted to municipal employees on risks management processes by 30 June 2022	Risks Workshops	Operational	2	0	0	1	1	Signed Attendance registersof Risks Workshops	Municipal Manager
GG-15			Review and Approve Risk & Fraud Strategic Documents	risk & fraud strategic documents reviewed and approved by Council by 30 December 2021	Number of risk & Fraud strategic documents reviewed and approved by Council by 31 December 2021	Risk & Fraud Strategic Documents	Operational	4	0	4	0	0	Approved Risk & Fraud Strategic Documents and Council Rosolution	Municipal Manager
GG-16			Develop and Approve Annual Fraud Risk Register	Annual fraud risk register developed 2021/2022 by 30 September 2021	Development of the annual fraud risk register by 31 December 2021	Annual Fraud Risk Register	Operational	1	1	0	0	0	Annual fraud risk register and Council Resolution	Municipal Manager
GG-17			Prepare and Submit Progress Reports signed by the HOD on Departmental Risk Register	Quarterly Progress Reports on Departmental Risk Register by 30 June 2022	Number of Quartely progress report on departmental risk register by 30 June 2022	Departmental Risk Register	Operational	4	1	1	1	1	Progress Reports on Departmental Risk Register submitted to Management and	Municipal Manager

GG-18	Internal Audit	Improve internal controls for clean administration purposes by continuous implementation of policies and legislation	Convene Audit & Performance Committee Meetings	Quarterly Audit & Performance committee meetings held by 30 June 2022	Number of Quarterly Audit & Performance committee meetings held by 30 June 2022	Audit & Performance Committee Meetings	Operational	4	1	1	1	1	Signed Attendance registers and Minuted Audit & Performance Committee meetings	Municipal Manager
GG-19			Prepare and Submit Signed Audit Reports by Internal Audit	Quarterly internal audit reports prepared on the implementation of the Annual risk based Internal Audit Plan by 30 June 2022	Number of Quarterly internal audit reports prepared on the implementation of the Annual risk based Internal Audit Plan by 30 June 2022	Internal Audit Reports	Operational	4	1	1	1	1	Signed Audit Reports submitted by Internal Audit	Municipal Manager
GG-20			Prepare and Submit Reports Signedby the HOD to address internal audit findings	Quartely Report on progress made to address Internal Audit Findings by 30 June 2022	Number of Quartely progress reports to address internal audit findings by 30 June 2022	Internal Audit Findings	Operational	4	1	1	1	1	Signed Reports to address internal audit findings	Municipal Manager
GG-21	Back to Basics	To ensure an effective system of municipal governance in line with applicable legislation	Prepare and Submit Back to Basics Reports and Proof of submission to National COGTA	Quartely Back to Basics Templates Prepared and submitted to National COGTA by 30 June 2022	Number of Back to Basics reports prepared and submittedd to National COGTA by 30 June 2022	Back to Basics Reports	Operational	4	1	1	1	1	Proof of submission to National COGTA	Municipal Manager
GG-22	Communications	To ensure an effective system of municipal governance in line with applicable legislation	Review of Communication Strategy and Approved by Council	Review of Communication Strategy by 30 September 2021	Number of Communication Strategy reviewed and approved by 30 September 2021	Communication Strategy	Operational	1	1	0	0	0	Approved Communication Strategy and Council Resolution	Municipal Manager
GG-23	Communications	To ensure an effective system of municipal governance in line with applicable legislation	Review Communication Policy and approved by Council	Review of Communication Policy Documents by 30 September 2021	Number of Communication Policy reviewed and approved by 30 September 2021	Communication Policy	Operational	1	1	0	0	0	Approved Communication Policy and Council Resolution	Municipal Manager
GG-24	Communications	To ensure an effective system of municipal governance in line with applicable legislation	Development and Implementation of Quartely Internal Newsletter	Development, implementation and Monitoring of Quartely Internal Newsletter	Number of Quartely Internal Newsletter Developed	Communication Strategic Documents	Operational	3	0	1	1	1	Approved Communication strategic documents and Council Resolution	Municipal Manager

CONCLUSION

The SDBIP is a vital monitoring tool for the Mayor and Council to monitor in year performance of the Municipal Manager and for the Municipality to monitor the performance of all Managers in the Municipality within the financial year. This enables the Mayor and Municipal Manager to be pro-active and take remedial steps in the event of poor performance. The SDBIP aims to ensure that Managers are problem-solvers, who routinely look out for unanticipated problems and resolve them as soon as possible. The SDBIP also enables the Council to monitor the performance of the Municipality against quarterly targets on Service Delivery.